

**5 YEAR**

**STRATEGIC PLAN**

**2015-2020**



**CITY OF  
ALISO VIEJO**

# CITY OF **ALISO VIEJO**



## **5 YEAR STRATEGIC PLAN**

### **FISCAL YEARS 2015-2020**

**WILLIAM A. PHILLIPS**  
Mayor

**MIKE MUNZING**  
Mayor Pro Tem

**ROSS CHUN**  
Council Member

**DAVID C. HARRINGTON**  
Council Member

**PHILLIP B. TSUNODA**  
Council Member

**DAVID A. DOYLE**  
City Manager

**GINA M. THARANI**  
Director of Financial Services  
City Treasurer

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# City of Aliso Viejo Five Year Strategic Plan

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# *EXECUTIVE SUMMARY*

*FY 2014-15 THROUGH FY 2019-20*

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## History

The City of Aliso Viejo was incorporated on July 1, 2001, and operates as a general law City. The City encompasses approximately seven square miles and is located at the southern end of Orange County. It is approximately 50 miles southeast of downtown Los Angeles, 19.4 miles south of Santa Ana, and 2.7 miles inland of the Pacific Ocean. Neighboring communities include the Cities of Laguna Beach, Laguna Niguel, Laguna Hills, and Laguna Woods.

Aliso Viejo is comprised of single-family homes, condominiums, and apartments with a mix of retail, light industrial, office, and service entities providing a diverse tax base for the City. The City is well-recognized as a robust and dynamic community designed to meet the growing needs of young families, professionals, and enterprising businesses.

Aliso Viejo was the first planned community in California to provide a balance between its estimated 22,000 on-site jobs and the resident workforce. With a population over 50,000, all residents live within 2.5 miles of Aliso Viejo Town Center, which is located near the geographic center of the City. This "downtown" includes over 800,000 square feet of retail shops and specialty stores, restaurants, medical offices, business offices, and entertainment venues. Potential improvements on the horizon could add approximately 382,000 additional square feet of entertainment, retail, and dining options and 1,135 residential units, making Town Center a shopping, dining, and entertainment destination.

More than 500 businesses are located in Aliso Viejo, which has roughly five million square feet of low and mid-rise office, research and development, technology, and light industrial space. Major employers operating within the City are UPS, Pacific Life, Fluor Corporation, Quest Software, QLogic Corporation, Renaissance ClubSport, and Pepsi Bottling Group.

Since incorporation, the City has negotiated \$10.6 million in development impact fees for community enhancement, affordable housing, traffic mitigation, and open spaces/trails plans. The City's Aquatic Center provides the community with a 25-meter pool, recreation pool, toddler wading pool, and splash pad. The City's Conference Center offers a ballroom and meeting spaces designed to accommodate an array of functions, including business workshops, events, dances, and holiday banquets. The City is nearly built out, with limited future opportunities for new residential or commercial construction. New businesses continue to seek retail space within the City, and some existing businesses have plans to expand or revitalize their existing space, which bodes well for the future economic condition of the City.



## **Facts and Information**

The City operates under the Council-Manager form of government. The City Council is comprised of five members elected at large for four-year terms, with elections staggered every two years. The Mayor and Mayor Pro Tem are selected by the Council from among its members to serve one-year terms. The Council acts as the legislative and policy-making body of the City. The City Manager is appointed by the City Council and is responsible for overseeing the operations of the City and implementing the policy decisions made by the City Council. The City Attorney, City Treasurer, and the City Clerk are also appointed by the City Council. All other department heads and employees are appointed by the City Manager.

The City provides municipal services through a mix of in-house staffing and contracts for police and fire services, public works, engineering, building services, code enforcement, trash removal, street sweeping, recreation, and legal services. The Orange County Library System provides public library services.

### **Education**

The City is included within the boundaries of the Capistrano Unified School District, Saddleback Valley Unified School District, and Laguna Beach Unified School District. This City has in its boundaries four public elementary schools, two middle schools and one high school. There are three private schools. Higher education is available within the City at SOKA University of America.

### **Transportation**

The City is served by a variety of land and air transportation facilities. Light rail commuter service is provided by Metrolink to Los Angeles and throughout Orange County. Interstate bus service is available via Greyhound and local bus service is provided by the OCTA. Most major trucking firms serve the City in addition to numerous local carriers. Amtrak-operated passenger train service is available in Laguna Niguel and San Juan Capistrano, south of the City. Scheduled air transportation is available from the Orange County International Airport, approximately 10 miles to the north.

### **Utilities**

Utility services are provided to Aliso Viejo residents and businesses by: Sempra Energy Utilities, doing business as San Diego Gas & Electric and The Gas Company (natural gas and electric), Southern California Edison (electric), Moulton Niguel Water District (water), El Toro Water District (water), AT & T (telecommunications) and Cox Communication (telecommunications).

### **Parks and Open Space**

There are currently 23 community parks within the City that offer a variety of recreational opportunities. Many parks also connect to the regional trails system. Grand Park, which is centrally located and near the Town Center Loop Trail, sits adjacent to the Aliso Viejo Town Center and also includes an outdoor amphitheater.

# **Mission Statement**

## **Overarching Philosophy: Continuous Innovation**

*The City of Aliso Viejo excels at being a regional leader in the introduction of high quality, innovative practices and programs. We can continue to maintain this culture of continuous innovation in the provision of existing City services by reflecting upon, and retooling if necessary, the “best practices” currently available or those that point to the future.*

- **Public Safety**

- ❖ Provide for the personal safety needs of the citizens of Aliso Viejo through active law enforcement, passive police presence at major public venues, control of naturally occurring threats to human health and safety (i.e., vectors), preparation for natural disasters, and educating our residents on being prepared and self sufficient for the first 3-5 days following a major natural disaster.

- **Community Enhancement**

- ❖ Enhance the livability and attraction value for citizens and others interested in relocating to the City through projects and programs focusing on beautification, healthy living, recreation, youth initiatives, and improved mobility within the community – the “soft infrastructure”.

- **Local Sustainability**

- ❖ Improve the community’s ability to be self-sufficient by creating “people-centric” communities, maintaining the live-work-play-shop-learn balance, providing a variety of housing types, improving citizens’ ability to conserve natural resources, and assisting the business community in improving economic opportunities.

- **Interactive Communication**

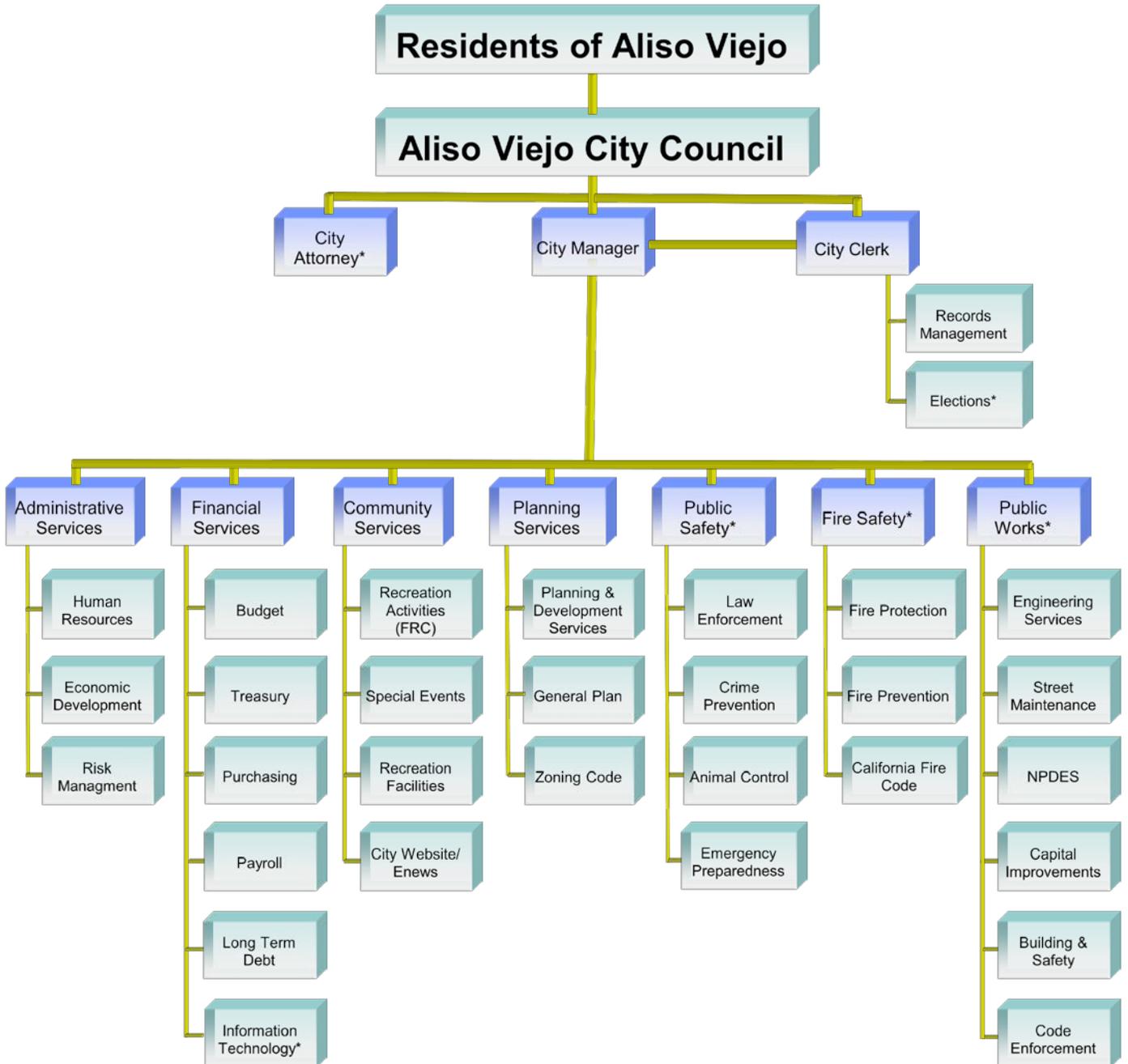
- ❖ Provide systems and programs that allow interactive and dynamic communication between the City and its citizens through the use of such systems as the City’s website, Cable Government Access Channel, smartphone app, social media, and other media available in the future.

- **Relationship Building**

- ❖ Enlarge the community’s capacity to provide services by creating, building, and maintaining relationships that collaboratively leverage the assets, talents, knowledge, and constituencies of other governmental and non-governmental organizations.

# Organization Chart of The City of Aliso Viejo

June 30, 2015



\* Contract Services

## **Executive Summary**

### ***National Economy***

The national economy continued its slow growth into 2015. The first estimate for Gross Domestic Product (GDP) growth for the first quarter of 2015 is expected to be flat or negative, due to the severe winter weather affecting business activity in most parts of the country. In the fourth quarter of 2014, GDP grew by 2.2%, and for all of 2014 the rate of growth was 3.7%. In spite of a sluggish first quarter, the estimates for the rest of the year remain positive with the projection of growth for the entire year of 3%. The economic situation for consumers continues to improve in the housing and capital markets. Gains in jobs were strong in all of 2014 and for the first two month of 2015 and then slowed to its lowest rate since December of 2013. The national unemployment rate has dropped to 5.5% and has held steady for the last couple of months. Private sector firms continue to have healthy balance sheets with substantial amounts of cash and are expected to invest more in labor and equipment over the next few years.

Markets continue to closely monitor the unemployment rate, inflation rate, and discussions by the Federal Reserve concerning the timing of an increase in interest rates. The Federal Reserve recently stated there is now the possibility of a rate increase sometime in the second half of 2015. However, any increases in the rate will be slow and small. The stimulus programs used by the Federal Reserve over the last few years to prop up the economy have now ended.

### ***California Economy***

The economic outlook for California has dramatically reversed course since 2011. Proposition 30 took effect January 1, 2013, imposing a 0.25% sales tax increase through 2016 and increased income tax rates on high-income earners through the end of 2018. The State's Legislative Analyst Office (LAO) is currently projecting a budget surplus for FY 2014-15 as a result of these temporary tax measures and due to increased tax collections overall as a result of the improving economy. The Governor's proposed budget for FY 2015-16 also includes a surplus. This surplus will allow the State to make a transfer to its Rainy Day fund and allows the State to make a payment to reduce the balance of the Economic Recovery Bonds. The proposed budget also maintains many of the spending cuts from recent years, with increases occurring only where required by Proposition 98, the funding formula for schools and community colleges.

Economic forecasts predict the state's unemployment rate will continue to trend lower through 2015. According to the most recent available data from the California Employment Development Department (EDD), California's unemployment rate for March 2015 was 6.5%, down from 7.9% at the same time last year.

### ***Orange County***

The County of Orange remains a driving force in California's improving economy, with a relatively low unemployment rate in March of 4.4%, as estimated by the EDD. Orange

County has now recovered all of the jobs lost during the great recession. According to the Orange County Register, the median price of a home in Orange County for the month of February was \$590,750 which was up approximately 4.2% from a year earlier.

The latest economic forecast by California State University, Fullerton estimates Orange County's economy is expected to perform about at its long-term average growth rate for the next three years, with improvement in every sector of the economy. The strength in the County's employment base is expected to help the recovering housing market move forward as well.

### ***Aliso Viejo***

Aliso Viejo's unemployment rate remains among the lowest of Orange County cities, at 3.4%, based on preliminary EDD estimates for March 2015. Aliso Viejo's population was estimated at 50,204 as of January 2015 based on information received from the Department of Finance, Demographic Research Unit. These updates are provided every year in May.

Given the mix of high tech, medical/pharmaceutical, and retail companies within the City, Aliso Viejo's diverse business base has benefited from steady growth in the local economy. Additionally, office buildings with first-rate amenities and low lease rates continue to draw and retain lucrative tenants. Over the last year, Shea Homes' Vantis development, consisting of condominiums and townhomes and the City Walk project, was completed, and construction has begun on a new 129-room upscale extended-stay hotel and 425 luxury apartments. Other projects on the horizon include the Renaissance Hotel expansion, the 202-unit senior apartment project at 2C Liberty, and the 200-unit apartment and 300,000 square feet office space project at 4 Liberty. The City's economic development team continues to work with property owners and commercial real estate professionals to assist in marketing currently available units and development sites.

The Strategic Plan is a tool for assessing the impact of local decision making on the City's future quality of life. Developed as a blueprint for the City's future, the Strategic Plan defines the Council's goals and assesses the City's financial ability to achieve them. The plan identifies fiscal opportunities and potential issues, establishes goals, examines fiscal trends, and provides for feasible solutions. The plan includes projections for revenues, expenditures, and fund balances, as well as goals and objectives. This allows the City to focus its efforts on top priorities, including necessary infrastructure, maintenance, and capital needs, without compromising the community's financial future.

The purpose of the City's Five Year Strategic plan is to assess the ability of the General Fund and Special Revenue Funds to achieve the following:

- Deliver desired service levels
- Maintain the City's low crime rate
- Develop community awareness and involvement through enhanced community participation and partnerships

- Maintain and improve the City's infrastructure and streets
- Implement traffic safety and school safety projects
- Preserve the City's long-term fiscal stability by aligning operating revenues and costs, and maintaining fund balances at established levels.

The Strategic Plan does not include:

- Funding for new or enhanced programs or projects not approved by Council
- Funding for CIP projects identified in the Strategic Initiatives wish list
- Potential state impacts that are unknown at this time
- Potential increases from City Contracts nearing the end of the contract period are unknown at this time and have instead been adjusted only by inflation
- Potential Grant funding the City may receive

The strategic plan achieves its goals by projecting resources and appropriations for operating costs, debt service, and maintenance of existing assets (equipment, facilities and infrastructure). The undesignated fund balance, if positive, is available to fund "new initiatives." However, if negative, it shows the likely "budget gap" needed to maintain existing service levels.

The City is currently in an excellent fiscal situation due to its prudent planning and commitment to maintaining reserve levels above the minimum policy requirement. The combination of a structurally balanced budget and strong reserves improves the City's ability to fund community priorities. Even though resources are available, it is important to note that they are not unlimited, which requires us to always stay abreast of changing market conditions and community circumstances.

It is also important to stress that this is a strategic plan and not a budget. The plan does not make expenditure or revenue decisions, but it does help identify the key factors affecting the City's fiscal outlook. Its sole purpose is to provide an "order of magnitude" of the City's ability to continue current service levels, maintain existing assets, and fund new initiatives.

### **Economic and Demographic Assumptions**

Economic and demographic assumptions used in the plan measure the anticipated changes in economic activity and population growth. Sources include long and short-term trends in key City revenues, economic trends as reported in the national media, economic and fiscal information developed by the State Controller's Office, Department of Finance, and Legislative Analyst's Office, as well as materials prepared by the League of California Cities. Additional materials include economic forecasts developed by California State University, Fullerton; Chapman University; University of California, Irvine; and University of California, Los Angeles.

In summary, the projections reflect staff's best judgment of the national and state economic climate, the State budget process, the performance of the local economy over the next five years, and the overall impacts on the City's revenues.

The following is a description of key indicators used in developing the Strategic Plan:

*Assessed Valuation:* This is the value placed on residential and commercial property by the County Tax Assessor. It is an indicator of the value of property that drives the City's major revenue source, Property Tax.

*Property Tax:* Property tax is a state tax administered by counties. Under Proposition 13, the maximum tax rate permitted on real property for general purposes is one percent of the property's assessed value. Counties and cities do not impose and cannot increase the property tax, except to pay for the acquisition or improvement of real property if the voters approve such an increase by a two-thirds margin. The maximum rate cannot be increased to cover operating expenses, even with voter approval. Taxable property includes "real property" (land and the buildings that are on it), as well as items like boats, aircraft, and business equipment. The City receives 2.1% of the basic levy.

*Consumer Price Index (Inflation):* Inflation is the measure of the increase in cost of goods and services. Inflation impacts many revenues and most expenditure categories throughout the plan.

*Franchise Fees:* A franchise fee is charged for the privilege of using public rights-of-way and property within the City for public or private purposes. The City currently receives franchise fees from cable television, waste hauling services, and utilities.

*Per Capita Personal Income:* A measure of the amount of money that is being earned per person in a certain area. Per capita income can apply to the average per-person income for a city, county, state, or country and is used as a means of evaluating the living conditions and quality of life in different areas. It is calculated by dividing the income by the population for the selected area.

*Population:* Population size is the primary basis for the allocation of subvention funds and is reflective of the scale of residential and commercial development within the City. Year-to-year population growth is a useful factor in predicting increases in several other revenue categories, such as Franchise Fees and State Subventions (Highways Uses Tax – Gas Tax). Population estimates used were developed by the City's Department of Financial Services with projections provided by the State Department of Finance.

*Taxable Sales:* Taxable sales are a measure of the total retail sales in Orange County. This indicator has a direct relationship with the City's retail sales tax revenue, which is 1% of taxable sales in Aliso Viejo. The "base" sales tax rate of 8.0% has a number of components with monies being distributed to the state's general fund, counties to fund health, social service and mental health programs, local governments, and for counties and cities to fund public safety services. An additional component exists in certain counties and cities which have increased the use tax rate to fund programs such as transportation, criminal justice facilities, and the acquisition of open space.

*Transient Occupancy Tax (TOT):* Revenue and Taxation Code Section 7280(a) allows cities to levy occupancy taxes. The City currently imposes a transient occupancy tax on

persons occupying hotels in the City at a rate of ten percent of the rent charged by the hotel. TOT is an additional source of revenue to local government. TOT funds are discretionary and may be used for any legitimate city expense.

### **Strategic Plan Summaries and Results**

Based on the assumptions for resources and appropriations, the City foresees a balanced budget throughout the forecast period and a 3.0% average increase in General Fund fund balance, assuming no significant capital expenditures or enhancements to operations. Over the forecast period, General Fund resources average a growth rate of 2.5% and appropriations average a growth rate of 2.8%.

The City's major revenue sources are Property Taxes, Sales Taxes, Franchise Fees, and Transient Occupancy Taxes. These revenues make up approximately 85% to 90% of the City's revenues. The City also receives significant revenue streams through the State of California. These include gasoline taxes, which are apportioned by the State based upon population, and property taxes in-lieu of motor vehicle license fees, which are apportioned similarly to property taxes. Income received from City Hall tenants is primarily used to offset maintenance costs for City Hall.

Projected General Fund expenditures assume that current service levels, as approved by the Council, for FY 2015-16 will remain constant throughout the forecast period. No new programs, or expansions of current programs, are assumed. The growth rate does, however, assume that overall costs for present staffing levels, operations, maintenance, and contractual services will increase due to inflation. Also included in the expenditures are operational costs (net of operational revenues) for the City's Aquatic and Conference Center.

Special revenue funds have been fine-tuned to reflect current trends in the collection of receipts and expenditures incurred. These funds are expended in compliance with their funding stipulations and should be drawn down to prevent confiscation of these resources. However, it is common to accumulate Special Revenue funds for multiple years to expend in a single year on larger capital projects.

Since incorporation, the City has negotiated \$10.6 million in development impact fees for community enhancement, affordable housing, traffic mitigation, and open spaces/trails plans. Development Impact fees collected to date total \$10.1 million with the final payment of \$490,250 due in FY 2015-16.

The City has relied on Gas Tax and Measure M revenues to fund street and traffic improvement projects. Approximately 90% of incoming Gas Tax revenues are used for ongoing Street Maintenance and Street Sweeping, with the balance going toward CIP projects. Measure M revenues have primarily been used for street rehabilitation and trail improvement projects. The City's seven year CIP plan and Strategic Initiatives include projects for the construction of medians, street rehabilitation, traffic improvement, urban trails, and pedestrian bridges. However, rising costs and the use of the accumulated funds over the past years has resulted in the City receiving just enough funds to cover ongoing maintenance projects. In order to maintain the current level of service for street

rehabilitation and the City's current standard for roads, we expect a need to utilize General Fund dollars.

The City's Five Year Strategic Plan presents two scenarios. Scenario 1 as shown in the attached document reduces the level of service to avoid use of the General Fund dollars. Scenario 2 maintains the current service levels for pavement standards and road improvements. In Scenario 2, expenses exceed revenue beginning in FY 17-18 and the City would supplement the street projects with General fund monies.

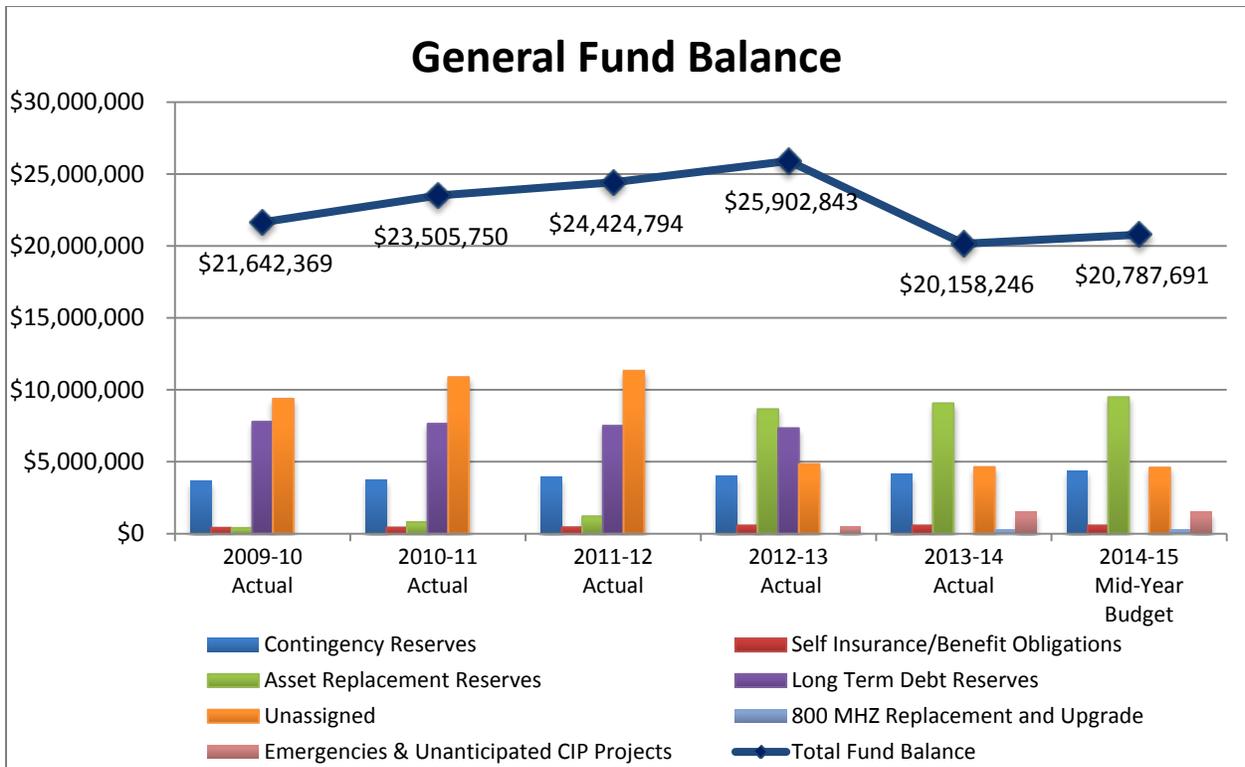
### **Long Term Debt**

Long Term Debt obligations of the City included the Certificates of Participation (COPS) issued in 2006 to finance the purchase of City Hall. In March of 2014, staff coordinated the refinancing of the Community Facilities District (CFD) bonds issued in conjunction with the Glenwood development and paid off all debt incurred with the issuance of Certificates of Participation (COP). Based on the final pricing of the CFD bonds, Glenwood property owners will save an average of \$899 per year. General Fund reserves of about \$6.6 million were used for the redemption of the COP, relieving the City of its outstanding debt. There is no planned debt activity for FY 2015-16

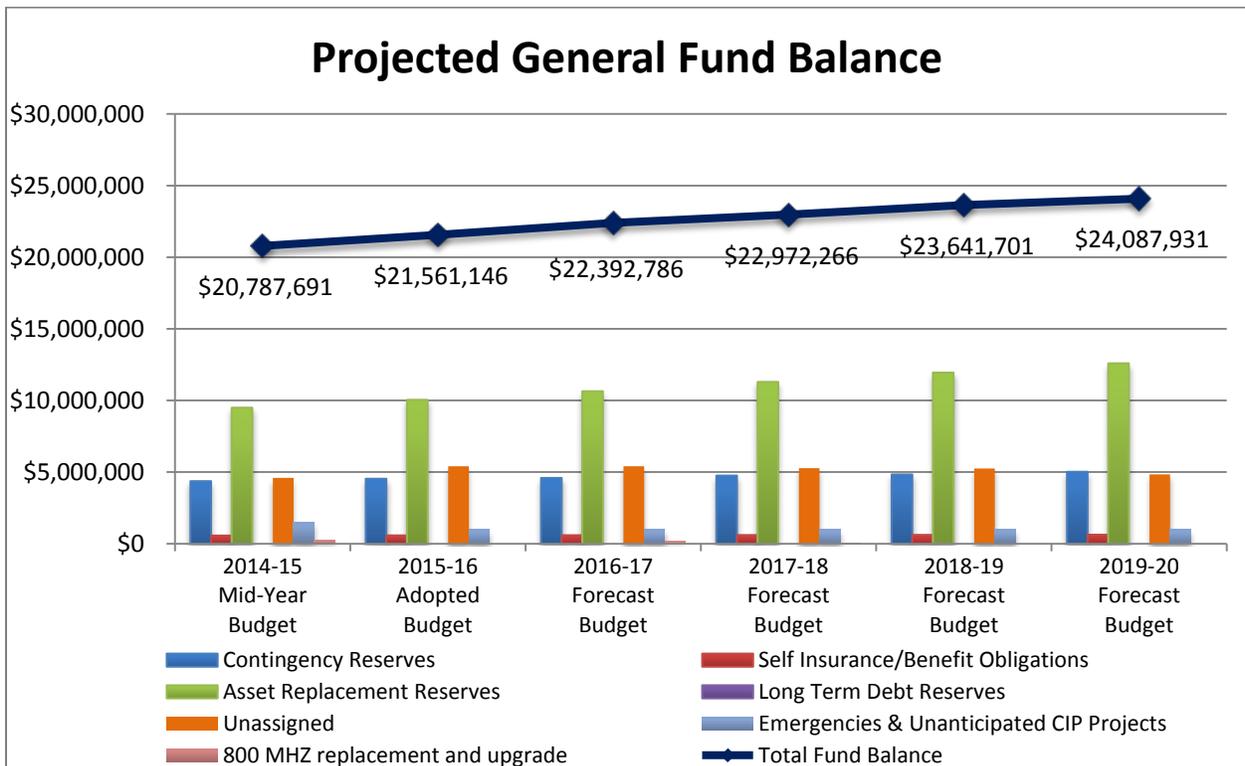
### **Fund Balances and Reserves**

One of the main goals of the Council is to maintain a healthy fund balance by ensuring that adequate resources will be available to fund ongoing operations and future needs of the City. As of June 30, 2014, the City had \$20.2 million in reserves in the General Fund fund balance, as detailed in the City's FY 2013-14 Comprehensive Annual Financial Report (CAFR). Fund balance at the end of fiscal year 2014-15 operations is projected to be \$20.8 million. Designated reserves include \$9.5 million for asset replacement, \$4.4 million for contingencies, \$0.6 million for self-insurance and future benefit obligations, \$0.3 million for 800MHZ replacement and upgrade, and \$1.5 million for emergencies and unanticipated CIP projects. The remaining \$4.6 million is undesignated and therefore available to fund or offset the cost of future projects. The average projected fund balance over the plan period is estimated to be \$22.9 million and is anticipated to increase by an average of 3.0%.

The following chart provides the trend in fund balance reserves, as well as the designated assigned and unassigned reserves on an annual basis.



The following chart illustrates the projected fund balance reserves over the plan period including the forecasted change in total fund balance.



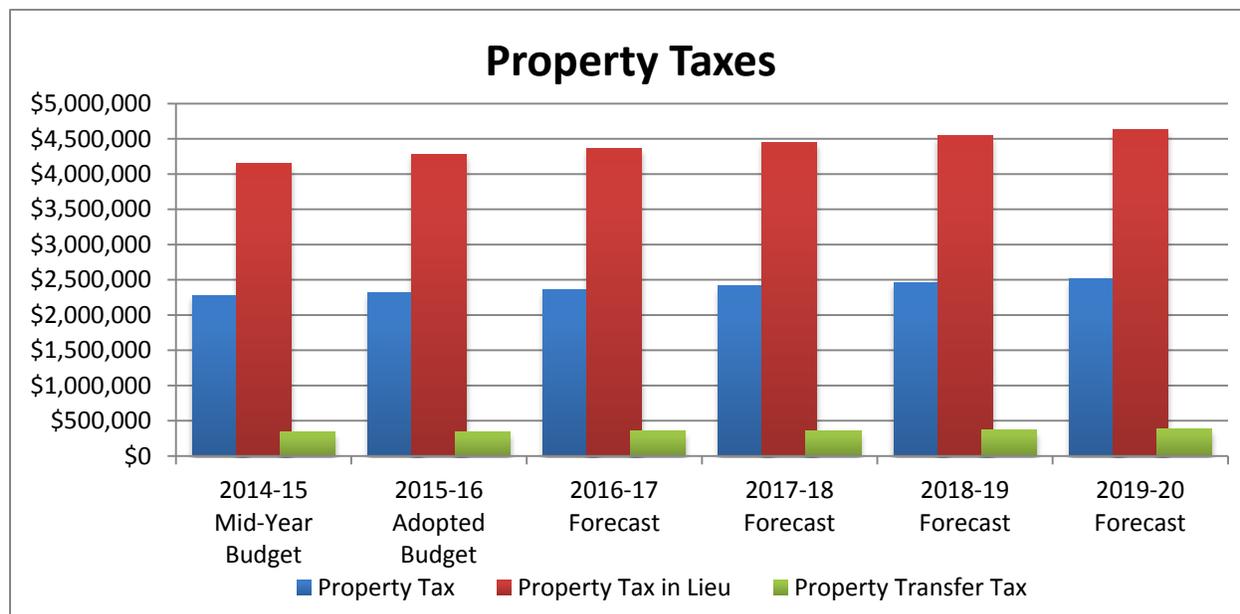
## General Fund Resources

General Fund resources are projected to increase at an annual average rate of 2.5%. This is primarily due to anticipated gradual growth in property taxes, sales taxes, franchise fees, fines and forfeitures, and investment income. The plan also recognizes the beginning of construction for the new 129-room upscale extended-stay hotel. All negotiated development-related fees will come to an end in FY 2015-16. While there are developments expected during the forecast period, the forecast does not reflect the fiscal impacts of future negotiations. The forecast takes into account the vacant sites where several development projects have been identified and are anticipated to occur in the near future. Based on recent developer discussions, construction can commence during the forecast period in FY 2016-17.

### Property Tax:

Property Tax has been the most reliable local government revenue for decades. The City enjoyed an average increase of 20.8% annually for the first five years after incorporation, largely due to the housing market boom. In addition, the swap of Motor Vehicle License Fees for Property Tax in Lieu augmented the property tax revenue for the City, as these revenues grew at the same rate as assessed property values.

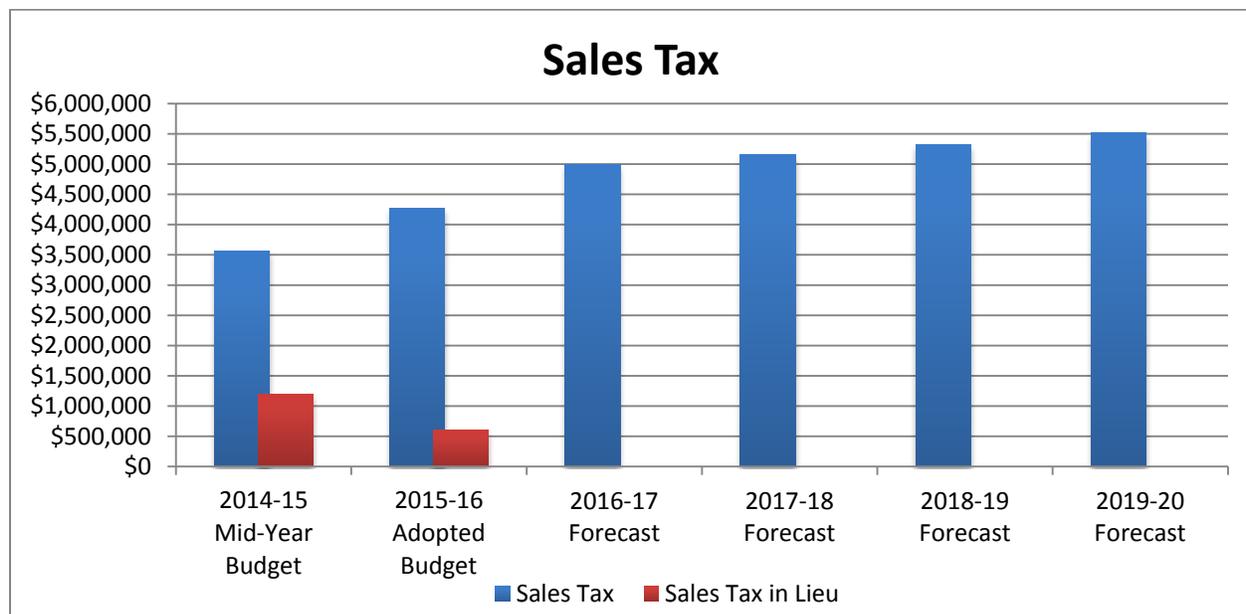
Impacts of the rebounding housing market and reassessments of property values are anticipated to stabilize the rate of growth in property tax revenues over the next five years. Current upward trends in property transfer taxes and prior year penalties and collections are also positive indicators for the City. Property taxes are anticipated to increase by an average of 2.1% over the next five years. The anticipated increase in property taxes includes increases in assessed valuations, as allowed by Proposition 13, new construction and resale activity throughout the City, and Property Tax in Lieu monies. Property Taxes average 40% to 45% of total General Fund revenue.



## Sales Tax:

There are a number of very complex components that make up a sales tax base. While assuming the conservative underlying baseline growth of 2.9%, the plan is optimistic about revenues from developments in the City. The modest growth rate assumes the overall economic recovery continues and there is not a restructuring of this revenue source over the next five years. Assumptions about the performance of this tax play a major role in assessing the City's long-term fiscal health. Sales Tax averages 30% to 35% of total General Fund revenue.

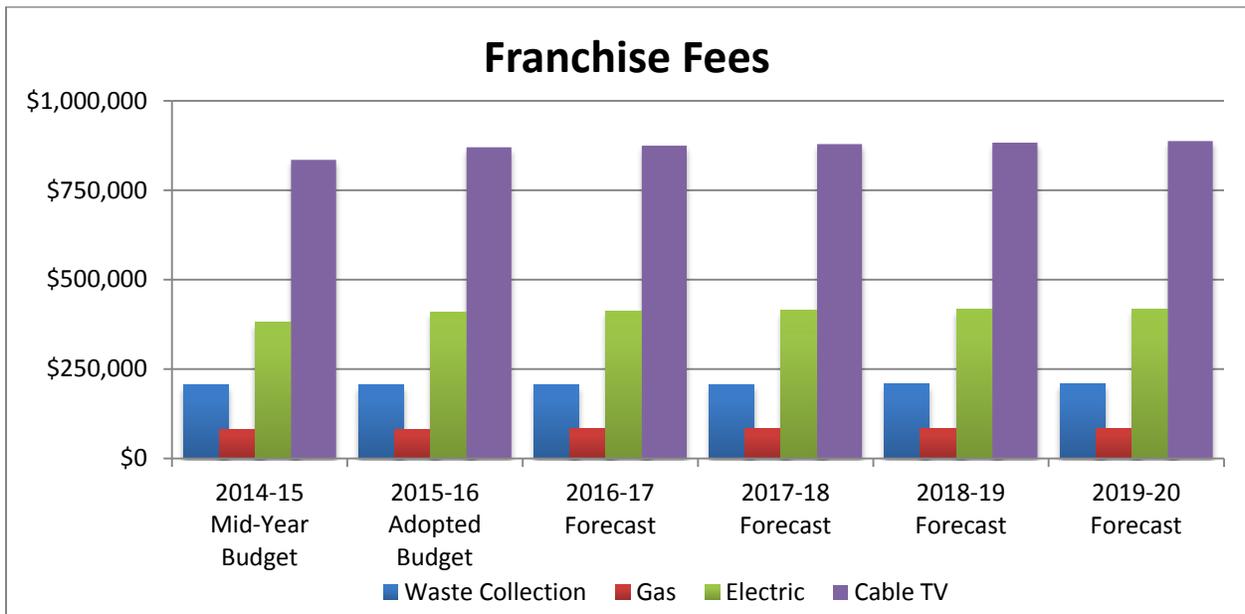
Sales Tax in Lieu (redirected by 25% for State Bonds) revenues are a direct result of Proposition 57, the California Economic Recovery Bond Act, which allowed the State to purchase bonds to reduce the State's budget deficit. Though made whole by each fiscal year end, the City experiences fluctuations in this revenue, as catch up payments for current and prior year corrections are included in the January and May payments. The "Triple Flip" will remain in effect until the State's bond obligations have been satisfied. Recent communications from the State indicate that the bonds will be paid off in FY 2016-17, and Sales Tax in Lieu payments to local governments will thereafter be eliminated since the City will again receive the entire one percent Sales Tax.



## Franchise Fees:

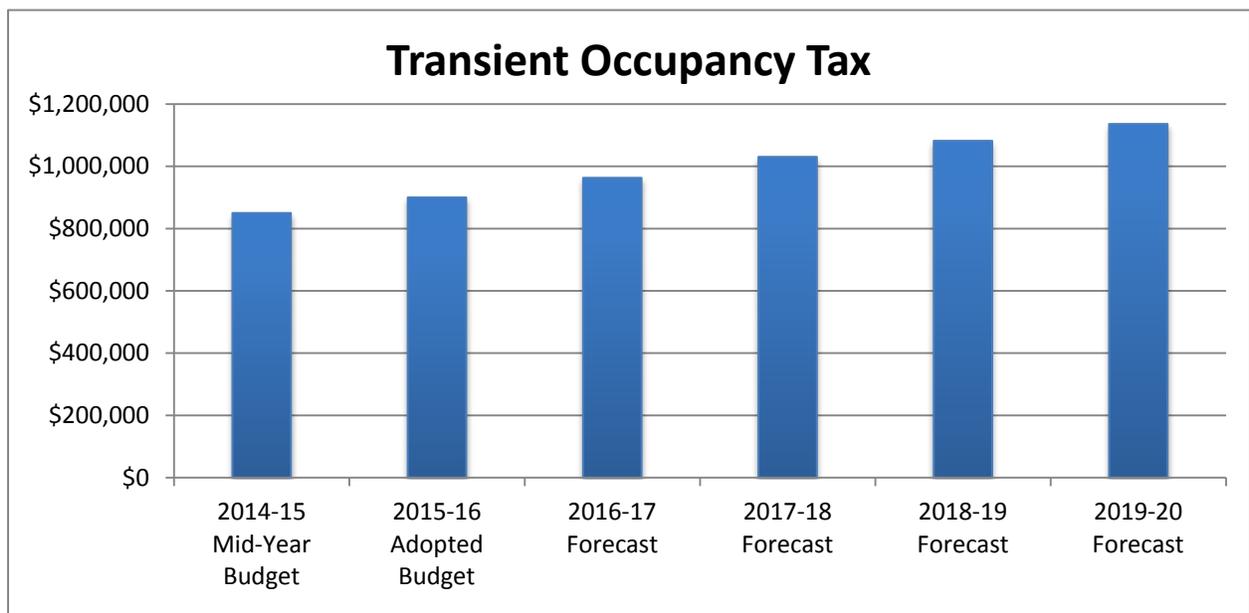
Franchise Fee revenue is derived from fees paid to a municipality from a franchisee for the use of City streets and right-of-ways. No person, unless exempted, may construct, install, or operate facilities in the public right-of-ways or provide service-using facilities installed in the public right-of-ways without a franchise agreement that authorizes each and every service provided. In consideration of the cost incurred to construct, install, operate, or provide services using facilities in the public right-of-ways, franchisees pay the City a fee expressed as a percentage of gross revenues. The franchise agreement (a contractual obligation) specifies the fee to be paid. Franchise Fees have remained stable with only minor fluctuations primarily due to the volatility in energy prices in the

utilities sector. Franchise fees average 9% to 10% of General Fund revenue and is anticipated to increase by an average of 1.2% over the next five years.



### Transient Occupancy Tax:

Transient Occupancy Tax (TOT) is an added charge to room rates at local hotels. It is an elastic revenue source affected by swings in the economy. The current TOT rate is 10%. The City's first hotel, Renaissance ClubSport, opened in 2008, and TOT has since become a stable revenue source, averaging 5% of total General Fund revenue. The plan assumes an average increase of 6.0% over the forecast period. The forecast also takes into account the completion of a second hotel in FY 2015-16, which should increase the TOT revenue during the remainder of the forecast period.



### **Licenses and Permits:**

License and Permit revenues include Construction Permits and miscellaneous licenses and permits. Construction Permits, which include building, electrical, mechanical, plumbing, and grading permits, are projected to increase in FY 2015-16 as the Vantis apartments construction concludes and construction of the new hotel begins. Other projects have been identified, but their construction timeline is uncertain at this time. As these projects complete construction, revenues will decline through the rest of the forecast years. Therefore, growth in an average year is projected to moderately increase around 3.6%.

### **Current Service Charges:**

Service Charges include a variety of fees charged for specific services provided by the City. They include engineering, planning, and building regulation fees. The projected growth for these revenues averages 1% due to the aforementioned increase and subsequent drop in construction activities beginning in FY 2017-18.

### **Fines and Forfeitures:**

The Fines and Forfeitures category consists of all fines levied by the City for parking, vehicle code violations, and other code violations. The projected growth rate is based on inflation and population growth in the City and averages 5% growth over the forecast period.

### **Revenue – Use of Money and Property:**

Investment earnings have been hurt by the Federal Reserve's ongoing policy of maintaining interest rates at historically low levels. In March 2015, the Fed indicated rates would be kept at the current near-zero levels until the labor market improves and inflation moves closer to 2%. Based on the current economic outlook, the Fed anticipates that the rates may be kept below normal levels. In order to match the forecast from the Fed, interest earnings growth has been adjusted accordingly.

### **Rental Income:**

Since the acquisition of City Hall in 2006, office space on the second floor has been leased to tenants at market rates. Rental income is anticipated to increase over the forecast period by an average of 1.8%. Lease agreements are negotiated based on the current market conditions, taking into consideration factors such as vacancy rates and market levels, in order to stay competitive.

## **General Fund Appropriations**

General Fund appropriations are estimated to have a growth rate of 2.8% over the plan period. Ongoing City services and operations are included, as well as debt service payments for the acquisition of City Hall, operating and maintenance costs for City Hall and other City facilities, and estimated contractual costs.

Staff continues to make progress on the City's Economic Development Work Plan. Appropriations for FY 2015-16 total \$90,000 for efforts covering Town Center, Marketing, Business Retention and Attraction, Business Assistance, and Development Opportunities, as well as several smaller ongoing efforts like the iApp, social media, and economic development website.

The forecast assumes the completion of the Comprehensive General Plan by January 2016. Work efforts include restructuring the format and preparing a comprehensive update to the land use information, projects, new housing element, and the environmental responsibility section. The plan includes four major elements: Community Development, Design, Open Space and Recreation, and Public Safety. They have been structured to meet state-mandated regulations.

Town Center Concept Plan will be completed by June 2015, and the Specific Plan and related environmental documents are scheduled for completion by March 2016. The Plan will provide updates to the current elements as well as other components still pending, including the Housing Element, a new Healthy Community element, and the Town Center Vision and Opportunities Plan.

In compliance with the Measure M Maintenance of Effort (MOE), the City is required to expend \$409,800 from the General Fund for Traffic Engineering and Street Maintenance Services every year Measure M funds are received. Orange County Transportation Authority (OCTA) began their annual adjustment to the MOE amount by the CalTrans construction cost index starting in FY 2014-15. The forecast adjusts the MOE amount by inflation to coincide with the timeframe provided by OCTA.

No changes to service levels were anticipated in the following categories, but adjustments were made for inflation:

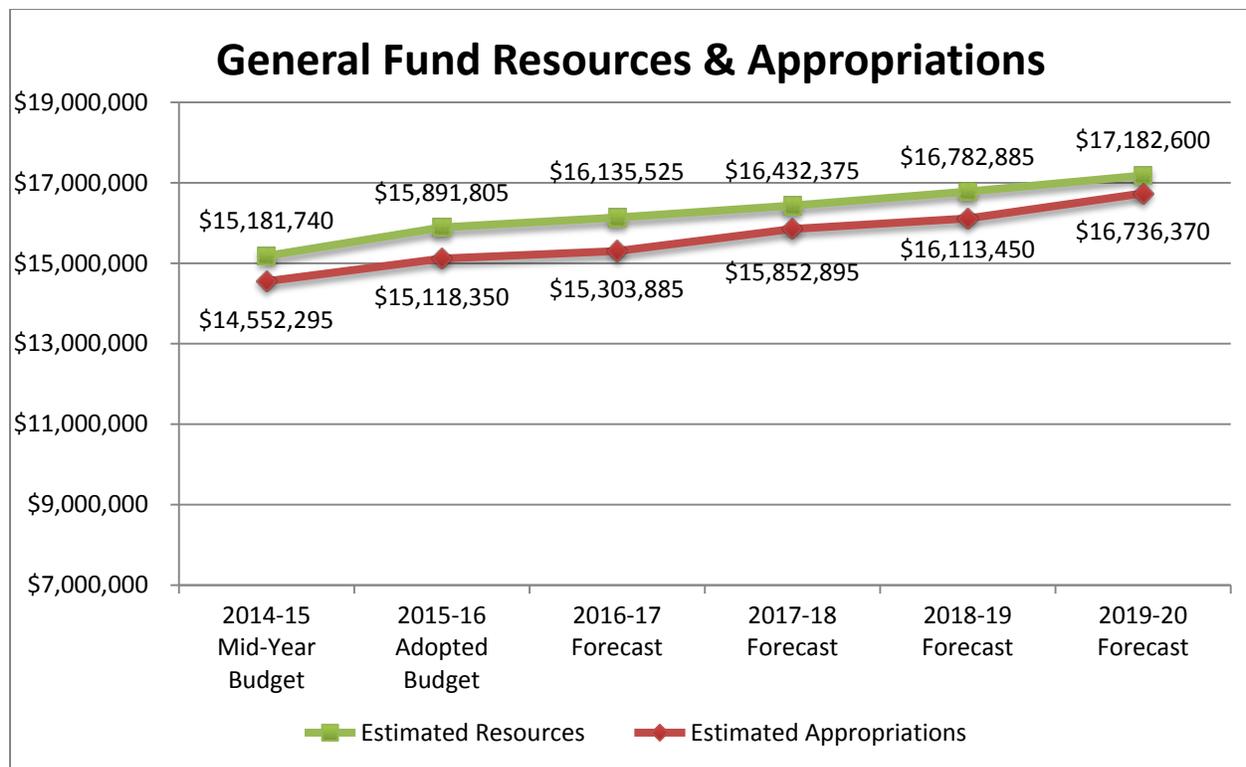
- Professional Services – Included in this category are City Attorney services, technology contracts, website and software maintenance, and financial services related contracts.
- Operating Expenditures – Included in this category are computer replacements, technology enhancement, equipment maintenance, utilities, and building and ground maintenance.
- Contractual Services – Included are all major contracts for Public Works (Building & Safety, Engineering, Code Enforcement, NPDES, Solid Waste), Traffic Engineering, Planning Consultant Services (General Plan, Zoning Code, Affordable Housing), Crossing Guards, and Animal Care services.
- Other Services – This category includes communication, printing, membership & dues, meetings & conferences, postage, and insurance costs.

- Supplies - Included are supplies, publications and reference materials, and minor equipment purchases.

The average annual growth rate for Wages and Benefits is 6%. Included in this calculation are anticipated increases in health premiums, employer taxes, the City’s Pay-For-Performance program, and year-end accruals. Retirement costs average 16.1% over the forecast. Estimates received from the County for the Law Enforcement contract reflect an average increase of 3.4% over the plan period.

The CalPERS Board of Administration recently approved changes to pension risk pools with the intention of mitigating the consequences from the 2013 Public Employees’ Pension Reform Act of 2013 (PEPRA). PEPRA essentially closed all existing “classic” pools and created two replacement pools for new employees. The adopted changes modified both smoothing and amortization policies and impacted employer rates beginning in FY 2015–16. Based on the City’s employee demographics, the City will realize savings of approximately \$37,000 in pension obligations.

The following chart includes all General Fund Revenues and Appropriations projected over the five year period.



## Special Revenue Funds

### **Gas Tax Subventions:**

The state imposes an 18-cent per gallon excise tax on gasoline, which is in addition to the gasoline tax the federal government imposes. These funds are apportioned to cities and counties, primarily on the basis of their populations, with the stipulation that local gas tax receipts must be spent on the research, planning, construction, improvement, or maintenance of public streets, highways, and mass transit. Revenues are expected to decrease by an average of 1.7% during the forecast period. Funds not expended for the maintenance of streets, which is averaging a growth rate of 2.1%, are expended on one-time street improvement or rehabilitation projects.

### **Measure M:**

Measure M, a half-cent local transportation sales tax, was first approved by voters in 1990. In 2006, nearly 70% of Orange County voters approved the renewal of Measure M for an additional 30 years, beginning in 2011 until 2041. The renewed Measure M is expected to provide \$15.5 billion of improvements to Orange County's transportation system. The renewed Measure M provides the City with greater revenues than previously received under M1 funding formulas for an average increase of \$746,380 annually. Measure M funds will be used to fund street rehabilitation projects over the plan period.

### **Integrated Waste Management Fund:**

The State's Integrated Waste Management budget is in a deficit. Impacts to local funding are unknown at this time since the State budget has not yet been finalized. Funding for the Beverage Container Grant has been included throughout the forecast period at the current funding level of \$13,250. These funds are used every year on pet waste bags, trash and recycling containers made of recycled materials, creek and neighborhood cleanup events, and educational programs and public outreach materials.

### **Supplemental Law Enforcement Services Funds (SLESF):**

SLESF funding has been included in the five year strategic plan at the current funding level of \$100,000, assuming the State continues to allocate these funds to local governments providing law enforcement services. The City uses these grant funds to partially offset law enforcement contract costs to the General Fund. Currently, the City utilizes SLESF funding to pay for its Mobile Data Computer (MDC) system, Patrol Video System (PVS), and other front-line law enforcement equipment.

### **Aliso Viejo Aquatic and Conference Centers:**

The forecast period assumes a continuation of current programs and events at the City facilities. The management team continues to use innovative approaches to marketing community events and programs in order to draw guests and new groups to the Conference Center. Enhanced marketing and swim programs at the Aquatic Center

have also raised awareness of the facility and brought in new and returning guests. Trends in recent operations exhibit a growing demand for both facilities.

Assumptions over the forecast period include a steady growth in revenues for the Conference Center, averaging 7% over the five year period. The Aquatic Center has a higher average of 29.3% due to the increase in the portion of the year that the facility will be open and also due to the new operator offering more classes, programs, and events. This operational change will provide for higher revenue in the first year and should stabilize during the rest of the forecast period. Operational costs have been adjusted for CPI increases and average a decrease of 0.06% for the Conference Center and an increase of 7.3% for the Aquatic Center over the plan period. The gap in operating revenues and expenditures is estimated to average \$169,500 for the Aquatic Center. Capital Improvement costs average \$30,000 for the Conference Center and \$81,000 for the Aquatic Center. As negotiations are still currently underway with the selected operator for the Conference Center, the proposed budget does not include potential changes to the Conference Center's operational costs.

### Development Impact Fees:

Development Impact fees collected to date total \$10.1 million, with the final payment of \$490,250 due in FY 2015-16. Community Enhancement funds spent to date total \$1.7 million and include expenditures for the Recreation Ad Hoc projects, Conference Center Kitchen remodel and equipment, Phase II of the Town Center Loop Trail, and minor improvements at the AV Ranch. Several community enhancement projects have been added to the FY 2015-16 Proposed Budget, as directed by Council. Included are construction of Aliso Viejo Welcome signs at the 73 toll road off-ramps (\$200,000) and the updating of way finding signs at various key locations throughout the City (\$150,000). Also to be funded in FY 2015-16 are patio improvements at the Conference Center (\$150,000), the installation of fencing (\$215,000), the ticket window retrofit (\$15,000), and the installation of security cameras (\$75,000) at the Aquatics Center. Community Enhancement fund reserves will be utilized for these projects.

| Development Impact Fees       | Collected To Date | FY 2014-15 Balance of Budgeted Revenues |                | FY 2015-16 Forecast | Spent to Date    | FY 2014-15 Budgeted Expenditures | FY 2015-16 Budgeted Expenditures | Available (Coll. less Spent/Budget) |
|-------------------------------|-------------------|---|----------------|---------------------|------------------|----------------------------------|----------------------------------|-------------------------------------|
|                               |                   | Vantis                                  | Vantis         |                     |                  |                                  |                                  |                                     |
|                               | (as of 3/31/15)   |   |                |                     | (as of 3/31/15)  |                                  |                                  |                                     |
| Housing in Lieu Fee           | 1,967,116         | 245,125                                 | 245,125        | 2,457,366           | 40,005           | -                                |                                  | 1,927,111                           |
| Traffic Mitigation            | 716,788           | -                                       | -              | 716,788             | -                | -                                |                                  | 716,788                             |
| Community                     | 6,322,526         | -                                       | -              | 6,322,526           | 1,483,163        | 702,405                          | 905,000                          | 3,231,958                           |
| Parks/Trails/Open Space       | 209,196           | -                                       | -              | 209,196             | -                | -                                |                                  | 209,196                             |
| Median Improvement            | 777,750           | -                                       | -              | 777,750             | -                | -                                |                                  | 777,750                             |
| Art in Public Places          | 6,000             | -                                       | -              | 6,000               | -                | -                                |                                  | 6,000                               |
| Crossing Guard (General Fund) | 164,435           | -                                       | -              | 164,435             | 164,435          | -                                |                                  | -                                   |
|                               | <b>10,163,811</b> | <b>245,125</b>                          | <b>245,125</b> | <b>10,654,061</b>   | <b>1,687,603</b> | <b>702,405</b>                   | <b>905,000</b>                   | <b>6,868,803</b>                    |

\* Includes Foxborough Park Lighting Improvements reserve of \$421,684

## **Grants:**

The forecast does not account for the receipt of any competitive grant revenues over the next five years. Though the City has been successful in obtaining grants from OCTA, FTA, Measure M Competitive funding, and CDBG, it would not be prudent to rely on grant funding as a regular revenue source.

### **Capital Improvement Projects**

Included in the strategic plan is a schedule for the Capital Improvement Projects (CIP) scheduled over the next five years. The CIP plan includes Council-approved projects and priorities compiled from the Seven Year CIP plan. General Fund surpluses, as well as outside funding sources when available, have been used to fund projects as directed by the City Council. City staff continues to actively pursue outside grants and funding opportunities when possible to uphold the City's reputation of excellent amenities for residents and businesses.

The City elects to use the modified approach of accounting to report on its streets and roads network. Using the modified approach, infrastructure assets are considered to be non-depreciable. To be in compliance with GASB 34, the City is required to adopt a minimum condition level and perform periodic condition assessments to prove that the assets have been maintained at the targeted condition levels. The Council reviewed the findings of the Pavement Management System performed in 2002 and adopted a condition rating of 80, or Good, as the minimum acceptable Pavement Condition Index (PCI). The results of the condition assessment completed in 2014 reported an average condition rating of 86.9. The Council may change the acceptable PCI through direction to staff at any time, although changing the PCI level could have a long-term adverse impact on the condition of the City's streets. Under the modified approach, GASB 34 requires that condition assessments be performed every three years. Last completed in May 2014, the City traditionally performs an assessment every two years. It is the City's intention to have another complete assessment performed on or before the fiscal year ending June 30, 2016. A street with surface defects that are apparent to drivers and/or showing signs of significant cracking and raveling of the asphalt surface would fall in the next lowest category of Fair. To maintain the targeted PCI, it is important to continue with the scheduled street rehabilitation projects.

CIP projects average \$1.5 million over the five year period. Included in the CIP plan are:

- Street Improvement Projects
- Storm Water Improvements

The CIP budget consists of street overlay projects, median projects, and the annual slurry seal project. The median projects will increase traffic safety, enhance appearances, and provide "greener" landscaping and irrigation improvements in medians that are currently unimproved. The slurry seal project is a preventative maintenance measure to prolong the life of a roadway. The slurry sealing program rotates every year to maintain approximately one-fifth of City-owned streets each year.

In addition, scheduled for FY 2015-16 is the Dairy Fork Wetland project, a part of the larger Aliso Creek Watershed project. In an effort to naturally treat the water before it reaches the creek, the project will collect runoff from about 1,500 acres in parts of four cities (Aliso Viejo, Laguna Hills, Laguna Woods, and Lake Forest) and is estimated to cost \$874,000. Urban runoff picks up pesticides from lawns, oils from streets, and other pollutants as it makes its way through the watershed.

### Summary

This Five Year Strategic Plan includes forecasts for City operations based on conservative revenue projections and a continuation of current services. Revenues are stable and steadily increasing, thanks to the City's diverse tax base and sought-after real estate. Aliso Viejo continues to be a desirable community for businesses small and large, local and multi-national alike. The strong business community has drawn a skilled workforce, which helped sustain the City during the economic downturn. The City has maintained among the lowest unemployment rates in the county, proving the master-planned community concept a success.

Since incorporation, the City has sustained a practice of living within its means. In fiscal year 2005-06, the Council formally adopted a Management and Budget policy to promote sound financial management. In 2012, Council Policy 300-08 *Fund Balance Policy* was adopted to be in compliance with Government Accounting Standards Board (GASB) Statement 54 for the reporting of unrestricted fund balance in the City's fund financial statements. Together, these policies serve as a guide for sound financial management which, in turn, leads to improvement in City bond ratings and a lower cost of capital. The City continues to be conservative with expenditures while maintaining adequate reserves in accordance with these City policies.

Adopting regular updates to the City's Five Year Strategic Plan enables the City to match goals and initiatives with available funds. The City's financial practices have placed Aliso Viejo in strong financial standing since incorporation, and by developing a long-term outlook, continued fiscal stability will be secured for the future.

Respectfully submitted,



Gina M. Tharani  
Dir. Of Financial Services/City Treasurer

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***FIVE YEAR***

***FINANCIAL PLAN***

***FY 2014-15 THROUGH FY 2019-20***

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## GROWTH FACTORS FOR PROJECTIONS

|                                   | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-----------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>FACTORS</b>                    |                               |                              |                               |                               |                               |                               |
| Consumer Price Index (CPI)        | 0.80%                         | 2.00%                        | 2.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| Population                        | 49,952                        | 50,451                       | 50,956                        | 51,466                        | 51,980                        | 52,500                        |
| Population % Change               | 0.96%                         | 1.00%                        | 1.00%                         | 1.00%                         | 1.00%                         | 1.00%                         |
| CA Per Capita                     | -0.23%                        | 2.00%                        | 2.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| Growth Factor                     | 1.007                         | 1.030                        | 1.030                         | 1.030                         | 1.030                         | 1.030                         |
| Assessed Valuation                | 7.15%                         | 2.00%                        | 2.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| Property Transfer Tax             | 3.50%                         | 3.00%                        | 3.00%                         | 3.00%                         | 3.00%                         | 3.00%                         |
| Sales Tax                         | -0.91%                        | 2.00%                        | 2.50%                         | 3.00%                         | 3.50%                         | 3.50%                         |
| Transient Occupancy Tax           | -1.43%                        | 0.50%                        | 7.00%                         | 7.00%                         | 5.00%                         | 5.00%                         |
| Franchise Taxes                   | -0.63%                        | 0.50%                        | 0.50%                         | 0.50%                         | 0.50%                         | 0.50%                         |
| Permits, Fees and Service Charges | -1.00%                        | 6.00%                        | 5.00%                         | 4.00%                         | 3.00%                         | 3.00%                         |
| Interest Earnings                 | 0.35%                         | 0.40%                        | 0.50%                         | 0.60%                         | 0.70%                         | 1.00%                         |
| Salary & Benefits                 | 6.00%                         | 6.00%                        | 6.00%                         | 6.00%                         | 6.00%                         | 6.00%                         |
| Law Enforcement                   | 6.10%                         | 7.91%                        | 3.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| City Fac-Conf Ctr Revenues        | -5.66%                        | 8.34%                        | 9.21%                         | 6.75%                         | 5.29%                         | 5.30%                         |
| City Fac-Aq Ctr Revenues          | -11.18%                       | 133.82%                      | 2.79%                         | 3.30%                         | 3.31%                         | 3.32%                         |

## CONSOLIDATED FUND RESERVES

| FUND BALANCE                             | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>Nonspendable:</b>                     |                               |                              |                               |                               |                               |                               |
| <b>Restricted for:</b>                   |                               |                              |                               |                               |                               |                               |
| Special Revenue Funds                    | 2,190,580                     | 1,265,860                    | 1,353,590                     | 1,336,779                     | 1,356,703                     | 1,410,824                     |
| Long Term Financing                      | 8,621                         | 8,621                        | 8,621                         | 8,621                         | 8,621                         | 8,621                         |
| <b>Committed to:</b>                     |                               |                              |                               |                               |                               |                               |
| Special Revenue Funds                    | 8,344,407                     | 7,672,322                    | 7,091,667                     | 7,142,177                     | 7,216,342                     | 7,316,077                     |
| <b>Assigned to:</b>                      |                               |                              |                               |                               |                               |                               |
| Contingency Reserves                     | 4,365,689                     | 4,535,505                    | 4,591,166                     | 4,755,869                     | 4,834,035                     | 5,020,911                     |
| Self-Insurance/Benefit Obligations       | 570,000                       | 581,400                      | 593,028                       | 604,889                       | 616,986                       | 629,326                       |
| Asset Replacement                        | 9,493,715                     | 10,043,715                   | 10,643,715                    | 11,293,715                    | 11,943,715                    | 12,593,715                    |
| Long Term Debt                           | -                             | -                            | -                             | -                             | -                             | -                             |
| 800 MHZ replacement and upgrade          | 262,000                       | -                            | 155,600                       | 43,600                        | -                             | -                             |
| Emergencies & Unanticipated CIP Projects | 1,500,000                     | 1,000,000                    | 1,000,000                     | 1,000,000                     | 1,000,000                     | 1,000,000                     |
| <b>Unassigned:</b>                       |                               |                              |                               |                               |                               |                               |
| Unassigned General Fund                  | 4,596,287                     | 5,400,526                    | 5,409,277                     | 5,274,195                     | 5,246,971                     | 4,843,989                     |
| <b>Total Fund Balance</b>                | <b>\$ 31,331,299</b>          | <b>\$ 30,507,949</b>         | <b>\$ 30,846,664</b>          | <b>\$ 31,459,844</b>          | <b>\$ 32,223,374</b>          | <b>\$ 32,823,464</b>          |

## CONSOLIDATED

|                                      | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>           |                               |                              |                               |                               |                               |                               |
| General Fund                         | 15,181,740                    | 15,891,805                   | 16,135,525                    | 16,432,375                    | 16,782,885                    | 17,182,600                    |
| Traffic Congestion Relief            | -                             | -                            | -                             | -                             | -                             | -                             |
| Gas Tax                              | 1,267,200                     | 1,061,740                    | 1,082,825                     | 1,104,330                     | 1,126,270                     | 1,148,655                     |
| Measure M                            | 651,450                       | 1,266,360                    | 737,275                       | 774,410                       | 810,610                       | 843,245                       |
| Public Safety Grants                 | 110,100                       | 100,100                      | 100,100                       | 100,100                       | 100,100                       | 100,100                       |
| AQMD Air Quality                     | 61,900                        | 62,900                       | 64,135                        | 65,395                        | 66,680                        | 68,000                        |
| Integrated Waste Management          | 13,325                        | 13,300                       | 13,300                        | 13,300                        | 13,300                        | 13,300                        |
| Other Grants                         | 56,950                        | -                            | -                             | -                             | -                             | -                             |
| Technology Grant                     | 6,600                         | 6,600                        | 6,600                         | 6,600                         | 6,600                         | 6,600                         |
| Development Impact                   | 753,460                       | 245,125                      | -                             | -                             | -                             | -                             |
| Federal Grant                        | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| Conference Center                    | 947,965                       | 942,375                      | 865,365                       | 923,775                       | 972,620                       | 1,024,120                     |
| Aquatic Center                       | 467,645                       | 781,195                      | 533,575                       | 541,110                       | 548,785                       | 556,620                       |
| Street Improvements                  | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,352,000                     | 1,250,000                     | 1,500,000                     |
| Capital Improvements                 | 1,112,000                     | 521,850                      | -                             | -                             | -                             | -                             |
| Storm Water                          | 64,050                        | 792,000                      | 5,000                         | 5,000                         | 5,000                         | 5,000                         |
| <b>Total Estimated Resources</b>     | <b>\$ 22,241,385</b>          | <b>\$ 24,209,030</b>         | <b>\$ 21,073,700</b>          | <b>\$ 21,318,395</b>          | <b>\$ 21,682,850</b>          | <b>\$ 22,448,240</b>          |
| <b>APPROPRIATIONS</b>                |                               |                              |                               |                               |                               |                               |
| General Fund                         | 14,552,295                    | 15,118,350                   | 15,303,885                    | 15,852,895                    | 16,113,445                    | 16,736,365                    |
| Traffic Congestion Relief            | -                             | -                            | -                             | -                             | -                             | -                             |
| Gas Tax                              | 1,755,100                     | 1,141,000                    | 1,162,320                     | 1,184,065                     | 1,206,250                     | 1,228,875                     |
| Measure M                            | 875,650                       | 2,869,850                    | 632,585                       | 775,280                       | 775,785                       | 776,305                       |
| Public Safety Grants                 | 177,755                       | 96,270                       | 100,000                       | 100,000                       | 100,000                       | 100,000                       |
| AQMD Air Quality                     | 669,685                       | -                            | -                             | -                             | -                             | -                             |
| Integrated Waste Management          | 30,000                        | 22,000                       | 15,000                        | 15,000                        | 15,000                        | 14,000                        |
| Other Grants                         | 56,950                        | -                            | -                             | -                             | -                             | -                             |
| Technology Grant                     | 300,850                       | 20,000                       | 15,500                        | 15,500                        | 15,500                        | 15,500                        |
| Development Impact                   | 778,500                       | 905,000                      | 597,200                       | -                             | -                             | -                             |
| Federal Grant                        | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| Conference Center                    | 947,965                       | 941,185                      | 864,920                       | 889,370                       | 914,550                       | 940,485                       |
| Aquatic Center                       | 467,645                       | 781,195                      | 508,575                       | 516,105                       | 523,790                       | 531,620                       |
| Street Improvements                  | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,352,000                     | 1,250,000                     | 1,500,000                     |
| Capital Improvements                 | 1,112,000                     | 521,850                      | -                             | -                             | -                             | -                             |
| Storm Water                          | 64,050                        | 792,000                      | 5,000                         | 5,000                         | 5,000                         | 5,000                         |
| <b>Total Appropriations</b>          | <b>\$ 23,335,445</b>          | <b>\$ 25,732,380</b>         | <b>\$ 20,734,985</b>          | <b>\$ 20,705,215</b>          | <b>\$ 20,919,320</b>          | <b>\$ 21,848,150</b>          |
| <b>NET CHANGE IN FUND BALANCE</b>    | <b>\$ (1,094,060)</b>         | <b>\$ (1,523,350)</b>        | <b>\$ 338,715</b>             | <b>\$ 613,180</b>             | <b>\$ 763,530</b>             | <b>\$ 600,090</b>             |
| Beginning Fund Balance               | 32,425,354                    | 32,031,299                   | 30,507,949                    | 30,846,664                    | 31,459,844                    | 32,223,374                    |
| Long Term Financing                  | 5                             | -                            | -                             | -                             | -                             | -                             |
| <b>PROJECTED ENDING FUND BALANCE</b> | <b>\$ 31,331,299</b>          | <b>\$ 30,507,949</b>         | <b>\$ 30,846,664</b>          | <b>\$ 31,459,844</b>          | <b>\$ 32,223,374</b>          | <b>\$ 32,823,464</b>          |
| <b>RESOURCES</b>                     |                               |                              |                               |                               |                               |                               |
| Percentage increase(decrease)        | 1.59%                         | 8.85%                        | -12.95%                       | 1.16%                         | 1.71%                         | 3.53%                         |
| <b>APPROPRIATIONS</b>                |                               |                              |                               |                               |                               |                               |
| Percentage increase(decrease)        | -13.26%                       | 10.27%                       | -19.42%                       | -0.14%                        | 1.03%                         | 4.44%                         |
| <b>FUND BALANCE</b>                  |                               |                              |                               |                               |                               |                               |
| Percentage increase(decrease)        | -3.37%                        | -2.63%                       | 1.11%                         | 1.99%                         | 2.43%                         | 1.86%                         |

# GENERAL FUND

|                                      | <b>2014-15<br/>Mid-Year<br/>Budget</b> | <b>2015-16<br/>Adopted<br/>Budget</b> | <b>2016-17<br/>Forecast<br/>Budget</b> | <b>2017-18<br/>Forecast<br/>Budget</b> | <b>2018-19<br/>Forecast<br/>Budget</b> | <b>2019-20<br/>Forecast<br/>Budget</b> |
|--------------------------------------|--|---------------------------------------|--|--|--|--|
| <b>ESTIMATED RESOURCES</b>           |  |                                       |  |  |  |  |
| Taxes                                | 13,926,565                             | 14,319,370                            | 14,654,275                             | 15,024,615                             | 15,412,360                             | 15,812,090                             |
| Licenses & Permits                   | 463,915                                | 567,890                               | 543,525                                | 469,060                                | 419,475                                | 369,905                                |
| Fines and Forfeitures                | 280,000                                | 340,000                               | 342,800                                | 345,655                                | 348,570                                | 351,540                                |
| Rev-Use of Money & Property          | 60,000                                 | 67,000                                | 92,500                                 | 113,400                                | 136,200                                | 196,000                                |
| Intergovernmental Revenue            | 34,030                                 | 12,500                                | 12,500                                 | 12,500                                 | 12,500                                 | 12,500                                 |
| Current Services Charges             | 203,230                                | 299,560                               | 253,170                                | 226,205                                | 208,570                                | 191,005                                |
| Other Revenue                        | 10,550                                 | 62,550                                | 27,550                                 | 27,550                                 | 27,550                                 | 27,550                                 |
| Transfers-In Other Funds             | -                                      | 17,830                                | -                                      | -                                      | -                                      | -                                      |
| Rental Income                        | 203,450                                | 205,105                               | 209,205                                | 213,390                                | 217,660                                | 222,010                                |
| <b>Total Estimated Resources</b>     | <b>\$ 15,181,740</b>                   | <b>\$ 15,891,805</b>                  | <b>\$ 16,135,525</b>                   | <b>\$ 16,432,375</b>                   | <b>\$ 16,782,885</b>                   | <b>\$ 17,182,600</b>                   |
| <b>APPROPRIATIONS</b>                |  |                                       |  |  |  |  |
| Administration & Support             | 2,909,815                              | 3,055,480                             | 3,013,535                              | 3,094,385                              | 3,241,865                              | 3,393,420                              |
| Community Services                   | 916,705                                | 948,475                               | 962,445                                | 994,360                                | 1,029,625                              | 1,066,020                              |
| Planning Services                    | 977,810                                | 945,080                               | 736,430                                | 794,265                                | 842,340                                | 892,065                                |
| Building & Safety                    | 509,700                                | 655,000                               | 600,770                                | 524,590                                | 474,710                                | 424,885                                |
| Public Works                         | 1,100,000                              | 1,313,400                             | 1,339,270                              | 1,365,655                              | 1,392,565                              | 1,420,020                              |
| Public Safety                        | 7,502,390                              | 7,729,135                             | 7,932,150                              | 8,084,620                              | 8,240,140                              | 8,398,765                              |
| Capital Outlay/Long Term Debt        | 462,675                                | 295,840                               | 533,480                                | 807,120                                | 701,505                                | 947,640                                |
| City Hall                            | 173,200                                | 175,940                               | 185,805                                | 187,900                                | 190,700                                | 193,555                                |
| <b>Total Appropriations</b>          | <b>\$ 14,552,295</b>                   | <b>\$ 15,118,350</b>                  | <b>\$ 15,303,885</b>                   | <b>\$ 15,852,895</b>                   | <b>\$ 16,113,450</b>                   | <b>\$ 16,736,370</b>                   |
| <b>NET CHANGE IN FUND BALANCE</b>    | <b>\$ 629,445</b>                      | <b>\$ 773,455</b>                     | <b>\$ 831,640</b>                      | <b>\$ 579,480</b>                      | <b>\$ 669,435</b>                      | <b>\$ 446,230</b>                      |
| Beginning Fund Balance               | \$ 20,158,246                          | \$ 20,787,691                         | \$ 21,561,146                          | \$ 22,392,786                          | \$ 22,972,266                          | \$ 23,641,701                          |
| <b>PROJECTED ENDING FUND BALANCE</b> | <b>\$ 20,787,691</b>                   | <b>\$ 21,561,146</b>                  | <b>\$ 22,392,786</b>                   | <b>\$ 22,972,266</b>                   | <b>\$ 23,641,701</b>                   | <b>\$ 24,087,931</b>                   |
| <b>RESOURCES</b>                     |  |                                       |  |  |  |  |
| Percentage increase(decrease)        | 1.93%                                  | 4.68%                                 | 1.53%                                  | 1.84%                                  | 2.13%                                  | 2.38%                                  |
| <b>APPROPRIATIONS</b>                |  |                                       |  |  |  |  |
| Percentage increase(decrease)        | -29.49%                                | 3.89%                                 | 1.23%                                  | 3.59%                                  | 1.64%                                  | 3.87%                                  |
| <b>FUND BALANCE</b>                  |  |                                       |  |  |  |  |
| Percentage increase(decrease)        | 3.12%                                  | 3.72%                                 | 3.86%                                  | 2.59%                                  | 2.91%                                  | 1.89%                                  |

## GENERAL FUND REVENUES

|                                      | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>TAXES</b>                         |                               |                              |                               |                               |                               |                               |
| <b><u>General Property Taxes</u></b> |                               |                              |                               |                               |                               |                               |
| 31010 Current Secured                | 2,100,000                     | 2,142,000                    | 2,184,840                     | 2,228,535                     | 2,273,110                     | 2,318,570                     |
| 31020 Current Unsecured              | 72,000                        | 73,500                       | 74,970                        | 76,470                        | 78,000                        | 79,560                        |
| 31030 Prior Year Property Tax        | 30,000                        | 25,000                       | 25,500                        | 26,010                        | 26,530                        | 27,060                        |
| 31040 Supplemental Roll              | 58,000                        | 58,000                       | 59,160                        | 60,345                        | 61,550                        | 62,780                        |
| 31050 Misc. Property Taxes           | 6,000                         | 6,000                        | 6,000                         | 6,000                         | 6,000                         | 6,000                         |
| 31060 CSA 4                          | -                             | -                            | -                             | -                             | -                             | -                             |
| 31070 Property Tax In Lieu           | 4,149,000                     | 4,282,000                    | 4,367,640                     | 4,454,995                     | 4,544,095                     | 4,634,975                     |
| 31075 Real Property Transfer Tax     | 340,000                       | 340,000                      | 350,200                       | 360,705                       | 371,525                       | 382,675                       |
| 31076 Homeowner Prop Tax Relief      | 16,715                        | 16,720                       | 17,055                        | 17,395                        | 17,745                        | 18,100                        |
| Total General Property Taxes         | 6,771,715                     | 6,943,220                    | 7,085,365                     | 7,230,455                     | 7,378,555                     | 7,529,720                     |
| <b><u>Sales &amp; Use Tax</u></b>    |                               |                              |                               |                               |                               |                               |
| 31210 General Sales Tax              | 3,566,800                     | 4,272,000                    | 4,998,925                     | 5,148,895                     | 5,329,105                     | 5,515,625                     |
| 31211 Sales Tax In Lieu              | 1,203,900                     | 605,000                      | -                             | -                             | -                             | -                             |
| Total Sales & Use Taxes              | 4,770,700                     | 4,877,000                    | 4,998,925                     | 5,148,895                     | 5,329,105                     | 5,515,625                     |
| <b><u>Franchise Fees</u></b>         |                               |                              |                               |                               |                               |                               |
| 31310 Franchise - Electric           | 380,000                       | 410,000                      | 412,050                       | 414,110                       | 416,180                       | 418,260                       |
| 31320 Franchise - Gas                | 82,000                        | 82,000                       | 82,410                        | 82,820                        | 83,235                        | 83,650                        |
| 31330 Franchise - Cable TV           | 835,000                       | 870,000                      | 874,350                       | 878,720                       | 883,115                       | 887,530                       |
| 31340 Franchise - Waste Collection   | 205,000                       | 205,000                      | 206,025                       | 207,055                       | 208,090                       | 209,130                       |
| 31350 Franchise - Other              | -                             | -                            | -                             | -                             | -                             | -                             |
| Total Franchise Fees                 | 1,502,000                     | 1,567,000                    | 1,574,835                     | 1,582,705                     | 1,590,620                     | 1,598,570                     |
| <b><u>Other Taxes</u></b>            |                               |                              |                               |                               |                               |                               |
| 31520 County Fire Tax Credit         | 150                           | 150                          | 150                           | 150                           | 150                           | 150                           |
| 31530 Public Utility Tax             | 32,000                        | 32,000                       | 32,000                        | 32,000                        | 32,000                        | 32,000                        |
| 31540 Transient Occupancy Tax        | 850,000                       | 900,000                      | 963,000                       | 1,030,410                     | 1,081,930                     | 1,136,025                     |
| Total Other Taxes                    | 882,150                       | 932,150                      | 995,150                       | 1,062,560                     | 1,114,080                     | 1,168,175                     |
| <b>TOTAL TAXES</b>                   | <b>13,926,565</b>             | <b>14,319,370</b>            | <b>14,654,275</b>             | <b>15,024,615</b>             | <b>15,412,360</b>             | <b>15,812,090</b>             |
| <b>LICENSES &amp; PERMITS</b>        |                               |                              |                               |                               |                               |                               |
| <b><u>Construction Permits</u></b>   |                               |                              |                               |                               |                               |                               |
| 32010 Building Permits               | 280,750                       | 400,000                      | 375,000                       | 300,000                       | 250,000                       | 200,000                       |
| 32020 Electrical Permits             | 20,000                        | 18,000                       | 18,000                        | 18,000                        | 18,000                        | 18,000                        |
| 32030 Plumbing Permits               | 80,000                        | 65,000                       | 65,000                        | 65,000                        | 65,000                        | 65,000                        |
| 32040 Mechanical Permits             | 21,000                        | 17,000                       | 17,000                        | 17,000                        | 17,000                        | 17,000                        |
| 32050 Grading Permits                | -                             | -                            | -                             | -                             | -                             | -                             |
| 32055 C & D Permits                  | 7,000                         | 7,000                        | 7,000                         | 7,000                         | 7,000                         | 7,000                         |
| 32060 Certificate of Occupancy       | -                             | -                            | -                             | -                             | -                             | -                             |
| 32070 Sign Permits                   | -                             | -                            | -                             | -                             | -                             | -                             |
| 32080 Re-Insp/Special Insp Permits   | -                             | -                            | -                             | -                             | -                             | -                             |
| 32085 Use Permit                     | 12,000                        | 12,720                       | 13,355                        | 13,890                        | 14,305                        | 14,735                        |
| 32090 Issuance Fee                   | 30,000                        | 30,000                       | 30,000                        | 30,000                        | 30,000                        | 30,000                        |
| 32091 Massage License Fees           | 165                           | 170                          | 170                           | 170                           | 170                           | 170                           |
| 32095 Water Quality                  | 13,000                        | 18,000                       | 18,000                        | 18,000                        | 18,000                        | 18,000                        |
| Total Construction Permits           | 463,915                       | 567,890                      | 543,525                       | 469,060                       | 419,475                       | 369,905                       |
| <b>TOTAL LICENSE &amp; PERMITS</b>   | <b>463,915</b>                | <b>567,890</b>               | <b>543,525</b>                | <b>469,060</b>                | <b>419,475</b>                | <b>369,905</b>                |
| <b>FINES &amp; FORFEITURES</b>       |                               |                              |                               |                               |                               |                               |
| <b><u>Vehicle Code Fines</u></b>     |                               |                              |                               |                               |                               |                               |
| 33010 Vehicle Code Fines             | 130,000                       | 140,000                      | 142,800                       | 145,655                       | 148,570                       | 151,540                       |
| Total Vehicle Code Fines             | 130,000                       | 140,000                      | 142,800                       | 145,655                       | 148,570                       | 151,540                       |

## GENERAL FUND REVENUES

|  | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>Other Fines &amp; Forfeiture</b>        |                               |                              |                               |                               |                               |                               |
| 33150 Other Fines & Forfeitures            | -                             | -                            | -                             | -                             | -                             | -                             |
| 33160 Parking Citations                    | 150,000                       | 200,000                      | 200,000                       | 200,000                       | 200,000                       | 200,000                       |
| Total Other Fines & Forfeitures            | 150,000                       | 200,000                      | 200,000                       | 200,000                       | 200,000                       | 200,000                       |
| <b>TOTAL FINES &amp; FORFEITURES</b>       | <b>280,000</b>                | <b>340,000</b>               | <b>342,800</b>                | <b>345,655</b>                | <b>348,570</b>                | <b>351,540</b>                |
| <b>REVENUE-USE OF MONEY &amp; PROPERTY</b> |                               |                              |                               |                               |                               |                               |
| <b>Investment Earnings</b>                 |                               |                              |                               |                               |                               |                               |
| 34010 Investment Earnings                  | 55,000                        | 60,000                       | 86,500                        | 107,400                       | 130,200                       | 190,000                       |
| Total Investment Earnings                  | 55,000                        | 60,000                       | 86,500                        | 107,400                       | 130,200                       | 190,000                       |
| <b>Rents &amp; Concessions</b>             |                               |                              |                               |                               |                               |                               |
| 34130 Rental - Iglesia Park                | -                             | 1,000                        | -                             | -                             | -                             | -                             |
| 34150 Other Income                         | -                             | -                            | -                             | -                             | -                             | -                             |
| 34160 Program Fees                         | 5,000                         | 6,000                        | 6,000                         | 6,000                         | 6,000                         | 6,000                         |
| Total Rents & Concessions                  | 5,000                         | 7,000                        | 6,000                         | 6,000                         | 6,000                         | 6,000                         |
| <b>TOTAL REV-USE OF MONEY &amp; PROP</b>   | <b>60,000</b>                 | <b>67,000</b>                | <b>92,500</b>                 | <b>113,400</b>                | <b>136,200</b>                | <b>196,000</b>                |
| <b>INTERGOVERNMENTAL REVENUES</b>          |                               |                              |                               |                               |                               |                               |
| <b>State Shared Taxes</b>                  |                               |                              |                               |                               |                               |                               |
| 35010 Motor Vehicle License Fee            | 20,470                        | -                            | -                             | -                             | -                             | -                             |
| 35020 Miscellaneous VLF                    | -                             | -                            | -                             | -                             | -                             | -                             |
| 35030 Off Highway Tax                      | -                             | -                            | -                             | -                             | -                             | -                             |
| 35220 State Mandated Costs                 | 13,560                        | 12,500                       | 12,500                        | 12,500                        | 12,500                        | 12,500                        |
| Total State Shared Taxes                   | 34,030                        | 12,500                       | 12,500                        | 12,500                        | 12,500                        | 12,500                        |
| <b>TOTAL INTERGOVERNMENTAL REV</b>         | <b>34,030</b>                 | <b>12,500</b>                | <b>12,500</b>                 | <b>12,500</b>                 | <b>12,500</b>                 | <b>12,500</b>                 |
| <b>CURRENT SERVICE CHARGES</b>             |                               |                              |                               |                               |                               |                               |
| <b>General Govt. Charges</b>               |                               |                              |                               |                               |                               |                               |
| 36010 Sales of Publications                | 50                            | 50                           | 50                            | 50                            | 50                            | 50                            |
| Total General Govt. Charges                | 50                            | 50                           | 50                            | 50                            | 50                            | 50                            |
| <b>Engineering Charges</b>                 |                               |                              |                               |                               |                               |                               |
| 36210 Subdivision & Parcel Map Fee         | -                             | -                            | -                             | -                             | -                             | -                             |
| 36220 Engineering Inspection Fees          | -                             | -                            | -                             | -                             | -                             | -                             |
| 36270 Misc. Engineering Fees               | 130                           | -                            | -                             | -                             | -                             | -                             |
| 36280 Transportation Permit                | 850                           | 750                          | 750                           | 750                           | 750                           | 750                           |
| 36290 Encroachment Permit                  | 6,000                         | 6,000                        | 6,000                         | 6,000                         | 6,000                         | 6,000                         |
| 36295 WQMP                                 | 19,800                        | 19,000                       | 19,000                        | 19,000                        | 19,000                        | 19,000                        |
| Total Engineering Charges                  | 26,780                        | 25,750                       | 25,750                        | 25,750                        | 25,750                        | 25,750                        |
| <b>Planning &amp; Zoning Charges</b>       |                               |                              |                               |                               |                               |                               |
| 36310 Planning Fees                        | 12,500                        | 13,250                       | 13,915                        | 14,470                        | 14,905                        | 15,350                        |
| 36320 Environmental Fees                   | -                             | -                            | -                             | -                             | -                             | -                             |
| 36330 Development Agreement                | -                             | -                            | -                             | -                             | -                             | -                             |
| 36340 Site Plan Review                     | 500                           | 530                          | 555                           | 580                           | 595                           | 615                           |
| 36345 Tentative Tract /Parcel Fee          | -                             | -                            | -                             | -                             | -                             | -                             |
| 36350 General Plan                         | 55,125                        | 58,430                       | 61,350                        | 63,805                        | 65,720                        | 67,690                        |
| 36355 Housing Administration               | -                             | 7,000                        | 7,000                         | 7,000                         | 7,000                         | 7,000                         |
| 36360 Special Event Fees                   | -                             | 1,000                        | 1,000                         | 1,000                         | 1,000                         | 1,000                         |
| 36390 Misc. Planning Fees                  | -                             | 150                          | 150                           | 150                           | 150                           | 150                           |
| Total Planning & Zoning Charges            | 68,125                        | 80,360                       | 83,970                        | 87,005                        | 89,370                        | 91,805                        |

## GENERAL FUND REVENUES

|   | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|---|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b><u>Building Regulation Charges</u></b>         |                               |                              |                               |                               |                               |                               |
| 36410 Building Plan Check Fees                    | 90,000                        | 180,000                      | 130,000                       | 100,000                       | 80,000                        | 60,000                        |
| 36420 SMIP  | 50                            | 50                           | 50                            | 50                            | 50                            | 50                            |
| 36430 Building Standard Fee (CBSC)                | 150                           | 150                          | 150                           | 150                           | 150                           | 150                           |
| 36440 Microfilm                                   | 17,875                        | 13,000                       | 13,000                        | 13,000                        | 13,000                        | 13,000                        |
| 36450 Code Enforcement Citations                  | 200                           | 200                          | 200                           | 200                           | 200                           | 200                           |
| Total Building Regulation Charges                 | 108,275                       | 193,400                      | 143,400                       | 113,400                       | 93,400                        | 73,400                        |
| <b>TOTAL CURRENT SERVICE CHARGES</b>              | <b>203,230</b>                | <b>299,560</b>               | <b>253,170</b>                | <b>226,205</b>                | <b>208,570</b>                | <b>191,005</b>                |
| <b>OTHER REVENUE</b>                              |                               |                              |                               |                               |                               |                               |
| <b><u>Miscellaneous Revenues</u></b>              |                               |                              |                               |                               |                               |                               |
| 37510 Insurance Reimbursements                    | -                             | -                            | -                             | -                             | -                             | -                             |
| 37530 Miscellaneous Revenue                       | 7,500                         | 45,000                       | 10,000                        | 10,000                        | 10,000                        | 10,000                        |
| 37540 Administrative Revenue                      | 3,000                         | 17,500                       | 17,500                        | 17,500                        | 17,500                        | 17,500                        |
| 37560 Returned Check Charges                      | 50                            | 50                           | 50                            | 50                            | 50                            | 50                            |
| Total Miscellaneous Revenues                      | 10,550                        | 62,550                       | 27,550                        | 27,550                        | 27,550                        | 27,550                        |
| <b>TOTAL OTHER REVENUE</b>                        | <b>10,550</b>                 | <b>62,550</b>                | <b>27,550</b>                 | <b>27,550</b>                 | <b>27,550</b>                 | <b>27,550</b>                 |
| <b>CITY HALL</b>                                  |                               |                              |                               |                               |                               |                               |
| <b><u>Revenue-Use of Money &amp; Property</u></b> |                               |                              |                               |                               |                               |                               |
| 34120 Rent-City Hall Lease                        | 203,450                       | 205,105                      | 209,205                       | 213,390                       | 217,660                       | 222,010                       |
| Total Rev-Use of Money & Property                 | 203,450                       | 205,105                      | 209,205                       | 213,390                       | 217,660                       | 222,010                       |
| <b>TOTAL CITY HALL</b>                            | <b>203,450</b>                | <b>205,105</b>               | <b>209,205</b>                | <b>213,390</b>                | <b>217,660</b>                | <b>222,010</b>                |
| <b>TRANSFERS IN</b>                               |                               |                              |                               |                               |                               |                               |
| <b><u>Interfund Transfers</u></b>                 |                               |                              |                               |                               |                               |                               |
| 39999 Interfund Transfers                         | -                             | 17,830                       | -                             | -                             | -                             | -                             |
| Total Interfund Transfers                         | -                             | 17,830                       | -                             | -                             | -                             | -                             |
| <b>TOTAL TRANSFERS IN</b>                         | <b>-</b>                      | <b>17,830</b>                | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>TOTAL RESOURCES</b>                            | <b>15,181,740</b>             | <b>15,891,805</b>            | <b>16,135,525</b>             | <b>16,432,375</b>             | <b>16,782,885</b>             | <b>17,182,600</b>             |

## GENERAL FUND EXPENDITURES

|                                      | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ADMINISTRATIVE SERVICES</b>       |                               |                              |                               |                               |                               |                               |
| <b><u>City Council</u></b>           |                               |                              |                               |                               |                               |                               |
| Salary & Benefits                    | 141,135                       | 141,030                      | 147,535                       | 154,420                       | 161,710                       | 169,350                       |
| Other Services                       | 14,670                        | 15,180                       | 14,620                        | 14,900                        | 15,180                        | 15,470                        |
| Supplies                             | 175                           | 250                          | 255                           | 260                           | 265                           | 270                           |
| <b>Total City Council</b>            | <b>155,980</b>                | <b>156,460</b>               | <b>162,410</b>                | <b>169,580</b>                | <b>177,155</b>                | <b>185,090</b>                |
| <b><u>City Manager</u></b>           |                               |                              |                               |                               |                               |                               |
| Salary & Benefits                    | 677,510                       | 719,930                      | 764,160                       | 813,485                       | 869,020                       | 926,420                       |
| Professional & Technical Services    | 4,000                         | 4,000                        | 4,000                         | 4,000                         | 4,000                         | 4,000                         |
| Other Services                       | 11,270                        | 16,075                       | 18,495                        | 18,820                        | 19,155                        | 19,495                        |
| Supplies                             | 1,900                         | 2,100                        | 2,140                         | 2,185                         | 2,230                         | 2,275                         |
| <b>Total City Manager</b>            | <b>694,680</b>                | <b>742,105</b>               | <b>788,795</b>                | <b>838,490</b>                | <b>894,405</b>                | <b>952,190</b>                |
| <b><u>Economic Development</u></b>   |                               |                              |                               |                               |                               |                               |
| Professional & Technical Services    | 90,950                        | 90,000                       | 90,000                        | 90,000                        | 90,000                        | 90,000                        |
| Other Services                       | 30,000                        | 45,000                       | 45,900                        | 46,820                        | 47,755                        | 48,710                        |
| <b>Total Economic Development</b>    | <b>120,950</b>                | <b>135,000</b>               | <b>135,900</b>                | <b>136,820</b>                | <b>137,755</b>                | <b>138,710</b>                |
| <b><u>City Clerk</u></b>             |                               |                              |                               |                               |                               |                               |
| Salary & Benefits                    | 167,615                       | 162,785                      | 171,995                       | 183,255                       | 195,930                       | 209,030                       |
| Professional & Technical Services    | 12,890                        | 12,890                       | 13,600                        | 13,810                        | 14,025                        | 14,245                        |
| Other Services                       | 38,600                        | 5,050                        | 36,620                        | 5,695                         | 5,765                         | 5,845                         |
| Supplies                             | 2,000                         | 2,000                        | 2,040                         | 2,080                         | 2,120                         | 2,165                         |
| Contract Services                    | 3,500                         | 3,500                        | 4,500                         | 4,500                         | 4,500                         | 4,500                         |
| <b>Total City Clerk</b>              | <b>224,605</b>                | <b>186,225</b>               | <b>228,755</b>                | <b>209,340</b>                | <b>222,340</b>                | <b>235,785</b>                |
| <b><u>City Attorney</u></b>          |                               |                              |                               |                               |                               |                               |
| Professional & Technical Services    | 268,000                       | 268,000                      | 278,360                       | 293,925                       | 309,805                       | 326,000                       |
| Other Services                       | 149,000                       | 149,000                      | 126,000                       | 101,000                       | 101,000                       | 101,000                       |
| <b>Total City Attorney</b>           | <b>417,000</b>                | <b>417,000</b>               | <b>404,360</b>                | <b>394,925</b>                | <b>410,805</b>                | <b>427,000</b>                |
| <b><u>Finance</u></b>                |                               |                              |                               |                               |                               |                               |
| Salary & Benefits                    | 495,785                       | 527,090                      | 556,029                       | 586,695                       | 619,200                       | 652,340                       |
| Operating Expenditures               | -                             | -                            | -                             | -                             | -                             | -                             |
| Professional & Technical Services    | 155,465                       | 91,650                       | 93,485                        | 95,355                        | 97,260                        | 99,205                        |
| Other Services                       | 7,840                         | 8,410                        | 8,580                         | 8,750                         | 8,925                         | 9,105                         |
| Supplies                             | 2,600                         | 2,600                        | 2,650                         | 2,705                         | 2,760                         | 2,815                         |
| <b>Total Finance</b>                 | <b>661,690</b>                | <b>629,750</b>               | <b>660,745</b>                | <b>693,505</b>                | <b>728,145</b>                | <b>763,465</b>                |
| <b><u>Non-Departmental</u></b>       |                               |                              |                               |                               |                               |                               |
| Professional & Technical Services    | 272,635                       | 247,385                      | 247,785                       | 250,740                       | 253,755                       | 256,830                       |
| Operating Expenditures               | 162,060                       | 130,440                      | 149,050                       | 144,030                       | 138,910                       | 133,690                       |
| Other Services                       | 167,115                       | 387,615                      | 211,765                       | 232,505                       | 253,655                       | 275,225                       |
| Supplies                             | 33,100                        | 23,500                       | 23,970                        | 24,450                        | 24,940                        | 25,435                        |
| <b>Total Non-Departmental</b>        | <b>634,910</b>                | <b>788,940</b>               | <b>632,570</b>                | <b>651,725</b>                | <b>671,260</b>                | <b>691,180</b>                |
| <b>TOTAL ADMINISTRATIVE SERVICES</b> | <b>2,909,815</b>              | <b>3,055,480</b>             | <b>3,013,535</b>              | <b>3,094,385</b>              | <b>3,241,865</b>              | <b>3,393,420</b>              |

## GENERAL FUND EXPENDITURES

|   | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|---|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>COMMUNITY SERVICES</b>                       |                               |                              |                               |                               |                               |                               |
| <b><u>Community Services Administration</u></b> |                               |                              |                               |                               |                               |                               |
| Salary & Benefits                               | 389,080                       | 380,520                      | 403,580                       | 429,890                       | 459,445                       | 490,020                       |
| Operating Expenditures                          | -                             | -                            | -                             | -                             | -                             | -                             |
| Other Services                                  | 298,675                       | 317,180                      | 322,625                       | 325,505                       | 328,435                       | 331,420                       |
| Supplies  | 1,000                         | 1,640                        | 1,675                         | 1,705                         | 1,740                         | 1,775                         |
| <b>Total Community Services Admin</b>           | <b>688,755</b>                | <b>699,340</b>               | <b>727,880</b>                | <b>757,100</b>                | <b>789,620</b>                | <b>823,215</b>                |
| <b><u>Iglesia Park</u></b>                      |                               |                              |                               |                               |                               |                               |
| Professional & Technical Services               | -                             | -                            | -                             | -                             | -                             | -                             |
| Operating Expenditures                          | 92,085                        | 95,525                       | 97,435                        | 99,385                        | 101,370                       | 103,400                       |
| <b>Total Iglesia Park</b>                       | <b>92,085</b>                 | <b>95,525</b>                | <b>97,435</b>                 | <b>99,385</b>                 | <b>101,370</b>                | <b>103,400</b>                |
| <b><u>Iglesia Building</u></b>                  |                               |                              |                               |                               |                               |                               |
| Professional & Technical Services               | 3,560                         | 3,560                        | 3,630                         | 3,705                         | 3,780                         | 3,855                         |
| Operating Expenditures                          | 32,305                        | 32,845                       | 33,500                        | 34,170                        | 34,855                        | 35,550                        |
| <b>Total Iglesia Building</b>                   | <b>35,865</b>                 | <b>36,405</b>                | <b>37,130</b>                 | <b>37,875</b>                 | <b>38,635</b>                 | <b>39,405</b>                 |
| <b><u>Family Resource Center</u></b>            |                               |                              |                               |                               |                               |                               |
| Personnel-Wages & Salaries                      | -                             | 11,600                       | -                             | -                             | -                             | -                             |
| Personnel-Benefits                              | -                             | 605                          | -                             | -                             | -                             | -                             |
| Professional & Technical Services               | -                             | 5,000                        | -                             | -                             | -                             | -                             |
| Operating Expenditures                          | -                             | -                            | -                             | -                             | -                             | -                             |
| Other Services                                  | 100,000                       | 100,000                      | 100,000                       | 100,000                       | 100,000                       | 100,000                       |
| Supplies  | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>Total Family Resource Center</b>             | <b>100,000</b>                | <b>117,205</b>               | <b>100,000</b>                | <b>100,000</b>                | <b>100,000</b>                | <b>100,000</b>                |
| <b>TOTAL COMMUNITY SERVICES</b>                 | <b>916,705</b>                | <b>948,475</b>               | <b>962,445</b>                | <b>994,360</b>                | <b>1,029,625</b>              | <b>1,066,020</b>              |
| <b>PLANNING SERVICES</b>                        |                               |                              |                               |                               |                               |                               |
| <b><u>Planning</u></b>                          |                               |                              |                               |                               |                               |                               |
| Salary & Benefits                               | 568,310                       | 612,830                      | 666,085                       | 708,310                       | 755,770                       | 804,860                       |
| Professional & Technical Services               | 19,500                        | 20,000                       | 20,400                        | 20,810                        | 21,225                        | 21,650                        |
| Operating Expenditures                          | -                             | -                            | -                             | -                             | -                             | -                             |
| Other Services                                  | 278,000                       | 248,000                      | 8,160                         | 8,325                         | 8,490                         | 8,660                         |
| Supplies  | 2,000                         | 1,750                        | 1,785                         | 1,820                         | 1,855                         | 1,895                         |
| Contract Services                               | 110,000                       | 62,500                       | 40,000                        | 55,000                        | 55,000                        | 55,000                        |
| <b>Total Planning</b>                           | <b>977,810</b>                | <b>945,080</b>               | <b>736,430</b>                | <b>794,265</b>                | <b>842,340</b>                | <b>892,065</b>                |
| <b>TOTAL PLANNING SERVICES</b>                  | <b>977,810</b>                | <b>945,080</b>               | <b>736,430</b>                | <b>794,265</b>                | <b>842,340</b>                | <b>892,065</b>                |
| <b>BUILDING &amp; SAFETY</b>                    |                               |                              |                               |                               |                               |                               |
| <b><u>Building</u></b>                          |                               |                              |                               |                               |                               |                               |
| Other Services                                  | 10,000                        | 10,000                       | 10,200                        | 10,405                        | 10,610                        | 10,825                        |
| Supplies  | 1,000                         | 1,000                        | 1,020                         | 1,040                         | 1,060                         | 1,080                         |
| Contract Services                               | 380,000                       | 524,000                      | 467,250                       | 388,500                       | 336,000                       | 283,500                       |
| <b>Total Building</b>                           | <b>391,000</b>                | <b>535,000</b>               | <b>478,470</b>                | <b>399,945</b>                | <b>347,670</b>                | <b>295,405</b>                |
| <b><u>Code Enforcement</u></b>                  |                               |                              |                               |                               |                               |                               |
| Contract Services                               | 118,700                       | 120,000                      | 122,300                       | 124,645                       | 127,040                       | 129,480                       |
| <b>Total Code Enforcement</b>                   | <b>118,700</b>                | <b>120,000</b>               | <b>122,300</b>                | <b>124,645</b>                | <b>127,040</b>                | <b>129,480</b>                |
| <b>TOTAL BUILDING &amp; SAFETY</b>              | <b>509,700</b>                | <b>655,000</b>               | <b>600,770</b>                | <b>524,590</b>                | <b>474,710</b>                | <b>424,885</b>                |



## GENERAL FUND EXPENDITURES

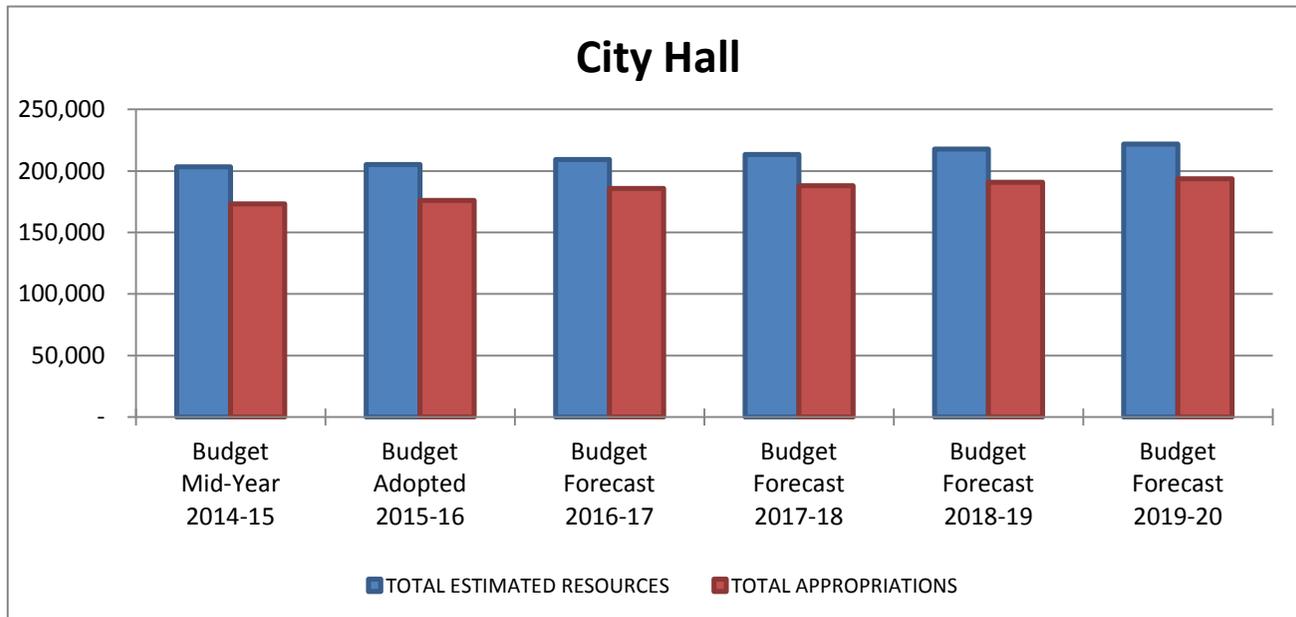
|                              | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>Transfers Out</b>         |                               |                              |                               |                               |                               |                               |
| Transfers Out**              | 462,675                       | 295,840                      | 533,480                       | 807,120                       | 701,505                       | 947,640                       |
| <b>Total Transfers Out</b>   | <b>462,675</b>                | <b>295,840</b>               | <b>533,480</b>                | <b>807,120</b>                | <b>701,505</b>                | <b>947,640</b>                |
| <b>TOTAL TRANSFERS OUT</b>   | <b>462,675</b>                | <b>295,840</b>               | <b>533,480</b>                | <b>807,120</b>                | <b>701,505</b>                | <b>947,640</b>                |
| <b>CITY HALL</b>             |                               |                              |                               |                               |                               |                               |
| <b>City Hall</b>             |                               |                              |                               |                               |                               |                               |
| Professional & Tech Services | 20,290                        | 21,270                       | 21,695                        | 21,695                        | 21,695                        | 21,695                        |
| Operating Expenditures       | 136,710                       | 134,470                      | 137,160                       | 139,905                       | 142,700                       | 145,555                       |
| Other Services               | -                             | -                            | -                             | -                             | -                             | -                             |
| Capital Outlay               | 16,200                        | 20,200                       | 26,950                        | 26,300                        | 26,300                        | 26,300                        |
| Transfers Out                | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>Total City Hall</b>       | <b>173,200</b>                | <b>175,940</b>               | <b>185,805</b>                | <b>187,900</b>                | <b>190,695</b>                | <b>193,550</b>                |
| <b>TOTAL CITY HALL</b>       | <b>173,200</b>                | <b>175,940</b>               | <b>185,805</b>                | <b>187,900</b>                | <b>190,695</b>                | <b>193,550</b>                |
| <b>TOTAL EXPENDITURES</b>    | <b>14,552,295</b>             | <b>15,118,350</b>            | <b>15,303,885</b>             | <b>15,852,895</b>             | <b>16,113,445</b>             | <b>16,736,365</b>             |
| <b>** TRANSFER DETAIL</b>    |                               |                              |                               |                               |                               |                               |
| Capital Improvement Funds    | 65,815                        | 140,795                      | 330,000                       | 607,000                       | 505,000                       | 755,000                       |
| City Facilities              | 546,860                       | 155,045                      | 203,480                       | 200,120                       | 196,505                       | 192,640                       |
|                              | <b>612,675</b>                | <b>295,840</b>               | <b>533,480</b>                | <b>807,120</b>                | <b>701,505</b>                | <b>947,640</b>                |

# CITY HALL

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Rent - City Hall Lease              | 203,450                       | 205,105                      | 209,205                       | 213,390                       | 217,660                       | 222,010                       |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>203,450</b>                | <b>205,105</b>               | <b>209,205</b>                | <b>213,390</b>                | <b>217,660</b>                | <b>222,010</b>                |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Professional & Technical Services   | 20,290                        | 21,270                       | 21,695                        | 21,695                        | 21,695                        | 21,695                        |
| Operating Expenditures              | 136,710                       | 134,470                      | 137,160                       | 139,905                       | 142,700                       | 145,555                       |
| Other Services                      | -                             | -                            | -                             | -                             | -                             | -                             |
| Capital Outlay *                    | 16,200                        | 20,200                       | 26,950                        | 26,300                        | 26,300                        | 26,300                        |
| Transfers Out **                    | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>173,200</b>                | <b>175,940</b>               | <b>185,805</b>                | <b>187,900</b>                | <b>190,695</b>                | <b>193,550</b>                |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 98,753                        | 129,003                      | 158,168                       | 181,570                       | 207,063                       | 234,025                       |
| <b>TOTAL FUND BALANCE</b>           | <b>98,753</b>                 | <b>129,003</b>               | <b>158,168</b>                | <b>181,570</b>                | <b>207,063</b>                | <b>234,025</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>129,003</b>                | <b>158,168</b>               | <b>181,568</b>                | <b>207,060</b>                | <b>234,028</b>                | <b>262,485</b>                |

\* Capital Outlay includes maintenance costs and facility improvements.

\*\* Transfers Out includes Debt Service payments.

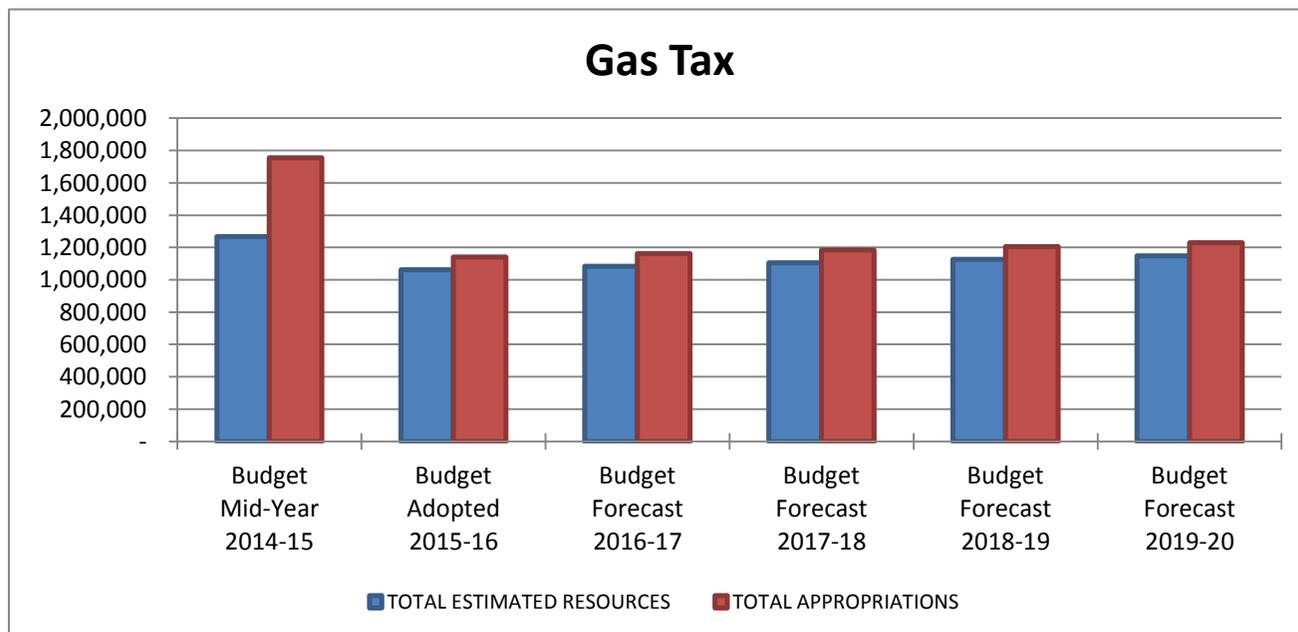


# *SPECIAL REVENUE FUNDS*

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# GAS TAX

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Investment Earnings                 | 2,800                         | 2,000                        | 2,010                         | 2,020                         | 2,035                         | 2,055                         |
| Gas Tax                             | 1,264,400                     | 1,059,740                    | 1,080,815                     | 1,102,310                     | 1,124,235                     | 1,146,600                     |
| Transfers In - Gas Tax              | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>1,267,200</b>              | <b>1,061,740</b>             | <b>1,082,825</b>              | <b>1,104,330</b>              | <b>1,126,270</b>              | <b>1,148,655</b>              |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Street Maintenance and Sweeping     | 1,105,100                     | 1,141,000                    | 1,162,320                     | 1,184,065                     | 1,206,250                     | 1,228,875                     |
| Transfers-Out **                    | 650,000                       | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>1,755,100</b>              | <b>1,141,000</b>             | <b>1,162,320</b>              | <b>1,184,065</b>              | <b>1,206,250</b>              | <b>1,228,875</b>              |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 1,309,252                     | 821,352                      | 742,092                       | 662,597                       | 582,862                       | 502,882                       |
| <b>TOTAL FUND BALANCE</b>           | <b>1,309,252</b>              | <b>821,352</b>               | <b>742,092</b>                | <b>662,597</b>                | <b>582,862</b>                | <b>502,882</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>821,352</b>                | <b>742,092</b>               | <b>662,597</b>                | <b>582,862</b>                | <b>502,882</b>                | <b>422,662</b>                |



# MEASURE M

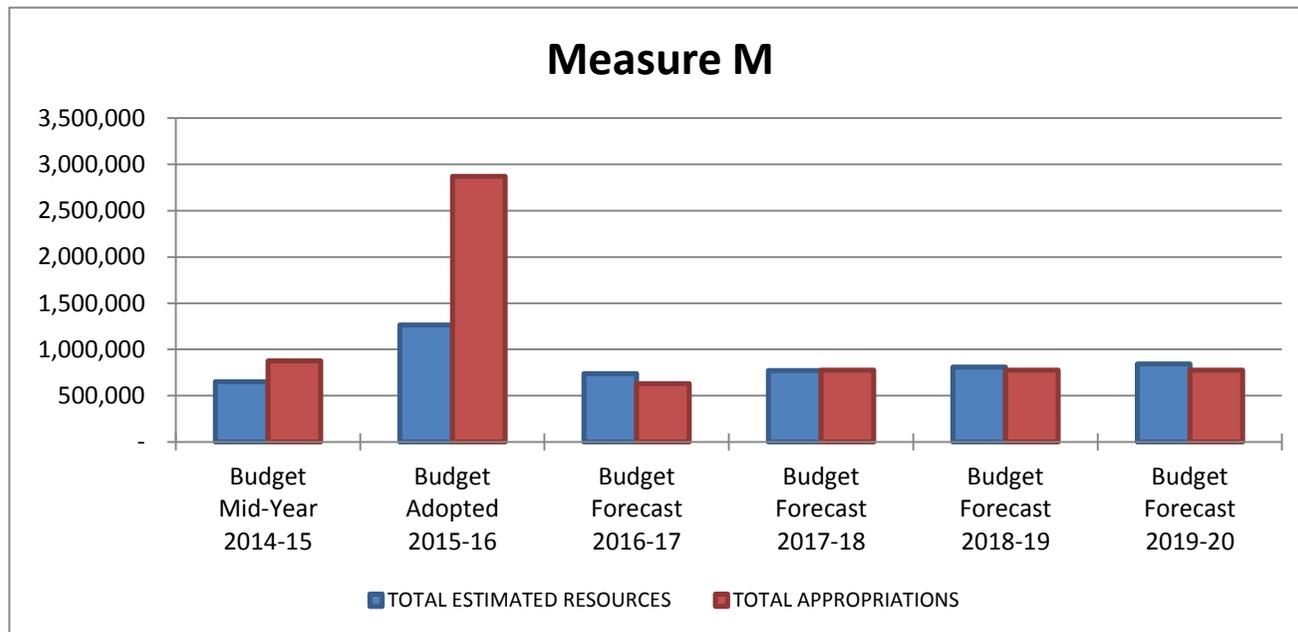
|                                  | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|----------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>       |                               |                              |                               |                               |                               |                               |
| Investment Earnings              | 2,400                         | 2,410                        | 1,210                         | 610                           | 615                           | 620                           |
| Measure M                        | 625,000                       | 671,550                      | 711,280                       | 748,520                       | 784,210                       | 816,320                       |
| Measure M - Competitive          | 24,050                        | 592,400                      | 24,785                        | 25,280                        | 25,785                        | 26,305                        |
| Transfers In - Measure M         | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b> | <b>651,450</b>                | <b>1,266,360</b>             | <b>737,275</b>                | <b>774,410</b>                | <b>810,610</b>                | <b>843,245</b>                |

|                             |                |                  |                |                |                |                |
|-----------------------------|----------------|------------------|----------------|----------------|----------------|----------------|
| <b>APPROPRIATIONS</b>       |                |                  |                |                |                |                |
| Other Contractual Services  | 24,050         | 24,300           | 24,785         | 25,280         | 25,785         | 26,305         |
| Transfers-Out **            | 851,600        | 2,845,550        | 607,800        | 750,000        | 750,000        | 750,000        |
| <b>TOTAL APPROPRIATIONS</b> | <b>875,650</b> | <b>2,869,850</b> | <b>632,585</b> | <b>775,280</b> | <b>775,785</b> | <b>776,305</b> |

|                           |                  |                        |                |                |                |                |
|---------------------------|------------------|------------------------|----------------|----------------|----------------|----------------|
| <b>FUND BALANCE</b>       |                  |                        |                |                |                |                |
| Fund Balance - Beginning  | 1,247,912        | 1,723,712 <sup>†</sup> | 120,222        | 224,912        | 224,042        | 258,867        |
| <b>TOTAL FUND BALANCE</b> | <b>1,247,912</b> | <b>1,723,712</b>       | <b>120,222</b> | <b>224,912</b> | <b>224,042</b> | <b>258,867</b> |

|                                     |                  |                |                |                |                |                |
|-------------------------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>1,023,712</b> | <b>120,222</b> | <b>224,912</b> | <b>224,042</b> | <b>258,867</b> | <b>325,807</b> |
|-------------------------------------|------------------|----------------|----------------|----------------|----------------|----------------|

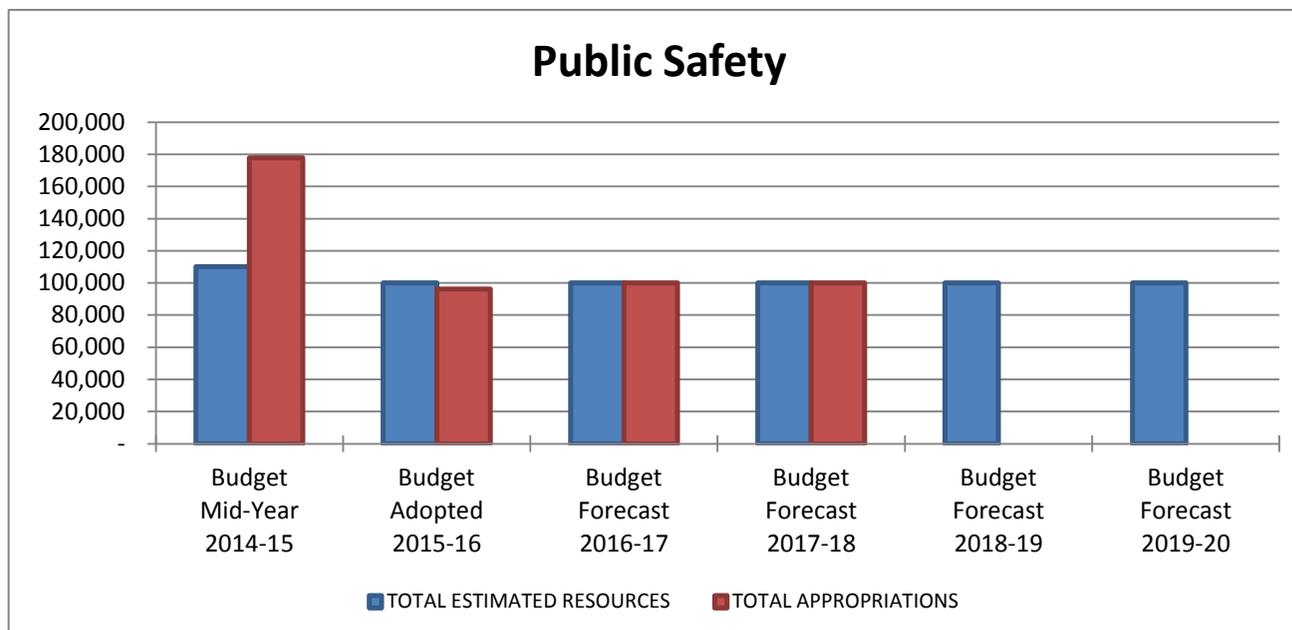
|   |                |                  |                |                |                |                |
|---|----------------|------------------|----------------|----------------|----------------|----------------|
| <b>** Transfers-Out Detail</b>              |                |                  |                |                |                |                |
| FD 311-AI Crk Rd Rehab-Pac Park to AV Pkwy  | 695,050        | 700,000          | -              | -              | -              | -              |
| FD 311-Pacific Park Rehab-Chase to SR73     | -              | 884,000          | -              | -              | -              | -              |
| FD 332-Dairy Fork Wetlands                  | 56,550         | 511,550          | -              | -              | -              | -              |
| FD 311-AV Pkwy Median (Grand to Enterprise) | -              | -                | 182,800        | -              | -              | -              |
| Slurry Seal                                 | 100,000        | 750,000          | 425,000        | 750,000        | 750,000        | 750,000        |
|   | <b>851,600</b> | <b>2,845,550</b> | <b>607,800</b> | <b>750,000</b> | <b>750,000</b> | <b>750,000</b> |



<sup>†</sup> Adjusted fund balance

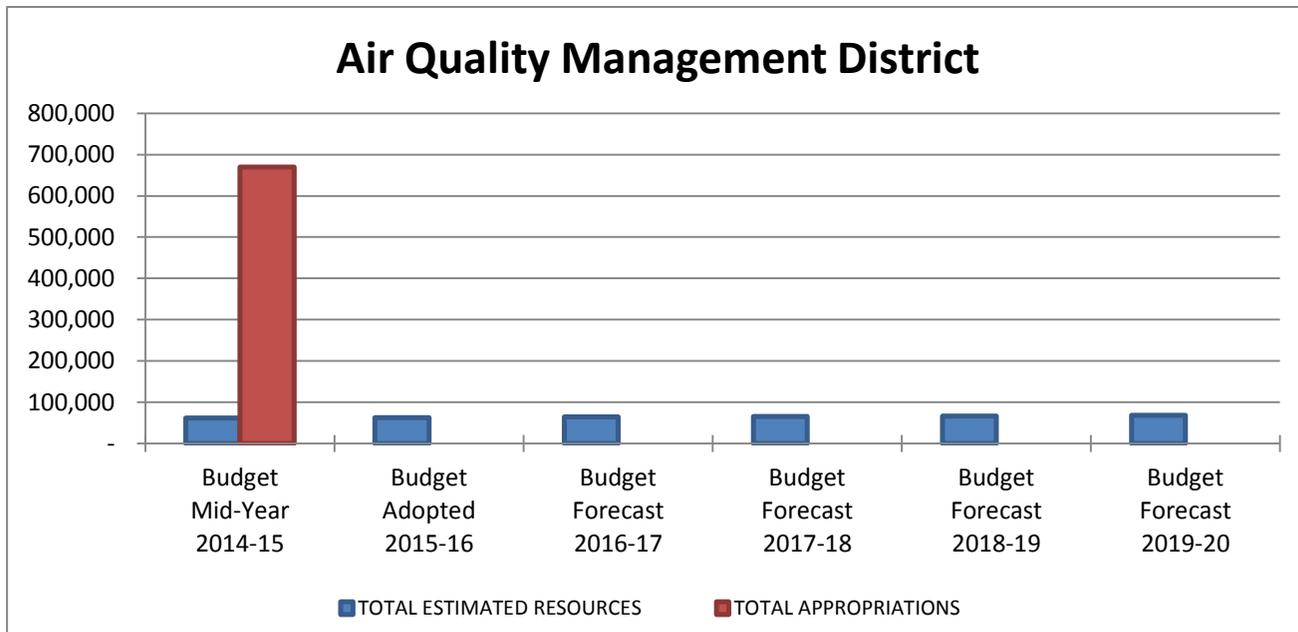
## PUBLIC SAFETY

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Investment Earnings                 | 100                           | 100                          | 100                           | 100                           | 100                           | 100                           |
| Public Safety Grants                | 110,000                       | 100,000                      | 100,000                       | 100,000                       | 100,000                       | 100,000                       |
| Interfund Transfers                 | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>110,100</b>                | <b>100,100</b>               | <b>100,100</b>                | <b>100,100</b>                | <b>100,100</b>                | <b>100,100</b>                |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Public Safety Equipment             | 177,755                       | 96,270                       | 100,000                       | 100,000                       | 100,000                       | 100,000                       |
| <b>TOTAL APPROPRIATIONS</b>         | <b>177,755</b>                | <b>96,270</b>                | <b>100,000</b>                | <b>100,000</b>                | <b>100,000</b>                | <b>100,000</b>                |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 84,886                        | 17,231                       | 21,061                        | 21,161                        | 21,261                        | 21,361                        |
| <b>TOTAL FUND BALANCE</b>           | <b>84,886</b>                 | <b>17,231</b>                | <b>21,061</b>                 | <b>21,161</b>                 | <b>21,261</b>                 | <b>21,361</b>                 |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>17,231</b>                 | <b>21,061</b>                | <b>21,161</b>                 | <b>21,261</b>                 | <b>21,361</b>                 | <b>21,461</b>                 |



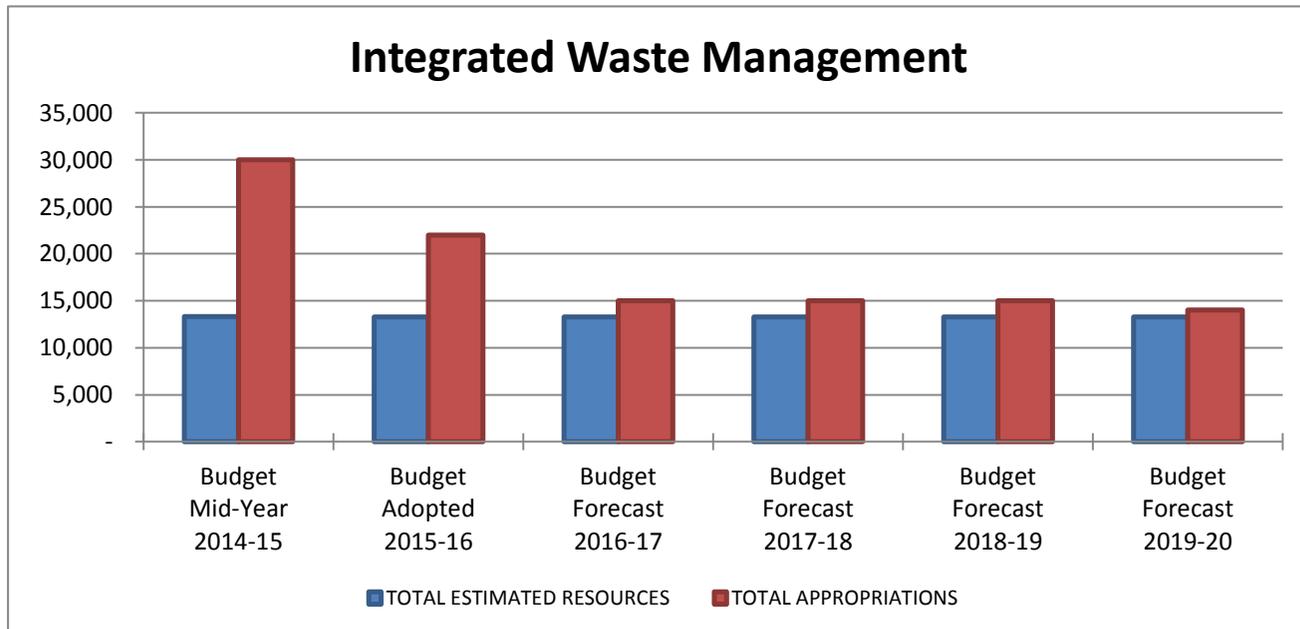
# AIR QUALITY MANAGEMENT DISTRICT

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Investment Earnings                 | 1,800                         | 1,600                        | 1,610                         | 1,620                         | 1,630                         | 1,645                         |
| Air Quality Mgmt District           | 60,100                        | 61,300                       | 62,525                        | 63,775                        | 65,050                        | 66,355                        |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>61,900</b>                 | <b>62,900</b>                | <b>64,135</b>                 | <b>65,395</b>                 | <b>66,680</b>                 | <b>68,000</b>                 |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Other Contractual Services          | 28,000                        | -                            | -                             | -                             | -                             | -                             |
| Transfers-Out                       | 641,685                       | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>669,685</b>                | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 741,122                       | 133,337                      | 196,237                       | 260,371                       | 325,765                       | 392,446                       |
| <b>TOTAL FUND BALANCE</b>           | <b>741,122</b>                | <b>133,337</b>               | <b>196,237</b>                | <b>260,371</b>                | <b>325,765</b>                | <b>392,446</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>133,337</b>                | <b>196,237</b>               | <b>260,372</b>                | <b>325,766</b>                | <b>392,445</b>                | <b>460,446</b>                |



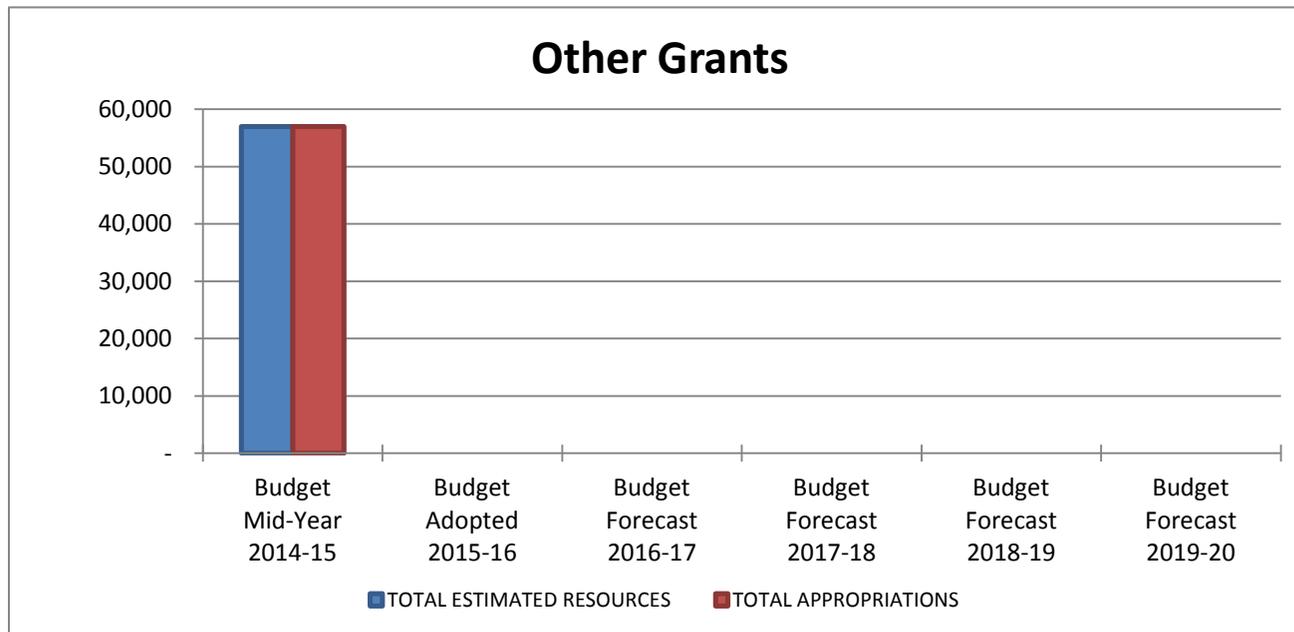
# INTEGRATED WASTE MANAGEMENT

|  | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>                 |                               |                              |                               |                               |                               |                               |
| Investment Earnings                        | 75                            | 50                           | 50                            | 50                            | 50                            | 50                            |
| Used Oil & Bev. Container Recycling Grant: | 13,250                        | 13,250                       | 13,250                        | 13,250                        | 13,250                        | 13,250                        |
| <b>TOTAL ESTIMATED RESOURCES</b>           | <b>13,325</b>                 | <b>13,300</b>                | <b>13,300</b>                 | <b>13,300</b>                 | <b>13,300</b>                 | <b>13,300</b>                 |
| <b>APPROPRIATIONS</b>                      |                               |                              |                               |                               |                               |                               |
| Other Contractual Services                 | 30,000                        | 22,000                       | 15,000                        | 15,000                        | 15,000                        | 14,000                        |
| <b>TOTAL APPROPRIATIONS</b>                | <b>30,000</b>                 | <b>22,000</b>                | <b>15,000</b>                 | <b>15,000</b>                 | <b>15,000</b>                 | <b>14,000</b>                 |
| <b>FUND BALANCE</b>                        |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning                   | 29,462                        | 12,787                       | 4,087                         | 2,387                         | 687                           | (1,013)                       |
| <b>TOTAL FUND BALANCE</b>                  | <b>29,462</b>                 | <b>12,787</b>                | <b>4,087</b>                  | <b>2,387</b>                  | <b>687</b>                    | <b>(1,013)</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b>        | <b>12,787</b>                 | <b>4,087</b>                 | <b>2,387</b>                  | <b>687</b>                    | <b>(1,013)</b>                | <b>(1,713)</b>                |



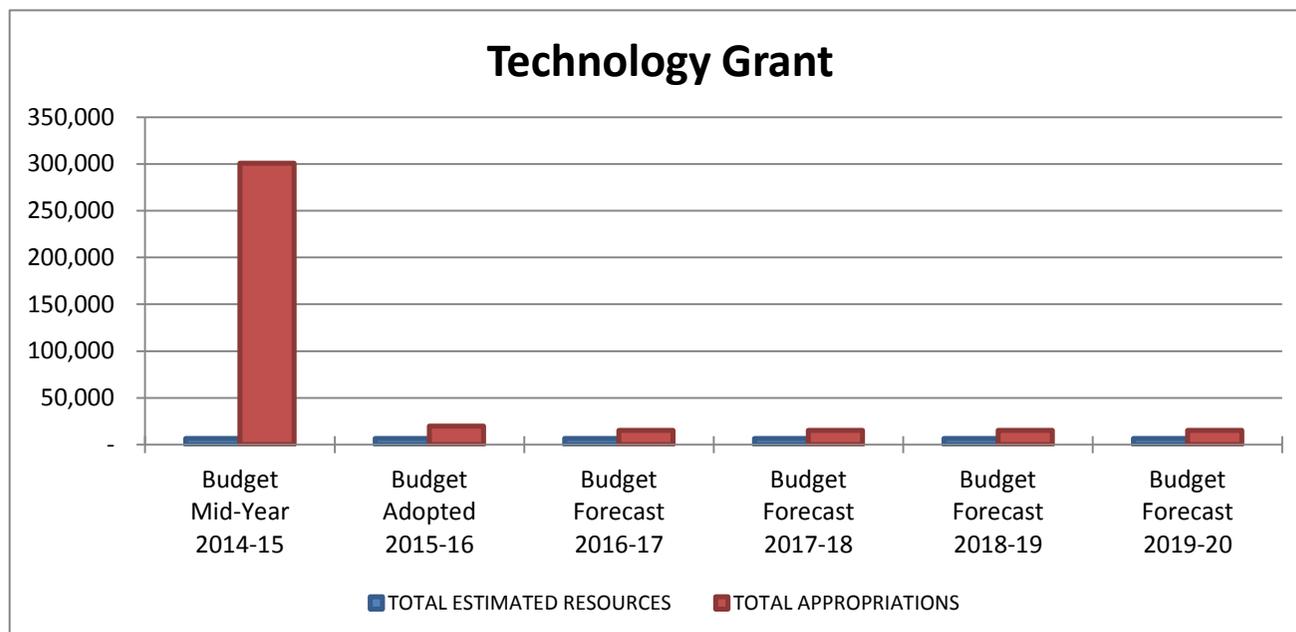
## OTHER GRANTS

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Investment Earnings                 | -                             | -                            | -                             | -                             | -                             | -                             |
| State Grants                        | 56,950                        | -                            | -                             | -                             | -                             | -                             |
| Other Grants                        | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>56,950</b>                 | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Other Contractual Services          | -                             | -                            | -                             | -                             | -                             | -                             |
| Transfers-Out                       | 56,950                        | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>56,950</b>                 | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 182,160                       | 182,160                      | 182,160                       | 182,160                       | 182,160                       | 182,160                       |
| <b>TOTAL FUND BALANCE</b>           | <b>182,160</b>                | <b>182,160</b>               | <b>182,160</b>                | <b>182,160</b>                | <b>182,160</b>                | <b>182,160</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>182,160</b>                | <b>182,160</b>               | <b>182,160</b>                | <b>182,160</b>                | <b>182,160</b>                | <b>182,160</b>                |



# TECHNOLOGY GRANT

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Investment Earnings                 | -                             | -                            | -                             | -                             | -                             | -                             |
| Other Income                        | 6,600                         | 6,600                        | 6,600                         | 6,600                         | 6,600                         | 6,600                         |
| Other Grants & Reimbursements       | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>6,600</b>                  | <b>6,600</b>                 | <b>6,600</b>                  | <b>6,600</b>                  | <b>6,600</b>                  | <b>6,600</b>                  |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Office and Minor Equipment          | 300,850                       | 20,000                       | 15,500                        | 15,500                        | 15,500                        | 15,500                        |
| <b>TOTAL APPROPRIATIONS</b>         | <b>300,850</b>                | <b>20,000</b>                | <b>15,500</b>                 | <b>15,500</b>                 | <b>15,500</b>                 | <b>15,500</b>                 |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 519,386                       | 225,136                      | 211,736                       | 202,836                       | 193,936                       | 185,036                       |
| <b>TOTAL FUND BALANCE</b>           | <b>519,386</b>                | <b>225,136</b>               | <b>211,736</b>                | <b>202,836</b>                | <b>193,936</b>                | <b>185,036</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>225,136</b>                | <b>211,736</b>               | <b>202,836</b>                | <b>193,936</b>                | <b>185,036</b>                | <b>176,136</b>                |

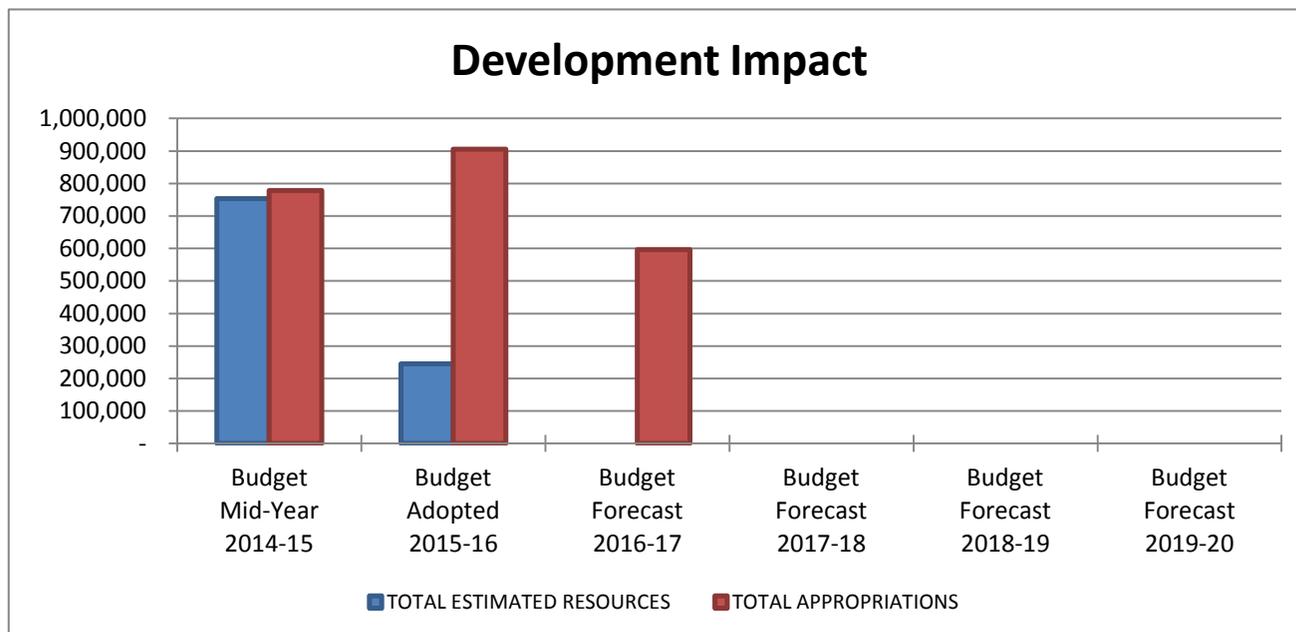


# DEVELOPMENT IMPACT

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Development Impact Fees             | 753,460                       | 245,125                      | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>753,460</b>                | <b>245,125</b>               | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Housing Programs                    | 21,500                        | -                            | -                             | -                             | -                             | -                             |
| Improvements                        | 150,000                       | 100,000                      | -                             | -                             | -                             | -                             |
| Transfers-Out **                    | 607,000                       | 805,000                      | 597,200                       | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>778,500</b>                | <b>905,000</b>               | <b>597,200</b>                | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning            | 8,144,311                     | 8,119,271                    | 7,459,396                     | 6,862,196                     | 6,862,196                     | 6,862,196                     |
| <b>TOTAL FUND BALANCE</b>           | <b>8,144,311</b>              | <b>8,119,271</b>             | <b>7,459,396</b>              | <b>6,862,196</b>              | <b>6,862,196</b>              | <b>6,862,196</b>              |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>8,119,271</b>              | <b>7,459,396</b>             | <b>6,862,196</b>              | <b>6,862,196</b>              | <b>6,862,196</b>              | <b>6,862,196</b>              |

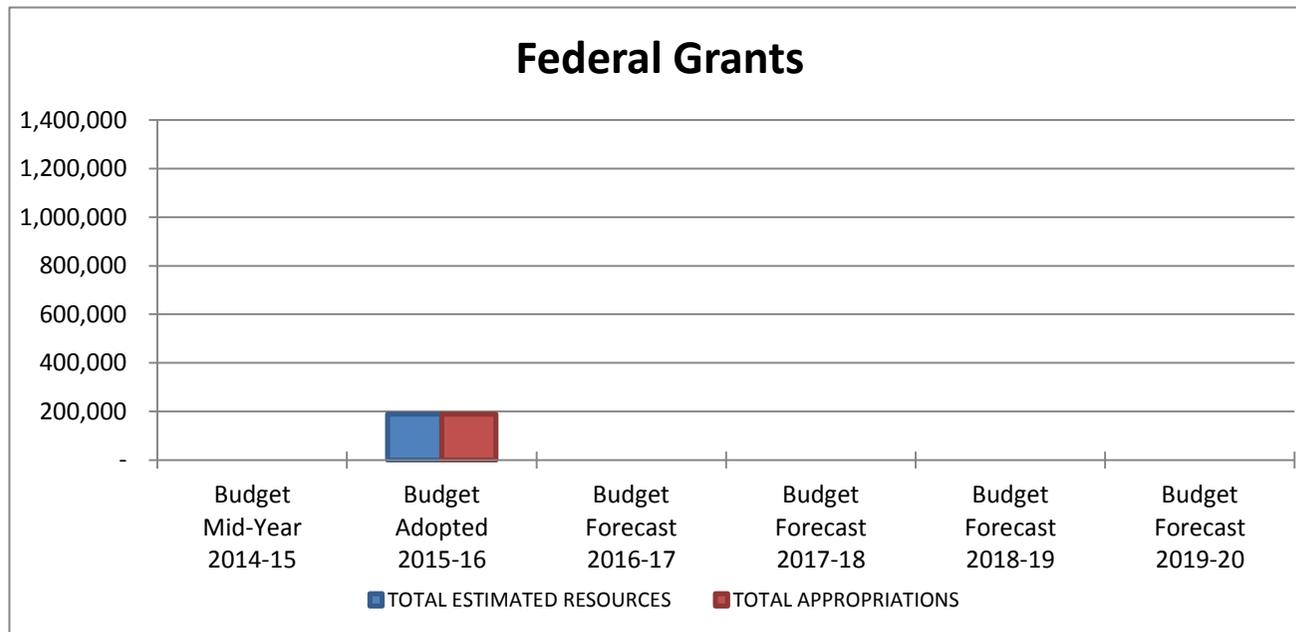
**\*\* Transfers-Out Detail**

|                                     |                |                |                |          |          |          |
|-------------------------------------|----------------|----------------|----------------|----------|----------|----------|
| FD 311-Aliso Viejo Pkwy Median      | -              | -              | 597,200        | -        | -        | -        |
| FD 311-Town Center Loop Phase 2     | 45,000         | -              | -              | -        | -        | -        |
| FD 331-Wayfinding Signs             | 150,000        | 150,000        | -              | -        | -        | -        |
| FD 331-AV Welcome Sign              | -              | 200,000        | -              | -        | -        | -        |
| FD331-ANHS Scoreboard               | 75,000         | -              | -              | -        | -        | -        |
| FD331-Iglesia Park Ball Field Rehab | 187,000        | -              | -              | -        | -        | -        |
| FD260-Patio Improvements            | -              | 150,000        | -              | -        | -        | -        |
| FD261-Aquatic Center Splash Pad     | 150,000        | -              | -              | -        | -        | -        |
| FD261-Aquatic Center Fencing        | -              | 215,000        | -              | -        | -        | -        |
| FD261-Aquatic Center Ticket Window  | -              | 15,000         | -              | -        | -        | -        |
| FD261 Security Cameras at Aq Ctr    | -              | 75,000         | -              | -        | -        | -        |
|                                     | <b>607,000</b> | <b>805,000</b> | <b>597,200</b> | <b>-</b> | <b>-</b> | <b>-</b> |



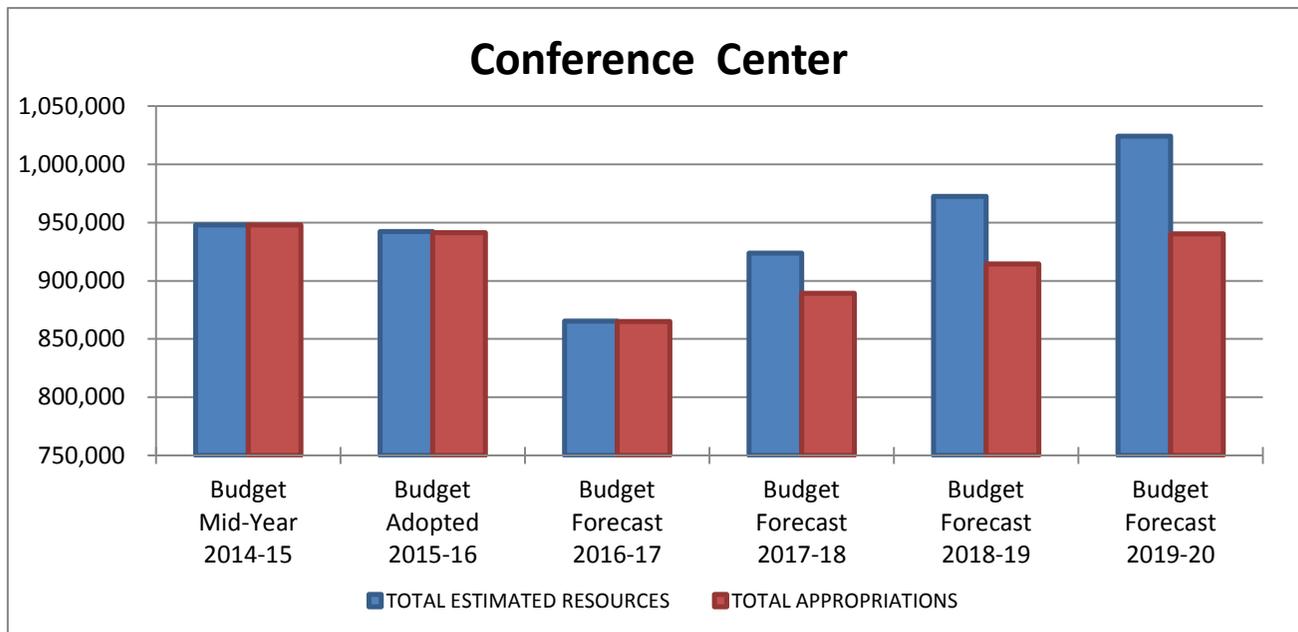
# FEDERAL GRANTS

|                                       | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|---------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>            |                               |                              |                               |                               |                               |                               |
| Investment Earnings                   | -                             | -                            | -                             | -                             | -                             | -                             |
| Federal Grants                        | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>      | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| <b>APPROPRIATIONS</b>                 |                               |                              |                               |                               |                               |                               |
| Transfers-Out **                      | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>           | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| <b>FUND BALANCE</b>                   |                               |                              |                               |                               |                               |                               |
| Fund Balance - Beginning              | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL FUND BALANCE</b>             | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>TOTAL PROJECTED FUND BALANCE</b>   | -                             | -                            | -                             | -                             | -                             | -                             |
| <b>** Transfers-Out Detail</b>        |                               |                              |                               |                               |                               |                               |
| FD 251 - CDBG - Admin to General Fund | -                             | 17,830                       | -                             | -                             | -                             | -                             |
| FD 331 ADA Improvements               | -                             | 171,850                      | -                             | -                             | -                             | -                             |
|                                       | -                             | 189,680                      | -                             | -                             | -                             | -                             |



# ALISO VIEJO CONFERENCE CENTER

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Food & Beverage                     | 438,300                       | 406,330                      | 451,025                       | 482,600                       | 506,730                       | 532,065                       |
| Beverage                            | 80,600                        | 79,480                       | 84,250                        | 90,990                        | 95,540                        | 100,315                       |
| F & B Tourney                       | -                             | -                            | -                             | -                             | -                             | -                             |
| Facility Rental Fees                | 42,900                        | 71,375                       | 82,080                        | 88,650                        | 95,740                        | 103,400                       |
| Equipment Rental Fees               | 60,600                        | 129,295                      | 135,760                       | 142,550                       | 149,675                       | 157,160                       |
| User Fees                           | -                             | -                            | -                             | -                             | -                             | -                             |
| Miscellaneous Revenue               | 109,000                       | 105,895                      | 112,250                       | 118,985                       | 124,935                       | 131,180                       |
| Interfund Transfers                 | 216,565                       | 150,000                      | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>947,965</b>                | <b>942,375</b>               | <b>865,365</b>                | <b>923,775</b>                | <b>972,620</b>                | <b>1,024,120</b>              |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Salaries & Benefits                 | 393,400                       | 354,150                      | 364,775                       | 375,720                       | 386,990                       | 398,600                       |
| Operating Expenditures              | 554,565                       | 587,035                      | 500,145                       | 513,650                       | 527,560                       | 541,885                       |
| <b>TOTAL APPROPRIATIONS</b>         | <b>947,965</b>                | <b>941,185</b>               | <b>864,920</b>                | <b>889,370</b>                | <b>914,550</b>                | <b>940,485</b>                |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| 2911 Fund Balance                   | -                             | -                            | 1,190                         | 1,635                         | 36,040                        | 94,110                        |
| <b>TOTAL FUND BALANCE</b>           | <b>-</b>                      | <b>-</b>                     | <b>1,190</b>                  | <b>1,635</b>                  | <b>36,040</b>                 | <b>94,110</b>                 |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>-</b>                      | <b>1,190</b>                 | <b>1,635</b>                  | <b>36,040</b>                 | <b>94,110</b>                 | <b>177,745</b>                |



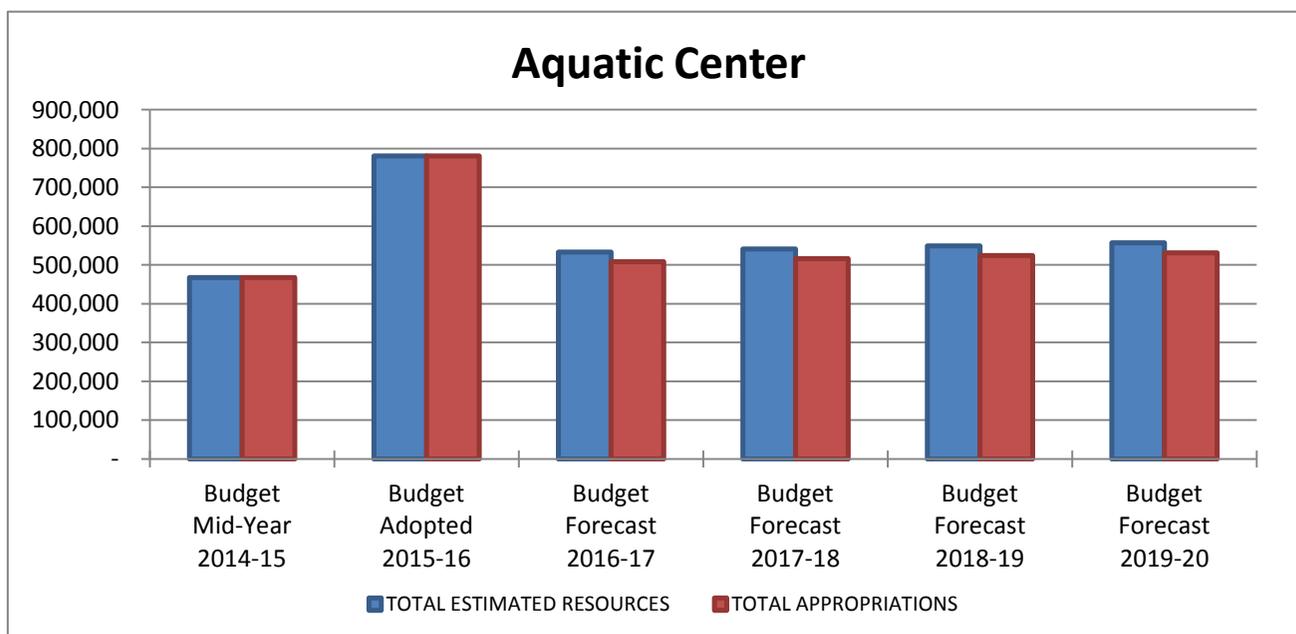
# ALISO VIEJO AQUATIC CENTER

|                                  | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|----------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>       |                               |                              |                               |                               |                               |                               |
| Food & Beverage                  | 42,750                        | -                            | -                             | -                             | -                             | -                             |
| Aquatic Center Fees              | 22,000                        | 95,000                       | 96,900                        | 98,840                        | 100,815                       | 102,830                       |
| Pool Use Fees                    | 57,800                        | 10,500                       | 10,560                        | 10,610                        | 10,665                        | 10,720                        |
| Aquatic Classes                  | 14,750                        | 214,000                      | 222,560                       | 231,465                       | 240,725                       | 250,355                       |
| Merchandise                      | 50                            | 1,650                        | 75                            | 75                            | 75                            | 75                            |
| Miscellaneous Revenue            | -                             | -                            | -                             | -                             | -                             | -                             |
| Interfund Transfers**            | 330,295                       | 460,045                      | 203,480                       | 200,120                       | 196,505                       | 192,640                       |
| <b>TOTAL ESTIMATED RESOURCES</b> | <b>467,645</b>                | <b>781,195</b>               | <b>533,575</b>                | <b>541,110</b>                | <b>548,785</b>                | <b>556,620</b>                |

|                             |                |                |                |                |                |                |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>APPROPRIATIONS</b>       |                |                |                |                |                |                |
| Salaries & Benefits         | 97,570         | 219,795        | 224,190        | 228,675        | 233,250        | 237,915        |
| Operating Expenditures      | 370,075        | 561,400        | 284,385        | 287,430        | 290,540        | 293,705        |
| <b>TOTAL APPROPRIATIONS</b> | <b>467,645</b> | <b>781,195</b> | <b>508,575</b> | <b>516,105</b> | <b>523,790</b> | <b>531,620</b> |

|                                     |          |          |               |               |               |                |
|-------------------------------------|----------|----------|---------------|---------------|---------------|----------------|
| <b>FUND BALANCE</b>                 |          |          |               |               |               |                |
| 2911 Fund Balance                   | -        | -        | -             | 25,000        | 50,005        | 75,000         |
| <b>TOTAL FUND BALANCE</b>           | <b>-</b> | <b>-</b> | <b>-</b>      | <b>25,000</b> | <b>50,005</b> | <b>75,000</b>  |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>-</b> | <b>-</b> | <b>25,000</b> | <b>50,005</b> | <b>75,000</b> | <b>100,000</b> |

|                                      |         |         |         |         |         |         |
|--------------------------------------|---------|---------|---------|---------|---------|---------|
| <b>** TRANSFER DETAIL</b>            |         |         |         |         |         |         |
| FD245 - Aquatic Center Fencing       | -       | 215,000 | -       | -       | -       | -       |
| FD245 - Aquatic Center Ticket Window | -       | 15,000  | -       | -       | -       | -       |
| FY 2015-16 GF Transfers              | 180,295 | 155,045 | 178,480 | 175,120 | 171,505 | 167,640 |
| FD245 - Security Cameras at AQ CTR   | -       | 75,000  | -       | -       | -       | -       |
| GF-Miscellaneous Capital Imp         | -       | -       | 25,000  | 25,000  | 25,000  | 25,000  |
|                                      | 180,295 | 460,045 | 203,480 | 200,120 | 196,505 | 192,640 |



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*CAPITAL IMPROVEMENT FUNDS*

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# STREET IMPROVEMENTS

|                                      | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>           |                               |                              |                               |                               |                               |                               |
| Interfund Transfers                  | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,352,000                     | 1,250,000                     | 1,500,000                     |
| <b>TOTAL ESTIMATED RESOURCES</b>     | <b>1,547,000</b>              | <b>2,334,000</b>             | <b>1,530,000</b>              | <b>1,352,000</b>              | <b>1,250,000</b>              | <b>1,500,000</b>              |
| <b>APPROPRIATIONS</b>                |                               |                              |                               |                               |                               |                               |
| Traffic Management/Safety Projects** | -                             | -                            | -                             | -                             | -                             | -                             |
| Streets/Highways Projects**          | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,352,000                     | 1,250,000                     | 1,500,000                     |
| <b>TOTAL APPROPRIATIONS</b>          | <b>1,547,000</b>              | <b>2,334,000</b>             | <b>1,530,000</b>              | <b>1,352,000</b>              | <b>1,250,000</b>              | <b>1,500,000</b>              |
| <b>TOTAL PROJECTED FUND BALANCE</b>  | <b>-</b>                      | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |

**\*\* PROJECT DETAIL**

**Streets/Highways**

**#102 Aliso Viejo Pkwy Median - Grand to Enterprise**

|                    |   |   |         |   |   |   |
|--------------------|---|---|---------|---|---|---|
| Measure M          | - | - | 182,800 | - | - | - |
| Development Impact | - | - | 597,200 | - | - | - |

**#065 Town Center Loop Phase 2**

|                    |        |   |   |   |   |   |
|--------------------|--------|---|---|---|---|---|
| Development Impact | 45,000 | - | - | - | - | - |
|--------------------|--------|---|---|---|---|---|

**#092 Aliso Crk Rd Rehab (Pacific Park - AV Pkwy)**

|              |         |         |   |   |   |   |
|--------------|---------|---------|---|---|---|---|
| Measure M    | 695,050 | 700,000 | - | - | - | - |
| Other Grants | 56,950  | -       | - | - | - | - |

**Aliso Crk Rd Rehab (AV Pkwy - City Limits)**

|              |   |   |   |         |         |   |
|--------------|---|---|---|---------|---------|---|
| General Fund | - | - | - | 500,000 | 750,000 | - |
|--------------|---|---|---|---------|---------|---|

**Pacific Park Rehab (Chase - SR73)**

|           |   |         |   |   |   |   |
|-----------|---|---------|---|---|---|---|
| Measure M | - | 884,000 | - | - | - | - |
|-----------|---|---------|---|---|---|---|

**Glenwood Rehab (SR73 to Moulton)**

|              |   |   |   |   |   |   |
|--------------|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
|--------------|---|---|---|---|---|---|

**Alicia Pkwy Rehab - Pacific Park to City Limits**

|              |   |   |   |   |   |   |
|--------------|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
|--------------|---|---|---|---|---|---|

**Aliso Viejo Pkwy Rehab- Enterprise to Aliso Creek Rd**

|              |   |   |   |   |   |   |
|--------------|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
|--------------|---|---|---|---|---|---|

**Aliso Viejo Pkwy Rehab - Cedarbrook to Moulton Pkwy**

|              |   |   |   |         |   |   |
|--------------|---|---|---|---------|---|---|
| General Fund | - | - | - | 602,000 | - | - |
|--------------|---|---|---|---------|---|---|

**Slurry Seal**

|              |         |         |         |         |         |         |
|--------------|---------|---------|---------|---------|---------|---------|
| Gas Tax      | 750,000 | -       | -       | -       | -       | -       |
| General Fund | -       | -       | 325,000 | -       | -       | -       |
| Measure M    | -       | 750,000 | 425,000 | 750,000 | 750,000 | 750,000 |

|  |           |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | 1,547,000 | 2,334,000 | 1,530,000 | 1,352,000 | 1,250,000 | 1,500,000 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|

*For full project information, please see Section 3 - Capital Improvement Plan.*

# CAPITAL IMPROVEMENTS

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Interfund Transfers                 | 1,112,000                     | 521,850                      | -                             | -                             | -                             | -                             |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>1,112,000</b>              | <b>521,850</b>               | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Capital Improvement Projects**      | 1,112,000                     | 521,850                      | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>1,112,000</b>              | <b>521,850</b>               | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>-</b>                      | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |

**\*\* PROJECT DETAIL**

**Parks/Recreation Improvements**

**#088 Alicia Pedestrian Bridge-Design Only**

|                              |         |   |   |   |   |   |
|------------------------------|---------|---|---|---|---|---|
| AQMD AB2766 Subvention Funds | 641,685 | - | - | - | - | - |
| General Fund                 | 58,315  | - | - | - | - | - |

**#094 Wayfinding Signs**

|                    |         |         |   |   |   |   |
|--------------------|---------|---------|---|---|---|---|
| Development Impact | 150,000 | 150,000 | - | - | - | - |
|--------------------|---------|---------|---|---|---|---|

**#095 AV Welcome Signs**

|                    |   |         |   |   |   |   |
|--------------------|---|---------|---|---|---|---|
| Development Impact | - | 200,000 | - | - | - | - |
|--------------------|---|---------|---|---|---|---|

**ADA Improvements**

|               |   |         |   |   |   |   |
|---------------|---|---------|---|---|---|---|
| Federal Grant | - | 171,850 | - | - | - | - |
|---------------|---|---------|---|---|---|---|

**#097 ANHS Scoreboard**

|                    |        |   |   |   |   |   |
|--------------------|--------|---|---|---|---|---|
| Development Impact | 75,000 | - | - | - | - | - |
|--------------------|--------|---|---|---|---|---|

**#098 Iglesia Park Ball Field Rehab**

|                    |                  |                |          |          |          |          |
|--------------------|------------------|----------------|----------|----------|----------|----------|
| Development Impact | 187,000          | -              | -        | -        | -        | -        |
|                    | <b>1,112,000</b> | <b>521,850</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |

*For full project information, please see Section 3 - Capital Improvement Plan.*

# STORM WATER

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Interfund Transfers                 | 64,050                        | 652,345                      | 5,000                         | 5,000                         | 5,000                         | 5,000                         |
| Intergovernmental Reimbursements    | -                             | 139,655                      |                               |                               |                               |                               |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>64,050</b>                 | <b>792,000</b>               | <b>5,000</b>                  | <b>5,000</b>                  | <b>5,000</b>                  | <b>5,000</b>                  |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Stormwater Improvements**           | 7,500                         | 5,000                        | 5,000                         | 5,000                         | 5,000                         | 5,000                         |
| Construction                        | 56,550                        | 787,000                      | -                             | -                             | -                             | -                             |
| <b>TOTAL APPROPRIATIONS</b>         | <b>64,050</b>                 | <b>792,000</b>               | <b>5,000</b>                  | <b>5,000</b>                  | <b>5,000</b>                  | <b>5,000</b>                  |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>-</b>                      | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |

**\*\* PROJECT DETAIL**

**Stormwater Improvements**

**#030 Wetlands Monitoring Project**

|              |       |       |       |       |       |       |
|--------------|-------|-------|-------|-------|-------|-------|
| General Fund | 7,500 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
|--------------|-------|-------|-------|-------|-------|-------|

**#086 M2 Catch Basin Project (Phase II)**

|           |   |   |   |   |   |   |
|-----------|---|---|---|---|---|---|
| Measure M | - | - | - | - | - | - |
|-----------|---|---|---|---|---|---|

**Dairy Fork Wetland**

|              |   |         |   |   |   |   |
|--------------|---|---------|---|---|---|---|
| General Fund | - | 135,795 | - | - | - | - |
|--------------|---|---------|---|---|---|---|

|           |        |         |   |   |   |   |
|-----------|--------|---------|---|---|---|---|
| Measure M | 56,550 | 511,550 | - | - | - | - |
|-----------|--------|---------|---|---|---|---|

|  |               |                |              |              |              |              |
|--|---------------|----------------|--------------|--------------|--------------|--------------|
|  | <b>64,050</b> | <b>652,345</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
|--|---------------|----------------|--------------|--------------|--------------|--------------|

*For full project information, please see Section 3 - Capital Improvement Plan.*

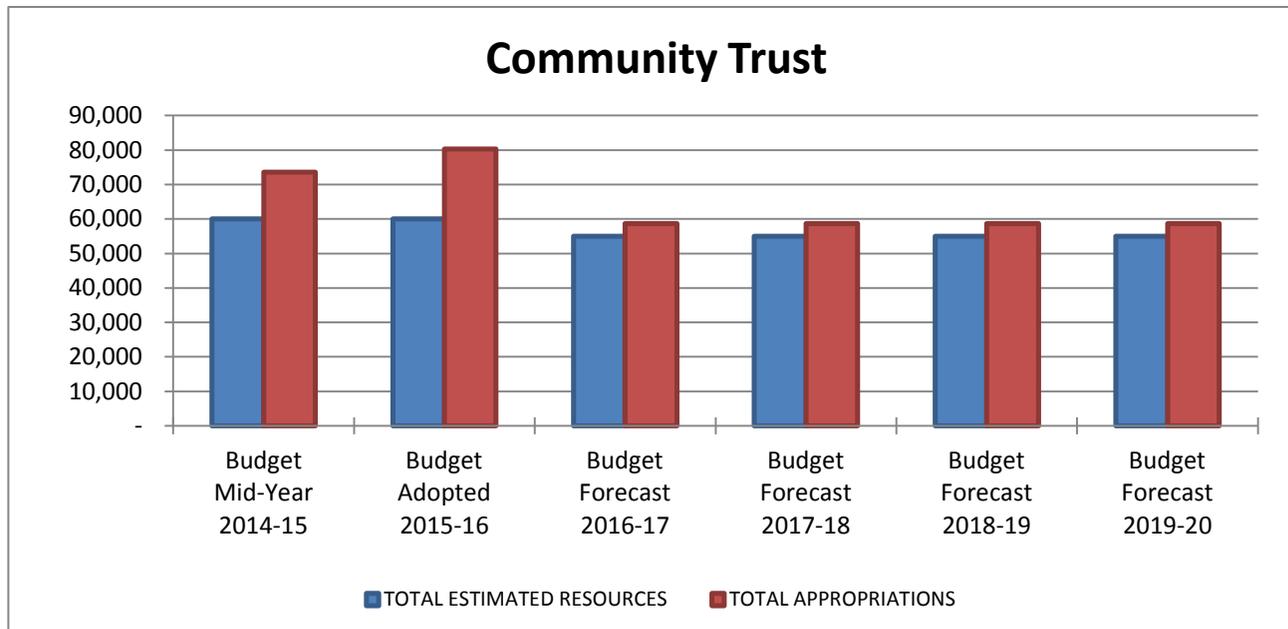
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# *TRUST & AGENCY ACCOUNTS*

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# COMMUNITY TRUST

|                                     | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>          |                               |                              |                               |                               |                               |                               |
| Other Income                        | 60,000                        | 60,000                       | 55,000                        | 55,000                        | 55,000                        | 55,000                        |
| <b>TOTAL ESTIMATED RESOURCES</b>    | <b>60,000</b>                 | <b>60,000</b>                | <b>55,000</b>                 | <b>55,000</b>                 | <b>55,000</b>                 | <b>55,000</b>                 |
| <b>APPROPRIATIONS</b>               |                               |                              |                               |                               |                               |                               |
| Programs                            | 73,115                        | 80,285                       | 56,175                        | 56,175                        | 56,175                        | 56,175                        |
| Furniture & Equipment               | 500                           | -                            | 2,500                         | 2,500                         | 2,500                         | 2,500                         |
| <b>TOTAL APPROPRIATIONS</b>         | <b>73,615</b>                 | <b>80,285</b>                | <b>58,675</b>                 | <b>58,675</b>                 | <b>58,675</b>                 | <b>58,675</b>                 |
| <b>FUND BALANCE</b>                 |                               |                              |                               |                               |                               |                               |
| Fund Balance                        | 148,165                       | 134,550                      | 114,265                       | 110,590                       | 106,915                       | 103,240                       |
| <b>TOTAL FUND BALANCE</b>           | <b>148,165</b>                | <b>134,550</b>               | <b>114,265</b>                | <b>110,590</b>                | <b>106,915</b>                | <b>103,240</b>                |
| <b>TOTAL PROJECTED FUND BALANCE</b> | <b>134,550</b>                | <b>114,265</b>               | <b>110,590</b>                | <b>106,915</b>                | <b>103,240</b>                | <b>99,565</b>                 |



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***FIVE YEAR  
CAPITAL IMPROVEMENT PLAN***

***FY 2014-15 THROUGH FY 2019-20***

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**City of Aliso Viejo  
Capital Improvement Plan  
Summary Listing by Fiscal Year**

|   | Estimated<br>Project Cost | Prior Year<br>Actuals | FY 14-15<br>Mid-Year | FY 15-16<br>Budget | FY 16-17<br>Forecast | FY 17-18<br>Forecast | FY 18-19<br>Forecast | FY 19-20<br>Forecast | Future           |
|---|---------------------------|-----------------------|----------------------|--------------------|----------------------|----------------------|----------------------|----------------------|------------------|
| (FY02-03 to FY13-14)                                    |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| <b>Street Improvement Projects</b>                      |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| 037 Aliso Creek at SR73 Traffic Islands                 | 165,930                   | 67,930                | -                    | -                  | -                    | -                    | -                    | -                    | 98,000           |
| 038 Aliso Creek Median - SR73 to Windsong               | 710,000                   | 96,223                | -                    | -                  | -                    | -                    | -                    | -                    | 613,777          |
| 039 Aliso Creek Median - El Toro to Glenwood            | 600,000                   | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 600,000          |
| 050 AV Pkway Median (Pacific Park to Grand)             | 647,000                   | 88,510                | -                    | -                  | -                    | -                    | -                    | -                    | 558,490          |
| 092 Aliso Creek Road Rehab - Pacific Park to AV Pkwy    | 752,000                   | -                     | 752,000              | -                  | -                    | -                    | -                    | -                    | -                |
| 100 Pacific Park Rehab - Chase to 73                    | 884,000                   | -                     | -                    | 884,000            | -                    | -                    | -                    | -                    | -                |
| 102 AV Parkway Median (Grand to Enterprise)             | 780,000                   | -                     | -                    | -                  | 780,000              | -                    | -                    | -                    | -                |
| Aliso Creek Road Rehab - AV Pkwy to City Limits         | 1,250,000                 | -                     | -                    | -                  | -                    | -                    | 500,000              | 750,000              | -                |
| Glenwood Rehabilitation - SR73 to Moulton               | 1,551,000                 | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 1,551,000        |
| Aliso Viejo Pkwy Rehab - Enterprise to Aliso Creek Road | 1,088,000                 | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 1,088,000        |
| Aliso Viejo Pkwy Rehab - Cedarbrook to Moulton          | 602,000                   | -                     | -                    | -                  | -                    | 602,000              | -                    | -                    | -                |
| Slurry Seal   | 11,494,000                | 6,746,075             | 750,000              | 750,000            | 750,000              | 750,000              | 750,000              | 750,000              | 248,006          |
| <b>Total - Street Improvements</b>                      | <b>20,523,930</b>         | <b>6,998,738</b>      | <b>1,502,000</b>     | <b>1,634,000</b>   | <b>1,530,000</b>     | <b>1,352,000</b>     | <b>1,250,000</b>     | <b>1,500,000</b>     | <b>4,757,273</b> |
| <b>Traffic Management/Safety Projects</b>               | <b>20,000</b>             | <b>-</b>              | <b>-</b>             | <b>-</b>           | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>20,000</b>    |
| 033 Traffic Congestion Mitigation                       | 20,000                    | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 20,000           |
| <b>Total - Traffic Mgmt/Safety Improvements</b>         | <b>20,000</b>             | <b>-</b>              | <b>-</b>             | <b>-</b>           | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>20,000</b>    |
| <b>Parks and Recreation Improvements</b>                | <b>750,000</b>            | <b>50,032</b>         | <b>700,000</b>       | <b>-</b>           | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>         |
| 088 Alicia Pedestrian Bridge - Design Only              | 750,000                   | 50,032                | 700,000              | -                  | -                    | -                    | -                    | -                    | -                |
| <b>Total - Parks and Recreation Improvements</b>        | <b>750,000</b>            | <b>50,032</b>         | <b>700,000</b>       | <b>-</b>           | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>         |
| <b>Storm Water Improvements</b>                         | <b>190,000</b>            | <b>155,153</b>        | <b>5,000</b>         | <b>5,000</b>       | <b>5,000</b>         | <b>5,000</b>         | <b>5,000</b>         | <b>5,000</b>         | <b>4,847</b>     |
| 030 Wetlands Project (Monitoring)                       | 137,950                   | 102,032               | 4,695                | 5,405              | 5,405                | 5,405                | 5,405                | 5,405                | 4,198            |
| 081 M2 Environmental Cleanup Project - Phase I          | 140,000                   | 102,665               | 4,895                | 5,405              | 5,405                | 5,405                | 5,405                | 5,405                | 5,415            |
| 086 M2 Environmental Cleanup Project - Phase II         | 274,000                   | 193,749               | 13,210               | 13,210             | 13,210               | 13,210               | 13,210               | 13,210               | 991              |
| 090 M2 Environmental Cleanup Project - Phase III        | 874,000                   | -                     | 87,000               | 787,000            | -                    | -                    | -                    | -                    | -                |
| 091 Dairy Fork Project                                  | 1,615,950                 | 553,599               | 114,800              | 816,020            | 29,020               | 29,020               | 29,020               | 29,020               | 15,451           |
| <b>Total - Storm Water Improvements</b>                 | <b>1,615,950</b>          | <b>553,599</b>        | <b>114,800</b>       | <b>816,020</b>     | <b>29,020</b>        | <b>29,020</b>        | <b>29,020</b>        | <b>29,020</b>        | <b>15,451</b>    |
| <b>GRAND TOTAL</b>                                      | <b>7,602,369</b>          | <b>2,316,800</b>      | <b>2,450,020</b>     | <b>1,559,020</b>   | <b>1,381,020</b>     | <b>1,279,020</b>     | <b>1,529,020</b>     | <b>4,792,724</b>     | <b>4,792,724</b> |

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# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Creek at SR73 Traffic Islands

**CITY PROJECT #:** 037

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
Gas Tax for Design,  
Construction Funding TBD

**POSSIBLE OFF-SET:**  
TBD

**TYPE OF WORK:**  
Aesthetic/Landscaping Impr.

**DESCRIPTION:**  
Construct landscaping and irrigation improvements in the traffic islands at Aliso Creek Rd and SR73.  
Construction schedule TBD, pending Caltrans approval of new design.



**ESTIMATED PROJECT COST:** \$ 165,930

**PROJECT COST DETAIL:**

|                   | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|-------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design            | 52,522                    | 52,522                    |                     |                   |                     |                     |                     |                     |
| Construction Mgmt | 15,408                    | 15,408                    |                     |                   |                     |                     |                     |                     |
| Construction      | 98,000                    |                           |                     |                   |                     |                     |                     |                     |
| Contingency       |                           |                           |                     |                   |                     |                     |                     |                     |
| Improvements      |                           |                           |                     |                   |                     |                     |                     |                     |
| Rehabilitation    |                           |                           |                     |                   |                     |                     |                     |                     |
|                   | \$ 165,930                | 67,930                    | -                   | -                 | -                   | -                   | -                   | -                   |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Creek Median - SR73 to Windsong

**CITY PROJECT #:** 038

**FUND TYPE:**  
Capital Improvements

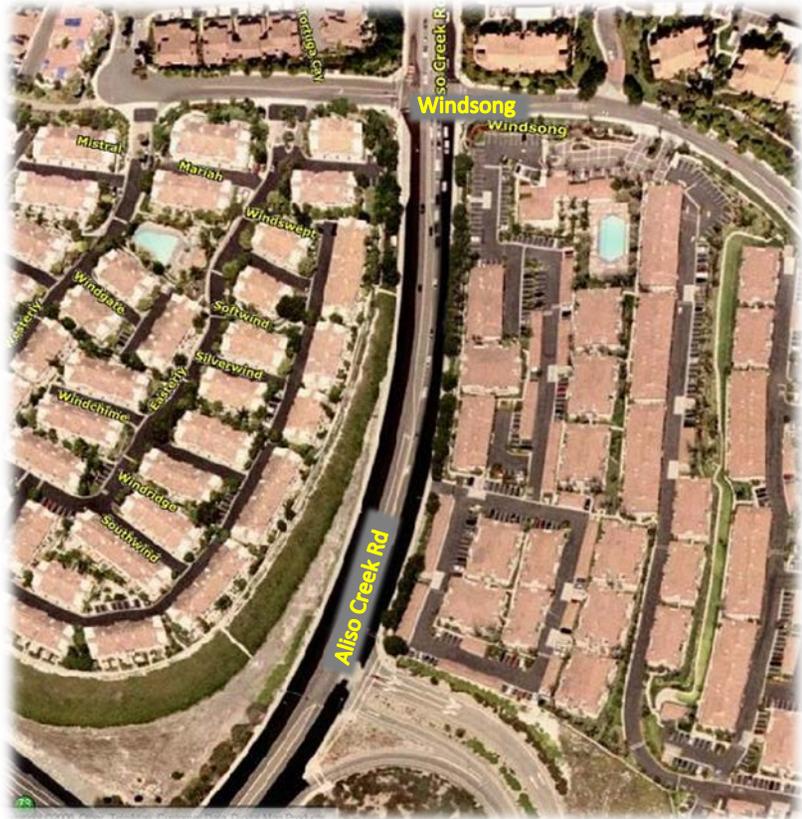
**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
Gas Tax for Design,  
Construction funding TBD

**POSSIBLE OFF-SET:**  
TBD

**TYPE OF WORK:**  
Safety

**DESCRIPTION:**  
Construction of a landscape median island along an arterial roadway to increase vehicular safety by separating the flow of traffic and improving aesthetics.



**ESTIMATED PROJECT COST:** \$ 710,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 96,223                 | 96,223              |                  |                |                  |                  |                  |                  |
| Construction Mgmt | 24,777                 |                     |                  |                |                  |                  |                  |                  |
| Construction      | 589,000                |                     |                  |                |                  |                  |                  |                  |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 710,000             | 96,223              | -                | -              | -                | -                | -                | -                |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Creek Median - El Toro to Glenwood

**CITY PROJECT #:** 039

**FUND TYPE:**  
Capital Improvements

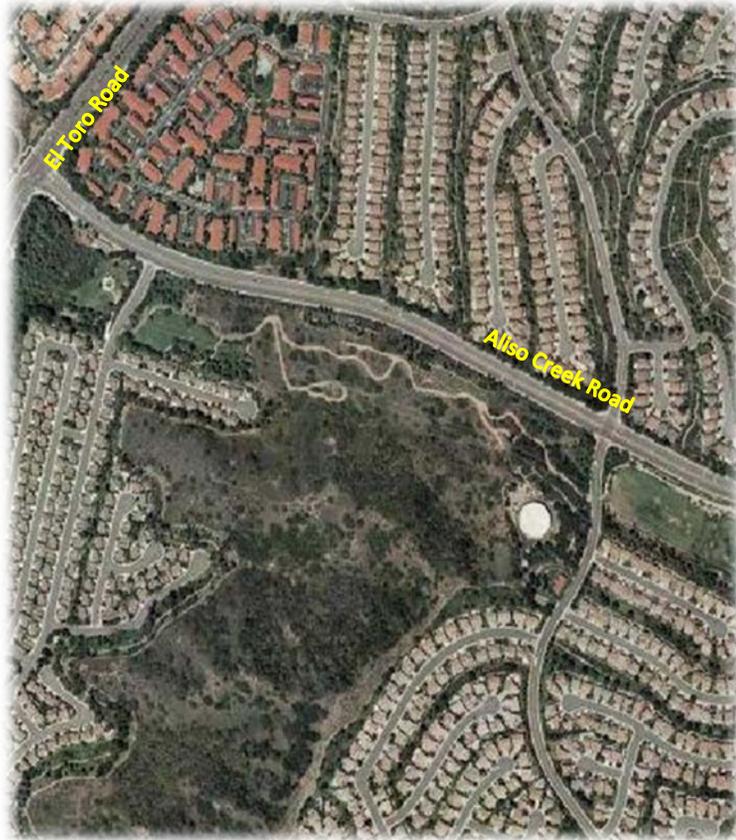
**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
TBD

**POSSIBLE OFF-SET:**  
TBD

**TYPE OF WORK:**  
Safety

**DESCRIPTION:**  
Construction of a landscape median island along an arterial roadway to increase vehicular safety by separating the flow of traffic and improving aesthetics.



**ESTIMATED PROJECT COST:** \$ 600,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 60,000                 |                     |                  |                |                  |                  |                  |                  |
| Construction Mgmt | 50,000                 |                     |                  |                |                  |                  |                  |                  |
| Construction      | 490,000                |                     |                  |                |                  |                  |                  |                  |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 600,000             | -                   | -                | -              | -                | -                | -                | -                |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Viejo Pkwy Median (Pacific Park to Grand)

**CITY PROJECT #:** 050

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
Design funded by Meas M and Gas Tax, Construction funding TBD

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Safety/Aesthetic Improvement

**DESCRIPTION:**  
Construction of landscape median, including installation of curb and gutter, irrigation, and planting of shrubs and trees. Design completed in FY 09-10.



**ESTIMATED PROJECT COST:** \$ 647,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 88,510                 | 88,510              |                  |                |                  |                  |                  |                  |
| Construction Mgmt | 22,490                 |                     |                  |                |                  |                  |                  |                  |
| Construction      | 536,000                |                     |                  |                |                  |                  |                  |                  |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 647,000             | 88,510              | -                | -              | -                | -                | -                | -                |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Creek Rd Rehab - Pacific Park to Aliso Viejo Pkwy

**CITY PROJECT #:** 092

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvement

**FUNDING SOURCES:**  
Measure M2

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Road Maintenance/Rehab.

**DESCRIPTION:**  
Rehabilitation of roadway, including full depth replacement of failed areas, pavement grinding, and asphalt overlay. Approximately 2,600 lf.



**ESTIMATED PROJECT COST:** \$ 752,000

**PROJECT COST DETAIL:**

|                                | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|--------------------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design                         | 51,000                    |                           | 51,000              |                   |                     |                     |                     |                     |
| Construction Mgmt              | 58,000                    |                           | 58,000              | 54,000            |                     |                     |                     |                     |
| Construction                   | 585,000                   |                           | 585,000             | 588,000           |                     |                     |                     |                     |
| Contingency                    | 58,000                    |                           | 58,000              | 58,000            |                     |                     |                     |                     |
| Improvements<br>Rehabilitation |                           |                           |                     |                   |                     |                     |                     |                     |
|                                | \$ 752,000                | -                         | 752,000             | 700,000           | -                   | -                   | -                   | -                   |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Pacific Park Rehab - Chase to SR73

**CITY PROJECT #:** 100

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvement

**FUNDING SOURCES:**  
Measure M2

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Road Maintenance

**DESCRIPTION:**  
Rehabilitation of an arterial roadway including full depth replacement of failed areas, pavement grinding and asphalt overlay.



**ESTIMATED PROJECT COST:** \$ 884,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 60,000                 |                     |                  | 60,000         |                  |                  |                  |                  |
| Construction Mgmt | 50,000                 |                     |                  | 50,000         |                  |                  |                  |                  |
| Construction      | 704,000                |                     |                  | 704,000        |                  |                  |                  |                  |
| Contingency       | 70,000                 |                     |                  | 70,000         |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 884,000             | -                   | -                | 884,000        | -                | -                | -                | -                |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Viejo Pkwy Median (Grand to Enterprise)

**CITY PROJECT #:** 102

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
Gas Tax for Design,  
Development Impact,  
General Fund

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Safety/Aesthetic

**DESCRIPTION:**  
Construct landscape median to increase vehicular safety by separating traffic flow. Improvements include curb, landscaping and irrigation.



**ESTIMATED PROJECT COST:** \$ 780,000

**PROJECT COST DETAIL:**

|                   | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|-------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design            | 15,000                    |                           |                     |                   | 15,000              |                     |                     |                     |
| Construction Mgmt | 50,000                    |                           |                     |                   | 50,000              |                     |                     |                     |
| Construction      | 650,000                   |                           |                     |                   | 650,000             |                     |                     |                     |
| Contingency       | 65,000                    |                           |                     |                   | 65,000              |                     |                     |                     |
| Improvements      |                           |                           |                     |                   |                     |                     |                     |                     |
| Rehabilitation    |                           |                           |                     |                   |                     |                     |                     |                     |
|                   | \$ 780,000                | -                         | -                   | -                 | 780,000             | -                   | -                   | -                   |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Creek Road Rehab - AV Pkwy to City Limits

**CITY PROJECT #:**

**FUND TYPE:**

Capital Improvements

**FUNCTION:**

Street Improvements

**FUNDING SOURCES:**

Measure M2 & TBD

**POSSIBLE OFF-SET:**

None

**TYPE OF WORK:**

Road Maintenance/Rehab.

**DESCRIPTION:**

Rehabilitation of roadway, including full depth replacement of failed areas, pavement grinding, and asphalt overlay. Approximately 4,500 lf.



**ESTIMATED PROJECT COST:** \$ 1,250,000

**PROJECT COST DETAIL:**

|                                | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|--------------------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design                         | 80,000                    |                           |                     |                   |                     |                     | 80,000              |                     |
| Construction Mgmt              | 80,000                    |                           |                     |                   |                     |                     | 80,000              |                     |
| Construction                   | 990,000                   |                           |                     |                   |                     |                     | 340,000             | 650,000             |
| Contingency                    | 100,000                   |                           |                     |                   |                     |                     |                     | 100,000             |
| Improvements<br>Rehabilitation |                           |                           |                     |                   |                     |                     |                     |                     |
|                                | \$ 1,250,000              | -                         | -                   | -                 | -                   | -                   | 500,000             | 750,000             |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Glenwood Rehabilitation - SR73 to Moulton

**CITY PROJECT #:**

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvement

**FUNDING SOURCES:**  
TBD

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Road Maintenance

**DESCRIPTION:**  
Rehabilitation of an arterial roadway including full depth replacement of failed areas, pavement grinding and asphalt overlay. 6,200LF



**ESTIMATED PROJECT COST:** \$ 1,551,000

**PROJECT COST DETAIL:**

|                   | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|-------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design            | 130,000                   |                           |                     |                   |                     |                     |                     |                     |
| Construction Mgmt | 116,000                   |                           |                     |                   |                     |                     |                     |                     |
| Construction      | 1,160,000                 |                           |                     |                   |                     |                     |                     |                     |
| Contingency       | 145,000                   |                           |                     |                   |                     |                     |                     |                     |
| Improvements      |                           |                           |                     |                   |                     |                     |                     |                     |
| Rehabilitation    |                           |                           |                     |                   |                     |                     |                     |                     |
|                   | \$ 1,551,000              | -                         | -                   | -                 | -                   | -                   | -                   | -                   |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Viejo Parkway Rehab - Enterprise to Aliso Creek Rd

**CITY PROJECT #:**

**FUND TYPE:**  
Capital Improvements

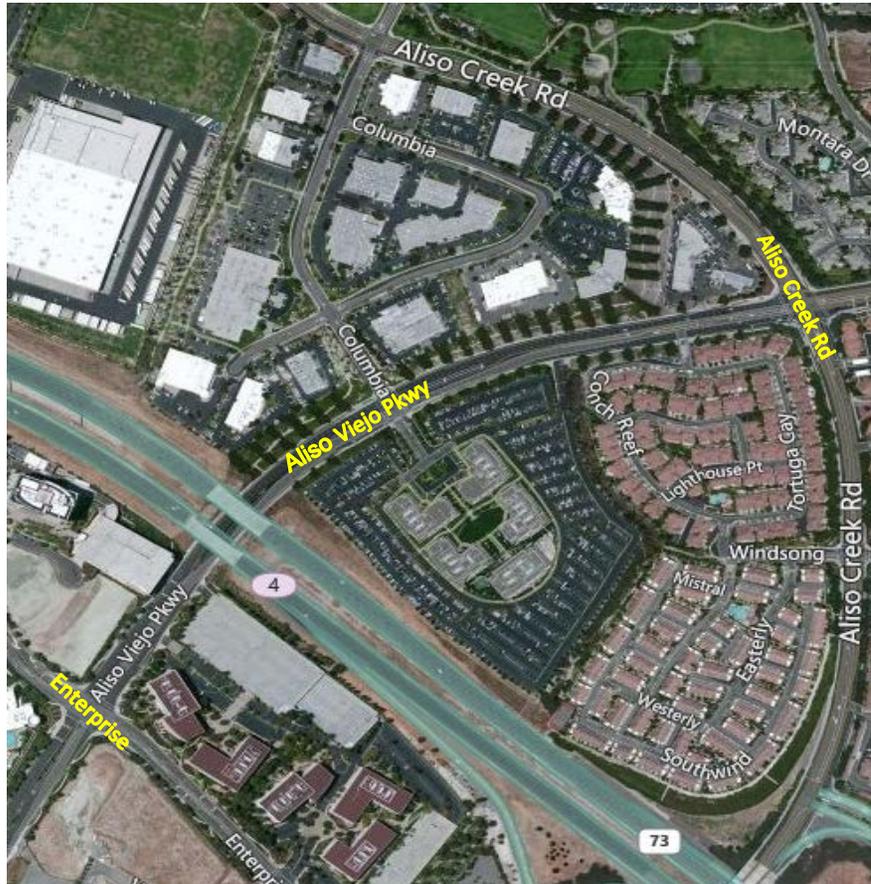
**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
TBD

**POSSIBLE OFF-SET:**  
TBD

**TYPE OF WORK:**  
Street Maintenance/Rehab.

**DESCRIPTION:**  
Rehabilitation of roadway, including full depth replacement of failed areas, pavement grinding, and asphalt overlay. Approximately 3,300 lf.



**ESTIMATED PROJECT COST:** \$ 1,088,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 75,000                 |                     |                  |                |                  |                  |                  |                  |
| Construction Mgmt | 75,000                 |                     |                  |                |                  |                  |                  |                  |
| Construction      | 853,000                |                     |                  |                |                  |                  |                  |                  |
| Contingency       | 85,000                 |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 1,088,000           | -                   | -                | -              | -                | -                | -                | -                |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Viejo Parkway Rehab - Cedarbrook to Moulton

**CITY PROJECT #:**

**FUND TYPE:**  
Capital Improvements

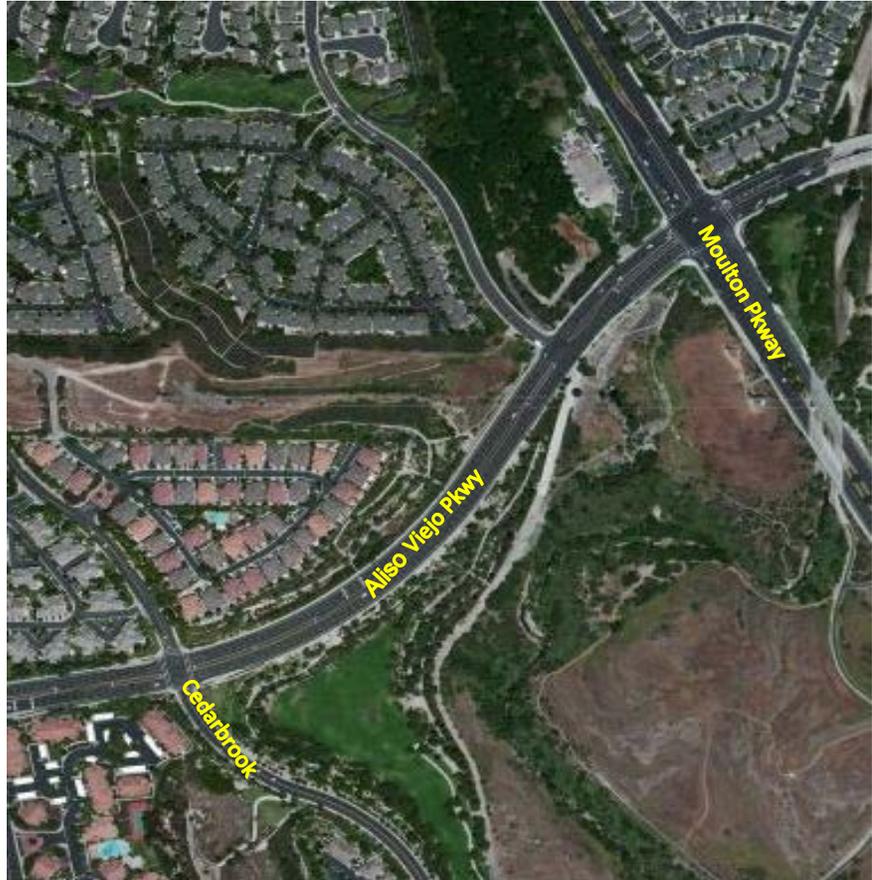
**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
General Fund

**POSSIBLE OFF-SET:**  
TBD

**TYPE OF WORK:**  
Street Maintenance/Rehab.

**DESCRIPTION:**  
Rehabilitation of roadway, including full depth replacement of failed areas, pavement grinding, and asphalt overlay. Approximately 3,500 lf.



**ESTIMATED PROJECT COST:** \$ 602,000

**PROJECT COST DETAIL:**

|                                | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|--------------------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design                         | 45,000                    |                           |                     |                   |                     | 45,000              |                     |                     |
| Construction Mgmt              | 45,000                    |                           |                     |                   |                     | 45,000              |                     |                     |
| Construction                   | 465,000                   |                           |                     |                   |                     | 465,000             |                     |                     |
| Contingency                    | 47,000                    |                           |                     |                   |                     | 47,000              |                     |                     |
| Improvements<br>Rehabilitation |                           |                           |                     |                   |                     |                     |                     |                     |
|                                | \$ 602,000                | -                         | -                   | -                 | -                   | 602,000             | -                   | -                   |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Slurry Seal

**CITY PROJECT #:**

**FUND TYPE:**  
Capital Improvements

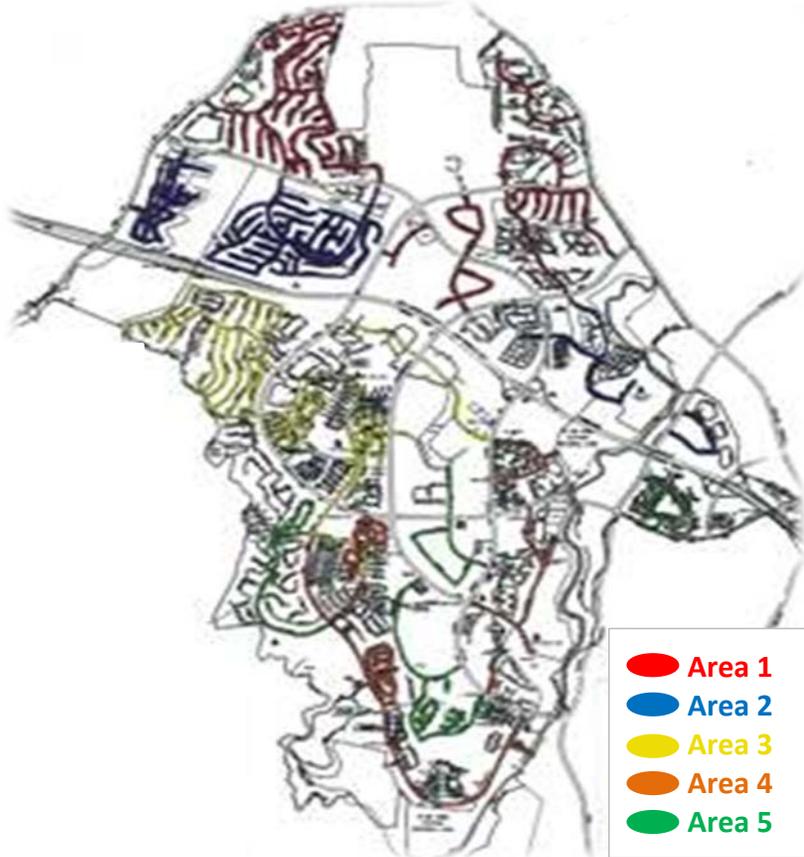
**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
Gas Tax/ General Fund  
Measure M2

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Road Maintenance

**DESCRIPTION:**  
Annual program for slurry seal of roadways on residential streets. One fifth of City streets are slurried each year in accordance with the Pavement Management System. Arterial streets are added as needed.



\*\* Program rotates through Areas 1-5 every year.

**ESTIMATED PROJECT COST:** \$ 750,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            |                        | 170,124             | 10,000           | 10,000         | 10,000           | 10,000           | 10,000           | 10,000           |
| Construction Mgmt |                        | 421,456             | 80,000           | 70,000         | 70,000           | 60,000           | 60,000           | 60,000           |
| Construction      |                        | 6,112,057           | 620,000          | 640,000        | 640,000          | 640,000          | 640,000          | 640,000          |
| Contingency       |                        | 42,438              | 40,000           | 30,000         | 30,000           | 40,000           | 40,000           | 40,000           |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 6,746,075           |                     | 750,000          | 750,000        | 750,000          | 750,000          | 750,000          | 750,000          |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Traffic Congestion Mitigation

**CITY PROJECT #:** 033

**FUND TYPE:**  
Capital Improvements

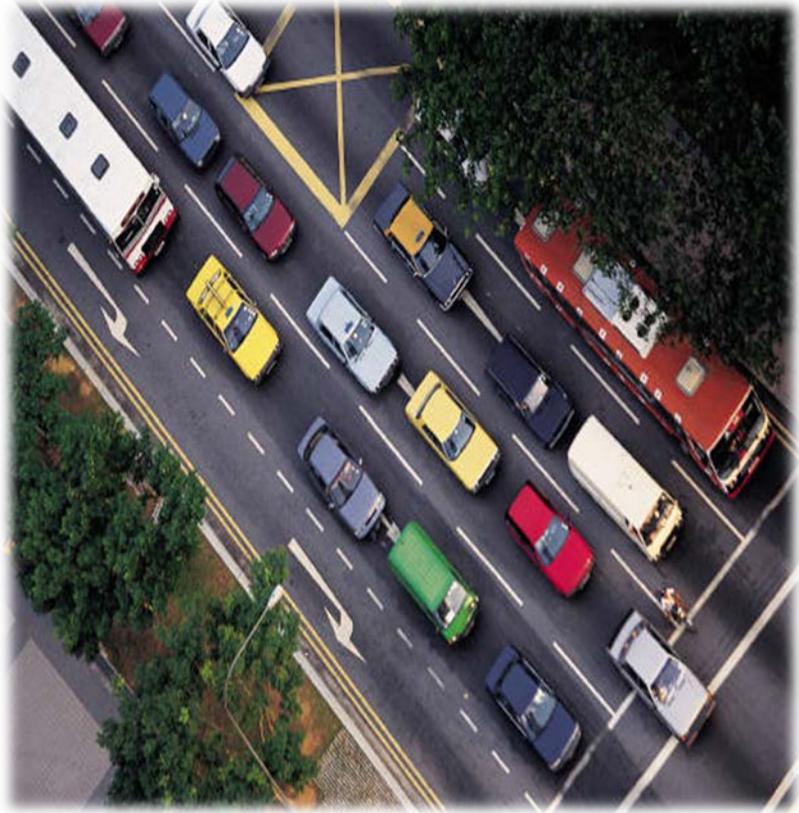
**FUNCTION:**  
Traffic Management/Safety

**FUNDING SOURCES:**  
TCRF

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Safety Enhancements

**DESCRIPTION:**  
Install raised crosswalk adjacent to schools and other locations to provide safety to pedestrians.



**ESTIMATED PROJECT COST:** \$ 20,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 20,000                 |                     |                  |                |                  |                  |                  | 20,000           |
| Construction Mgmt |                        |                     |                  |                |                  |                  |                  |                  |
| Construction      |                        |                     |                  |                |                  |                  |                  |                  |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 20,000              | -                   | -                | -              | -                | -                | -                | 20,000           |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Alicia Pedestrian Bridge

**CITY PROJECT #:** 088

**FUND TYPE:**  
Capital Improvements

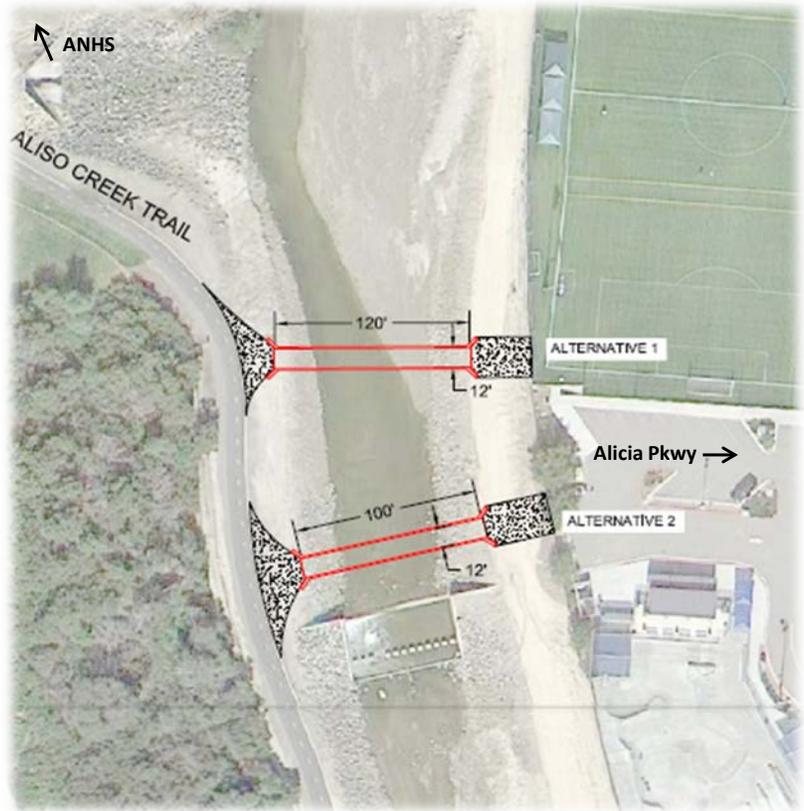
**FUNCTION:**  
Pedestrian Facility

**FUNDING SOURCES:**  
AQMD AB 2766 Subvention  
Funds & TBD

**POSSIBLE OFF-SET:**  
TBD

**TYPE OF WORK:**  
Construction

**DESCRIPTION:**  
Construction of a pedestrian bridge connecting Aliso Niguel High School to Alicia Parkway over Aliso Creek.



**ESTIMATED PROJECT COST:** \$ 750,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 240,000                | 50,032              | 190,000          |                |                  |                  |                  |                  |
| Construction Mgmt | 50,000                 |                     | 50,000           |                |                  |                  |                  |                  |
| Construction      | 360,000                |                     | 360,000          |                |                  |                  |                  |                  |
| Contingency       | 100,000                |                     | 100,000          |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | <b>\$ 750,000</b>      | <b>50,032</b>       | <b>700,000</b>   | <b>-</b>       | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Wood Canyon Wetlands Project

**CITY PROJECT #:** 030

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Stormwater Improvements

**FUNDING SOURCES:**  
State Habitat Conservation Fund,  
State Parks & Recreation, and  
General Fund

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Maintenance/Monitoring

**DESCRIPTION:**  
Wetland habitat in Wood Canyon  
Creek leads into the newly  
constructed detention basin.  
Includes ongoing mitigation,  
monitoring, and maintenance.



\*\*Detention Basin was constructed in FY 2005-06. Prior Year Actual includes original construction cost of \$96,820 and annual costs averaging \$5,000. Future costs are for ongoing monitoring activities.

**ESTIMATED PROJECT COST:** \$ 190,000

**PROJECT COST DETAIL:**

|                   | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|-------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design            | 11,000                    | 10,938                    |                     |                   |                     |                     |                     |                     |
| Construction Mgmt | 74,000                    | 40,492                    | 5,000               | 5,000             | 5,000               | 5,000               | 5,000               | 5,000               |
| Construction      | 105,000                   | 103,723                   |                     |                   |                     |                     |                     |                     |
| Contingency       |                           |                           |                     |                   |                     |                     |                     |                     |
| Improvements      |                           |                           |                     |                   |                     |                     |                     |                     |
| Rehabilitation    |                           |                           |                     |                   |                     |                     |                     |                     |
|                   | \$ 190,000                | 155,153                   | 5,000               | 5,000             | 5,000               | 5,000               | 5,000               | 5,000               |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** M2 Catch Basin Project (Phase I)

**CITY PROJECT #:** 081

**FUND TYPE:**  
Stormwater Improvements

**FUNCTION:**  
Stormwater

**FUNDING SOURCES:**  
M2 Competitive Grant

**POSSIBLE OFF-SET:**  
None.

**TYPE OF WORK:**  
Construction

**DESCRIPTION:**  
Purchase and installation of 40 filters for catch basins within high priority drainage areas in the Aliso Creek Watershed.



**ESTIMATED PROJECT COST:** \$ 137,950

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            |                        |                     |                  |                |                  |                  |                  |                  |
| Construction Mgmt |                        |                     |                  |                |                  |                  |                  |                  |
| Construction      | 137,950                | 102,032             | 4,695            | 5,405          | 5,405            | 5,405            | 5,405            | 5,405            |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 137,950             | 102,032             | 4,695            | 5,405          | 5,405            | 5,405            | 5,405            | 5,405            |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** M2 Catch Basin Project (Phase II)

**CITY PROJECT #:** 086

**FUND TYPE:**  
Stormwater Improvements

**FUNCTION:**  
Stormwater

**FUNDING SOURCES:**  
M2 Competitive Grant

**POSSIBLE OFF-SET:**  
None.

**TYPE OF WORK:**  
Construction

**DESCRIPTION:**  
Purchase and installation of 48 filters for catch basins within high priority drainage areas in the Aliso Creek Watershed.



**ESTIMATED PROJECT COST:** \$ 140,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            |                        |                     |                  |                |                  |                  |                  |                  |
| Construction Mgmt |                        |                     |                  |                |                  |                  |                  |                  |
| Construction      | 140,000                | 102,665             | 4,895            | 5,405          | 5,405            | 5,405            | 5,405            | 5,405            |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 140,000             | 102,665             | 4,895            | 5,405          | 5,405            | 5,405            | 5,405            | 5,405            |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** M2 Catch Basin Project (Phase III)

**CITY PROJECT #:** 090

**FUND TYPE:**  
Stormwater Improvements

**FUNCTION:**  
Stormwater

**FUNDING SOURCES:**  
M2 Competitive Grant

**POSSIBLE OFF-SET:**  
None.

**TYPE OF WORK:**  
Construction

**DESCRIPTION:**  
Purchase and installation of 100 catch basin filter inserts within high priority drainage areas in the Aliso Creek Watershed.



**ESTIMATED PROJECT COST:** \$ 274,000

**PROJECT COST DETAIL:**

|                   | Estimated<br>Project Cost | YTD<br>All Prior<br>Years | 2014-15<br>Mid-Year | 2015-16<br>Budget | 2016-17<br>Forecast | 2017-18<br>Forecast | 2018-19<br>Forecast | 2019-20<br>Forecast |
|-------------------|---------------------------|---------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Design            |                           |                           |                     |                   |                     |                     |                     |                     |
| Construction Mgmt |                           |                           |                     |                   |                     |                     |                     |                     |
| Construction      | 274,000                   | 193,749                   | 13,210              | 13,210            | 13,210              | 13,210              | 13,210              | 13,210              |
| Contingency       |                           |                           |                     |                   |                     |                     |                     |                     |
| Improvements      |                           |                           |                     |                   |                     |                     |                     |                     |
| Rehabilitation    |                           |                           |                     |                   |                     |                     |                     |                     |
|                   | \$ 274,000                | 193,749                   | 13,210              | 13,210            | 13,210              | 13,210              | 13,210              | 13,210              |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Dairy Fork Wetland Project

**CITY PROJECT #:** 091

**FUND TYPE:**  
Stormwater Improvements

**FUNCTION:**  
Stormwater

**FUNDING SOURCES:**  
M2 Competitive Grant  
General Fund

**POSSIBLE OFF-SET:**  
None.

**TYPE OF WORK:**  
Construction

**DESCRIPTION:**  
Purchase and installation of 100 catch basin filter inserts within high priority drainage areas in the Aliso Creek Watershed.



**ESTIMATED PROJECT COST:** \$ 874,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 87,000                 |                     | 87,000           |                |                  |                  |                  |                  |
| Construction Mgmt | 85,000                 |                     |                  | 85,000         |                  |                  |                  |                  |
| Construction      | 585,000                |                     |                  | 585,000        |                  |                  |                  |                  |
| Contingency       | 117,000                |                     |                  | 117,000        |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 874,000             | -                   | 87,000           | 787,000        | -                | -                | -                | -                |

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# **SCENARIO 2**

**CITY OF  
ALISO VIEJO**



**5 YEAR STRATEGIC PLAN  
FISCAL YEARS 2015-2020**

**WILLIAM A. PHILLIPS**  
Mayor

**MIKE MUNZING**  
Mayor Pro Tem

**ROSS CHUN**  
Council Member

**DAVID C. HARRINGTON**  
Council Member

**PHILLIP B. TSUNODA**  
Council Member

**DAVID A. DOYLE**  
City Manager

**GINA M. THARANI**  
Director of Financial Services  
City Treasurer

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# SCENARIO 2



*FIVE YEAR*

*FINANCIAL PLAN*

*FY 2014-15 THROUGH FY 2019-20*

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## GROWTH FACTORS FOR PROJECTIONS

|                                   | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|-----------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>FACTORS</b>                    |                               |                              |                               |                               |                               |                               |
| Consumer Price Index (CPI)        | 0.80%                         | 2.00%                        | 2.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| Population                        | 49,952                        | 50,451                       | 50,956                        | 51,466                        | 51,980                        | 52,500                        |
| Population % Change               | 0.96%                         | 1.00%                        | 1.00%                         | 1.00%                         | 1.00%                         | 1.00%                         |
| CA Per Capita                     | -0.23%                        | 2.00%                        | 2.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| Growth Factor                     | 1.007                         | 1.030                        | 1.030                         | 1.030                         | 1.030                         | 1.030                         |
| Assessed Valuation                | 7.15%                         | 2.00%                        | 2.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| Property Transfer Tax             | 3.50%                         | 3.00%                        | 3.00%                         | 3.00%                         | 3.00%                         | 3.00%                         |
| Sales Tax                         | -0.91%                        | 2.00%                        | 2.50%                         | 3.00%                         | 3.50%                         | 3.50%                         |
| Transient Occupancy Tax           | -1.43%                        | 0.50%                        | 7.00%                         | 7.00%                         | 5.00%                         | 5.00%                         |
| Franchise Taxes                   | -0.63%                        | 0.50%                        | 0.50%                         | 0.50%                         | 0.50%                         | 0.50%                         |
| Permits, Fees and Service Charges | -1.00%                        | 6.00%                        | 5.00%                         | 4.00%                         | 3.00%                         | 3.00%                         |
| Interest Earnings                 | 0.35%                         | 0.40%                        | 0.50%                         | 0.60%                         | 0.70%                         | 1.00%                         |
| Salary & Benefits                 | 6.00%                         | 6.00%                        | 6.00%                         | 6.00%                         | 6.00%                         | 6.00%                         |
| Law Enforcement                   | 6.10%                         | 7.91%                        | 3.00%                         | 2.00%                         | 2.00%                         | 2.00%                         |
| City Fac-Conf Ctr Revenues        | -5.66%                        | 8.34%                        | 9.21%                         | 6.75%                         | 5.29%                         | 5.30%                         |
| City Fac-Aq Ctr Revenues          | -11.18%                       | 133.82%                      | 2.79%                         | 3.30%                         | 3.31%                         | 3.32%                         |

## CONSOLIDATED FUND RESERVES

| FUND BALANCE                             | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>Nonspendable:</b>                     |                               |                              |                               |                               |                               |                               |
| <b>Restricted for:</b>                   |                               |                              |                               |                               |                               |                               |
| Special Revenue Funds                    | 2,190,580                     | 1,265,860                    | 1,353,590                     | 1,336,779                     | 1,356,703                     | 1,410,824                     |
| Long Term Financing                      | 8,621                         | 8,621                        | 8,621                         | 8,621                         | 8,621                         | 8,621                         |
| <b>Committed to:</b>                     |                               |                              |                               |                               |                               |                               |
| Special Revenue Funds                    | 8,344,407                     | 7,672,322                    | 7,091,667                     | 7,142,177                     | 7,216,342                     | 7,316,077                     |
| <b>Assigned to:</b>                      |                               |                              |                               |                               |                               |                               |
| Contingency Reserves                     | 4,365,689                     | 4,535,505                    | 4,591,166                     | 4,905,869                     | 5,091,582                     | 5,246,211                     |
| Self-Insurance/Benefit Obligations       | 570,000                       | 581,400                      | 593,028                       | 604,889                       | 616,986                       | 629,326                       |
| Asset Replacement                        | 9,493,715                     | 10,043,715                   | 10,643,715                    | 11,293,715                    | 11,943,715                    | 12,593,715                    |
| Long Term Debt                           | -                             | -                            | -                             | -                             | -                             | -                             |
| 800 MHZ replacement and upgrade          | 262,000                       | -                            | 155,600                       | 43,600                        | -                             | -                             |
| Emergencies & Unanticipated CIP Projects | 1,500,000                     | 1,000,000                    | 1,000,000                     | 1,000,000                     | 1,000,000                     | 1,000,000                     |
| <b>Unassigned:</b>                       |                               |                              |                               |                               |                               |                               |
| Unassigned General Fund                  | 4,596,287                     | 5,400,526                    | 5,409,277                     | 4,621,195                     | 3,618,134                     | 2,475,399                     |
| <b>Total Fund Balance</b>                | <b>\$ 31,331,299</b>          | <b>\$ 30,507,949</b>         | <b>\$ 30,846,664</b>          | <b>\$ 30,956,844</b>          | <b>\$ 30,852,084</b>          | <b>\$ 30,680,174</b>          |

## CONSOLIDATED

|                                      | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>           |                               |                              |                               |                               |                               |                               |
| General Fund                         | 15,181,740                    | 15,891,805                   | 16,135,525                    | 16,429,375                    | 16,773,085                    | 17,161,600                    |
| Traffic Congestion Relief            | -                             | -                            | -                             | -                             | -                             | -                             |
| Gas Tax                              | 1,267,200                     | 1,061,740                    | 1,082,825                     | 1,104,330                     | 1,126,270                     | 1,148,655                     |
| Measure M                            | 651,450                       | 1,266,360                    | 737,275                       | 774,410                       | 810,610                       | 843,245                       |
| Public Safety Grants                 | 110,100                       | 100,100                      | 100,100                       | 100,100                       | 100,100                       | 100,100                       |
| AQMD Air Quality                     | 61,900                        | 62,900                       | 64,135                        | 65,395                        | 66,680                        | 68,000                        |
| Integrated Waste Management          | 13,325                        | 13,300                       | 13,300                        | 13,300                        | 13,300                        | 13,300                        |
| Other Grants                         | 56,950                        | -                            | -                             | -                             | -                             | -                             |
| Technology Grant                     | 6,600                         | 6,600                        | 6,600                         | 6,600                         | 6,600                         | 6,600                         |
| Development Impact                   | 753,460                       | 245,125                      | -                             | -                             | -                             | -                             |
| Federal Grant                        | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| Conference Center                    | 947,965                       | 942,375                      | 865,365                       | 923,775                       | 972,620                       | 1,024,120                     |
| Aquatic Center                       | 467,645                       | 781,195                      | 533,575                       | 541,110                       | 548,785                       | 556,620                       |
| Street Improvements                  | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,852,000                     | 2,108,490                     | 2,251,000                     |
| Capital Improvements                 | 1,112,000                     | 521,850                      | -                             | -                             | -                             | -                             |
| Storm Water                          | 64,050                        | 792,000                      | 5,000                         | 5,000                         | 5,000                         | 5,000                         |
| <b>Total Estimated Resources</b>     | <b>\$ 22,241,385</b>          | <b>\$ 24,209,030</b>         | <b>\$ 21,073,700</b>          | <b>\$ 21,815,395</b>          | <b>\$ 22,531,540</b>          | <b>\$ 23,178,240</b>          |
| <b>APPROPRIATIONS</b>                |                               |                              |                               |                               |                               |                               |
| General Fund                         | 14,552,295                    | 15,118,350                   | 15,303,885                    | 16,352,895                    | 16,971,935                    | 17,487,365                    |
| Traffic Congestion Relief            | -                             | -                            | -                             | -                             | -                             | -                             |
| Gas Tax                              | 1,755,100                     | 1,141,000                    | 1,162,320                     | 1,184,065                     | 1,206,250                     | 1,228,875                     |
| Measure M                            | 875,650                       | 2,869,850                    | 632,585                       | 775,280                       | 775,785                       | 776,305                       |
| Public Safety Grants                 | 177,755                       | 96,270                       | 100,000                       | 100,000                       | 100,000                       | 100,000                       |
| AQMD Air Quality                     | 669,685                       | -                            | -                             | -                             | -                             | -                             |
| Integrated Waste Management          | 30,000                        | 22,000                       | 15,000                        | 15,000                        | 15,000                        | 14,000                        |
| Other Grants                         | 56,950                        | -                            | -                             | -                             | -                             | -                             |
| Technology Grant                     | 300,850                       | 20,000                       | 15,500                        | 15,500                        | 15,500                        | 15,500                        |
| Development Impact                   | 778,500                       | 905,000                      | 597,200                       | -                             | -                             | -                             |
| Federal Grant                        | -                             | 189,680                      | -                             | -                             | -                             | -                             |
| Conference Center                    | 947,965                       | 941,185                      | 864,920                       | 889,370                       | 914,550                       | 940,485                       |
| Aquatic Center                       | 467,645                       | 781,195                      | 508,575                       | 516,105                       | 523,790                       | 531,620                       |
| Street Improvements                  | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,852,000                     | 2,108,490                     | 2,251,000                     |
| Capital Improvements                 | 1,112,000                     | 521,850                      | -                             | -                             | -                             | -                             |
| Storm Water                          | 64,050                        | 792,000                      | 5,000                         | 5,000                         | 5,000                         | 5,000                         |
| <b>Total Appropriations</b>          | <b>\$ 23,335,445</b>          | <b>\$ 25,732,380</b>         | <b>\$ 20,734,985</b>          | <b>\$ 21,705,215</b>          | <b>\$ 22,636,300</b>          | <b>\$ 23,350,150</b>          |
| <b>NET CHANGE IN FUND BALANCE</b>    | <b>\$ (1,094,060)</b>         | <b>\$ (1,523,350)</b>        | <b>\$ 338,715</b>             | <b>\$ 110,180</b>             | <b>\$ (104,760)</b>           | <b>\$ (171,910)</b>           |
| Beginning Fund Balance               | 32,425,354                    | 32,031,299                   | 30,507,949                    | 30,846,664                    | 30,956,844                    | 30,852,084                    |
| Long Term Financing                  | 5                             | -                            | -                             | -                             | -                             | -                             |
| <b>PROJECTED ENDING FUND BALANCE</b> | <b>\$ 31,331,299</b>          | <b>\$ 30,507,949</b>         | <b>\$ 30,846,664</b>          | <b>\$ 30,956,844</b>          | <b>\$ 30,852,084</b>          | <b>\$ 30,680,174</b>          |
| <b>RESOURCES</b>                     |                               |                              |                               |                               |                               |                               |
| Percentage increase(decrease)        | 1.59%                         | 8.85%                        | -12.95%                       | 3.52%                         | 3.28%                         | 2.87%                         |
| <b>APPROPRIATIONS</b>                |                               |                              |                               |                               |                               |                               |
| Percentage increase(decrease)        | -13.26%                       | 10.27%                       | -19.42%                       | 4.68%                         | 4.29%                         | 3.15%                         |
| <b>FUND BALANCE</b>                  |                               |                              |                               |                               |                               |                               |
| Percentage increase(decrease)        | -3.37%                        | -2.63%                       | 1.11%                         | 0.36%                         | -0.34%                        | -0.56%                        |

# GENERAL FUND

|                                      | <b>2014-15<br/>Mid-Year<br/>Budget</b> | <b>2015-16<br/>Adopted<br/>Budget</b> | <b>2016-17<br/>Forecast<br/>Budget</b> | <b>2017-18<br/>Forecast<br/>Budget</b> | <b>2018-19<br/>Forecast<br/>Budget</b> | <b>2019-20<br/>Forecast<br/>Budget</b> |
|--------------------------------------|--|---------------------------------------|--|--|--|--|
| <b>ESTIMATED RESOURCES</b>           |  |                                       |  |  |  |  |
| Taxes                                | 13,926,565                             | 14,319,370                            | 14,654,275                             | 15,024,615                             | 15,412,360                             | 15,812,090                             |
| Licenses & Permits                   | 463,915                                | 567,890                               | 543,525                                | 469,060                                | 419,475                                | 369,905                                |
| Fines and Forfeitures                | 280,000                                | 340,000                               | 342,800                                | 345,655                                | 348,570                                | 351,540                                |
| Rev-Use of Money & Property          | 60,000                                 | 67,000                                | 92,500                                 | 110,400                                | 126,400                                | 175,000                                |
| Intergovernmental Revenue            | 34,030                                 | 12,500                                | 12,500                                 | 12,500                                 | 12,500                                 | 12,500                                 |
| Current Services Charges             | 203,230                                | 299,560                               | 253,170                                | 226,205                                | 208,570                                | 191,005                                |
| Other Revenue                        | 10,550                                 | 62,550                                | 27,550                                 | 27,550                                 | 27,550                                 | 27,550                                 |
| Transfers-In Other Funds             | -                                      | 17,830                                | -                                      | -                                      | -                                      | -                                      |
| Rental Income                        | 203,450                                | 205,105                               | 209,205                                | 213,390                                | 217,660                                | 222,010                                |
| <b>Total Estimated Resources</b>     | <b>\$ 15,181,740</b>                   | <b>\$ 15,891,805</b>                  | <b>\$ 16,135,525</b>                   | <b>\$ 16,429,375</b>                   | <b>\$ 16,773,085</b>                   | <b>\$ 17,161,600</b>                   |
| <b>APPROPRIATIONS</b>                |  |                                       |  |  |  |  |
| Administration & Support             | 2,909,815                              | 3,055,480                             | 3,013,535                              | 3,094,385                              | 3,241,865                              | 3,393,420                              |
| Community Services                   | 916,705                                | 948,475                               | 962,445                                | 994,360                                | 1,029,625                              | 1,066,020                              |
| Planning Services                    | 977,810                                | 945,080                               | 736,430                                | 794,265                                | 842,340                                | 892,065                                |
| Building & Safety                    | 509,700                                | 655,000                               | 600,770                                | 524,590                                | 474,710                                | 424,885                                |
| Public Works                         | 1,100,000                              | 1,313,400                             | 1,339,270                              | 1,365,655                              | 1,392,565                              | 1,420,020                              |
| Public Safety                        | 7,502,390                              | 7,729,135                             | 7,932,150                              | 8,084,620                              | 8,240,140                              | 8,398,765                              |
| Capital Outlay/Long Term Debt        | 462,675                                | 295,840                               | 533,480                                | 1,307,120                              | 1,559,995                              | 1,698,640                              |
| City Hall                            | 173,200                                | 175,940                               | 185,805                                | 187,900                                | 190,700                                | 193,555                                |
| <b>Total Appropriations</b>          | <b>\$ 14,552,295</b>                   | <b>\$ 15,118,350</b>                  | <b>\$ 15,303,885</b>                   | <b>\$ 16,352,895</b>                   | <b>\$ 16,971,940</b>                   | <b>\$ 17,487,370</b>                   |
| <b>NET CHANGE IN FUND BALANCE</b>    | <b>\$ 629,445</b>                      | <b>\$ 773,455</b>                     | <b>\$ 831,640</b>                      | <b>\$ 76,480</b>                       | <b>\$ (198,855)</b>                    | <b>\$ (325,770)</b>                    |
| Beginning Fund Balance               | \$ 20,158,246                          | \$ 20,787,691                         | \$ 21,561,146                          | \$ 22,392,786                          | \$ 22,469,266                          | \$ 22,270,411                          |
| <b>PROJECTED ENDING FUND BALANCE</b> | <b>\$ 20,787,691</b>                   | <b>\$ 21,561,146</b>                  | <b>\$ 22,392,786</b>                   | <b>\$ 22,469,266</b>                   | <b>\$ 22,270,411</b>                   | <b>\$ 21,944,641</b>                   |
| <b>RESOURCES</b>                     |  |                                       |  |  |  |  |
| Percentage increase(decrease)        | 1.93%                                  | 4.68%                                 | 1.53%                                  | 1.82%                                  | 2.09%                                  | 2.32%                                  |
| <b>APPROPRIATIONS</b>                |  |                                       |  |  |  |  |
| Percentage increase(decrease)        | -29.49%                                | 3.89%                                 | 1.23%                                  | 6.85%                                  | 3.79%                                  | 3.04%                                  |
| <b>FUND BALANCE</b>                  |  |                                       |  |  |  |  |
| Percentage increase(decrease)        | 3.12%                                  | 3.72%                                 | 3.86%                                  | 0.34%                                  | -0.89%                                 | -1.46%                                 |

# *CAPITAL IMPROVEMENT FUNDS*

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# STREET IMPROVEMENTS

|                                      | 2014-15<br>Mid-Year<br>Budget | 2015-16<br>Adopted<br>Budget | 2016-17<br>Forecast<br>Budget | 2017-18<br>Forecast<br>Budget | 2018-19<br>Forecast<br>Budget | 2019-20<br>Forecast<br>Budget |
|--------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>ESTIMATED RESOURCES</b>           |                               |                              |                               |                               |                               |                               |
| Interfund Transfers                  | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,852,000                     | 2,108,490                     | 2,251,000                     |
| <b>TOTAL ESTIMATED RESOURCES</b>     | <b>1,547,000</b>              | <b>2,334,000</b>             | <b>1,530,000</b>              | <b>1,852,000</b>              | <b>2,108,490</b>              | <b>2,251,000</b>              |
| <b>APPROPRIATIONS</b>                |                               |                              |                               |                               |                               |                               |
| Traffic Management/Safety Projects** | -                             | -                            | -                             | -                             | -                             | -                             |
| Streets/Highways Projects**          | 1,547,000                     | 2,334,000                    | 1,530,000                     | 1,852,000                     | 2,108,490                     | 2,251,000                     |
| <b>TOTAL APPROPRIATIONS</b>          | <b>1,547,000</b>              | <b>2,334,000</b>             | <b>1,530,000</b>              | <b>1,852,000</b>              | <b>2,108,490</b>              | <b>2,251,000</b>              |
| <b>TOTAL PROJECTED FUND BALANCE</b>  | <b>-</b>                      | <b>-</b>                     | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      | <b>-</b>                      |

**\*\* PROJECT DETAIL**

**Streets/Highways**

**#102 Aliso Viejo Pkwy Median - Grand to Enterprise**

|                    |   |   |         |   |   |   |
|--------------------|---|---|---------|---|---|---|
| Measure M          | - | - | 182,800 | - | - | - |
| Development Impact | - | - | 597,200 | - | - | - |

**#050 Aliso Viejo Pkwy Median - Pacific Park to Grand**

|              |   |   |   |   |         |   |
|--------------|---|---|---|---|---------|---|
| General Fund | - | - | - | - | 558,490 | - |
|--------------|---|---|---|---|---------|---|

**#065 Town Center Loop Phase 2**

|                    |        |   |   |   |   |   |
|--------------------|--------|---|---|---|---|---|
| Development Impact | 45,000 | - | - | - | - | - |
|--------------------|--------|---|---|---|---|---|

**#092 Aliso Crk Rd Rehab (Pacific Park - AV Pkwy)**

|              |         |         |   |   |   |   |
|--------------|---------|---------|---|---|---|---|
| Measure M    | 695,050 | 700,000 | - | - | - | - |
| Other Grants | 56,950  | -       | - | - | - | - |

**Aliso Crk Rd Rehab (AV Pkwy - City Limits)**

|              |   |   |   |   |         |         |
|--------------|---|---|---|---|---------|---------|
| General Fund | - | - | - | - | 500,000 | 750,000 |
|--------------|---|---|---|---|---------|---------|

**Pacific Park Rehab (Chase - SR73)**

|           |   |         |   |   |   |   |
|-----------|---|---------|---|---|---|---|
| Measure M | - | 884,000 | - | - | - | - |
|-----------|---|---------|---|---|---|---|

**Glenwood Rehab (SR73 to Moulton)**

|              |   |   |   |         |         |         |
|--------------|---|---|---|---------|---------|---------|
| General Fund | - | - | - | 500,000 | 300,000 | 751,000 |
|--------------|---|---|---|---------|---------|---------|

**Alicia Pkwy Rehab - Pacific Park to City Limits**

|              |   |   |   |   |   |   |
|--------------|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
|--------------|---|---|---|---|---|---|

**Aliso Viejo Pkwy Rehab- Enterprise to Aliso Creek Rd**

|              |   |   |   |   |   |   |
|--------------|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
|--------------|---|---|---|---|---|---|

**Aliso Viejo Pkwy Rehab - Cedarbrook to Moulton Pkwy**

|              |   |   |   |         |   |   |
|--------------|---|---|---|---------|---|---|
| General Fund | - | - | - | 602,000 | - | - |
|--------------|---|---|---|---------|---|---|

**Slurry Seal**

|              |         |         |         |         |         |         |
|--------------|---------|---------|---------|---------|---------|---------|
| Gas Tax      | 750,000 | -       | -       | -       | -       | -       |
| General Fund | -       | -       | 325,000 | -       | -       | -       |
| Measure M    | -       | 750,000 | 425,000 | 750,000 | 750,000 | 750,000 |

|  |           |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | 1,547,000 | 2,334,000 | 1,530,000 | 1,852,000 | 2,108,490 | 2,251,000 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|

*For full project information, please see Section 3 - Capital Improvement Plan.*

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# SCENARIO 2



*FIVE YEAR*

*CAPITAL IMPROVEMENT PLAN*

*FY 2014-15 THROUGH FY 2019-20*

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**City of Aliso Viejo  
Capital Improvement Plan  
Summary Listing by Fiscal Year**

|   | Estimated<br>Project Cost | Prior Year<br>Actuals | FY 14-15<br>Mid-Year | FY 15-16<br>Budget | FY 16-17<br>Forecast | FY 17-18<br>Forecast | FY 18-19<br>Forecast | FY 19-20<br>Forecast | Future           |
|---|---------------------------|-----------------------|----------------------|--------------------|----------------------|----------------------|----------------------|----------------------|------------------|
| (FY02-03 to FY13-14)                                    |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| <b>Street Improvement Projects</b>                      |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| 037 Aliso Creek at SR73 Traffic Islands                 | 165,930                   | 67,930                | -                    | -                  | -                    | -                    | -                    | -                    | 98,000           |
| 038 Aliso Creek Median - SR73 to Windsong               | 710,000                   | 96,223                | -                    | -                  | -                    | -                    | -                    | -                    | 613,777          |
| 039 Aliso Creek Median - El Toro to Glenwood            | 600,000                   | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 600,000          |
| 050 AV Pkway Median (Pacific Park to Grand)             | 647,000                   | 88,510                | -                    | -                  | -                    | -                    | 558,490              | -                    | -                |
| 092 Aliso Creek Road Rehab - Pacific Park to AV Pkwy    | 752,000                   | -                     | 752,000              | -                  | -                    | -                    | -                    | -                    | -                |
| 100 Pacific Park Rehab - Chase to 73                    | 884,000                   | -                     | -                    | 884,000            | -                    | -                    | -                    | -                    | -                |
| 102 AV Parkway Median (Grand to Enterprise)             | 780,000                   | -                     | -                    | -                  | 780,000              | -                    | -                    | -                    | -                |
| Aliso Creek Road Rehab - AV Pkwy to City Limits         | 1,250,000                 | -                     | -                    | -                  | -                    | -                    | 500,000              | 750,000              | -                |
| Glenwood Rehabilitation - SR73 to Moulton               | 1,551,000                 | -                     | -                    | -                  | -                    | 500,000              | 300,000              | 751,000              | -                |
| Aliso Viejo Pkwy Rehab - Enterprise to Aliso Creek Road | 1,088,000                 | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 1,088,000        |
| Aliso Viejo Pkwy Rehab - Cedarbrook to Moulton          | 602,000                   | -                     | -                    | -                  | -                    | 602,000              | -                    | -                    | -                |
| Slurry Seal   | 11,494,000                | 6,746,075             | 750,000              | 750,000            | 750,000              | 750,000              | 750,000              | 750,000              | 248,006          |
| <b>Total - Street Improvements</b>                      | 20,523,930                | 6,998,738             | 1,502,000            | 1,634,000          | 1,530,000            | 1,852,000            | 2,108,490            | 2,251,000            | 2,647,783        |
| <b>Traffic Management/Safety Projects</b>               | 20,000                    | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 20,000           |
| 033 Traffic Congestion Mitigation                       | 20,000                    | -                     | -                    | -                  | -                    | -                    | -                    | -                    | 20,000           |
| <b>Total - Traffic Mgmt/Safety Improvements</b>         |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| <b>Parks and Recreation Improvements</b>                | 750,000                   | 50,032                | 700,000              | -                  | -                    | -                    | -                    | -                    | -                |
| 088 Alicia Pedestrian Bridge - Design Only              | 750,000                   | 50,032                | 700,000              | -                  | -                    | -                    | -                    | -                    | -                |
| <b>Total - Parks and Recreation Improvements</b>        |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| <b>Storm Water Improvements</b>                         | 190,000                   | 155,153               | 5,000                | 5,000              | 5,000                | 5,000                | 5,000                | 5,000                | 4,847            |
| 030 Wetlands Project (Monitoring)                       | 137,950                   | 102,032               | 4,695                | 5,405              | 5,405                | 5,405                | 5,405                | 5,405                | 4,198            |
| 081 M2 Environmental Cleanup Project - Phase I          | 140,000                   | 102,665               | 4,895                | 5,405              | 5,405                | 5,405                | 5,405                | 5,405                | 5,415            |
| 086 M2 Environmental Cleanup Project - Phase II         | 274,000                   | 193,749               | 13,210               | 13,210             | 13,210               | 13,210               | 13,210               | 13,210               | 991              |
| 090 M2 Environmental Cleanup Project - Phase III        | 874,000                   | -                     | 87,000               | 787,000            | -                    | -                    | -                    | -                    | -                |
| 091 Dairy Fork Project                                  |                           |                       |                      |                    |                      |                      |                      |                      |                  |
| <b>Total - Storm Water Improvements</b>                 | 1,615,950                 | 553,599               | 114,800              | 816,020            | 29,020               | 29,020               | 29,020               | 29,020               | 15,451           |
| <b>GRAND TOTAL</b>                                      |                           | <b>7,602,369</b>      | <b>2,316,800</b>     | <b>2,450,020</b>   | <b>1,559,020</b>     | <b>1,881,020</b>     | <b>2,137,510</b>     | <b>2,280,020</b>     | <b>2,683,234</b> |

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# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Aliso Viejo Pkwy Median (Pacific Park to Grand)

**CITY PROJECT #:** 050

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvements

**FUNDING SOURCES:**  
Design funded by Meas M and Gas Tax, Construction funding TBD

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Safety/Aesthetic Improvement

**DESCRIPTION:**  
Construction of landscape median, including installation of curb and gutter, irrigation, and planting of shrubs and trees. Design completed in FY 09-10.



**ESTIMATED PROJECT COST:** \$ 647,000

**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 88,510                 | 88,510              |                  |                |                  |                  |                  |                  |
| Construction Mgmt | 22,490                 |                     |                  |                |                  |                  | 22,490           |                  |
| Construction      | 536,000                |                     |                  |                |                  |                  | 536,000          |                  |
| Contingency       |                        |                     |                  |                |                  |                  |                  |                  |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 647,000             | 88,510              | -                | -              | -                | -                | 558,490          | -                |

# CAPITAL IMPROVEMENT PLAN

**PROJECT TITLE:** Glenwood Rehabilitation - SR73 to Moulton

**CITY PROJECT #:**

**FUND TYPE:**  
Capital Improvements

**FUNCTION:**  
Street Improvement

**FUNDING SOURCES:**  
TBD

**POSSIBLE OFF-SET:**  
None

**TYPE OF WORK:**  
Road Maintenance

**DESCRIPTION:**  
Rehabilitation of an arterial roadway including full depth replacement of failed areas, pavement grinding and asphalt overlay. 6,200LF



**ESTIMATED PROJECT COST:** \$ 1,551,000

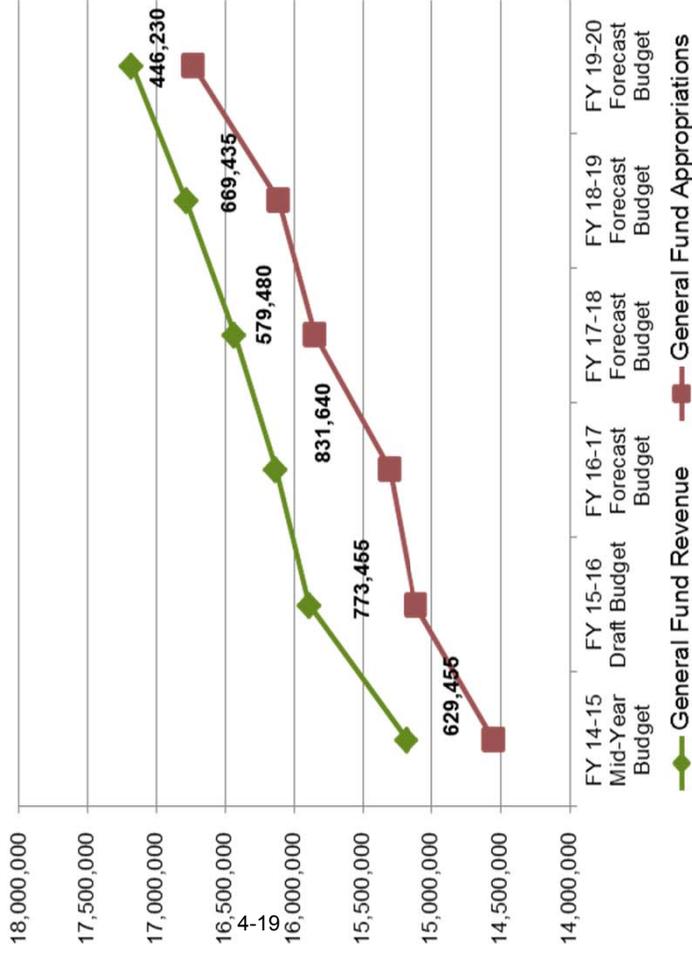
**PROJECT COST DETAIL:**

|                   | Estimated Project Cost | YTD All Prior Years | 2014-15 Mid-Year | 2015-16 Budget | 2016-17 Forecast | 2017-18 Forecast | 2018-19 Forecast | 2019-20 Forecast |
|-------------------|------------------------|---------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Design            | 130,000                |                     |                  |                |                  | 130,000          |                  |                  |
| Construction Mgmt | 116,000                |                     |                  |                |                  | 116,000          |                  |                  |
| Construction      | 1,160,000              |                     |                  |                |                  | 254,000          | 300,000          | 606,000          |
| Contingency       | 145,000                |                     |                  |                |                  |                  |                  | 145,000          |
| Improvements      |                        |                     |                  |                |                  |                  |                  |                  |
| Rehabilitation    |                        |                     |                  |                |                  |                  |                  |                  |
|                   | \$ 1,551,000           | -                   | -                | -              | -                | 500,000          | 300,000          | 751,000          |

# 5 Year Strategic Plan Revenues and Appropriations

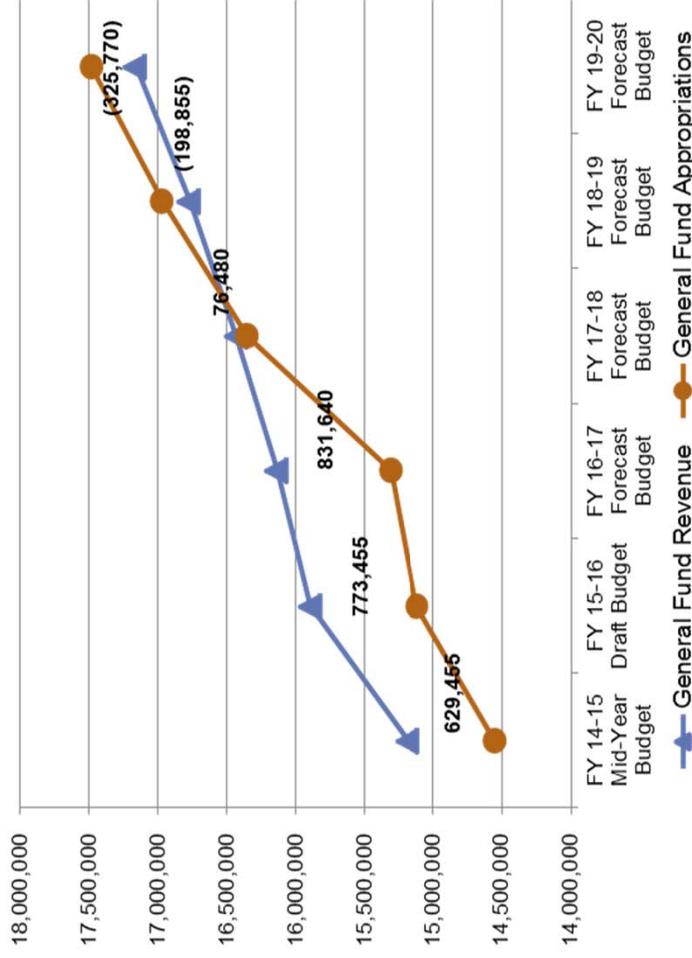
## Scenario 1

Five Year forecast contemplates one Slurry Seal project and one Pavement Rehabilitation project every two years



## Scenario 2

Five Year forecast contemplates one Slurry Seal project and one Pavement Rehabilitation project every year



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**CITY OF**  
**ALISO VIEJO**



**Financial Services Department**  
**(949) 425-2522**